

# CLEARVIEW TOWNSHIP

## **Drinking Water and Wastewater System**

Rate Report, October 21, 2024







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#### 1.0 EXECUTIVE SUMMARY

The Township of Clearview is a municipality with a population of approximately 14,814, according to the 2021 Statistics Canada census, and is situated in Simcoe County. The Township's water system is comprised of six separate communities: Stayner, Creemore, New Lowell, Buckingham Woods, Nottawa, and Colling Woodlands. The system has 3,066 water connections as of December 31, 2023. Approximately 80% of the water connections are in Stayner and Creemore. All water users in Clearview are metered. The wastewater system is comprised of separate systems in Creemore and Stayner with 2,307 connections. About 155 water users are not connected to the wastewater systems in Creemore and Stayner. Users in all water and wastewater systems pay the same water and wastewater rates.

The Township has undertaken this project to prepare water rates, which will ensure that sufficient funds will be in place to cover the future water system operating costs, water and wastewater system life-cycle asset renewal and replacement costs, as well as meeting growth needs. It will also provide the basis for the preparation and submission of a water system financial plan. The preparation of a water system financial plan is one of the statutory requirements for obtaining a renewal of the water system operating license.

This rate project carried out the following tasks:

- 1) Compiled the current and projected operating costs for 2024-2034, and beyond
- 2) Projected capital renewal and replacement costs to 2123
- 3) Determined the quantities of water sold, and number of connections
- 4) Developed water and wastewater rates for 2025 to 2034
- 5) Estimated the projected bills of various customers using different quantities of water
- 6) Compared the rates in Clearview with some other communities

The intent of the project is to develop a sustainable financing plan that will fully meet the current financial needs, as well as making full provision for renewing all water system financial assets. The Township has identified the cost of renewing financial assets for the 2024 to the 2123 period, which is about the life of the assets with the longest lifetimes. This means that each year, from 2025-2034, user fees have been set at such a level, that when needed, funds will be available to meet future projected operating, capital renewal and replacement requirements, and growth needs.

The costs of the identified current and long-range capital renewal needs have been combined with the projection of the operating costs needed to produce an overall projection of system cost. Various methods have been utilized to supply the necessary financial resources to pay for this overall cost. These include loans, user fees, and development charges, along with grants, subsidies, local improvement charges and connection fees, as well as reserves. User fees are the key component of the financing plan, as they pay down debt and build up reserves, as well as meeting day-to-day operating and smaller capital costs. Rates are projected in this report for 2025 to 2034. In view of the difficulty of predicting the extent of new development, and in consideration of the substantial impact the anticipated growth could have on future water revenues, it is recommended that rates be monitored annually to determine if projected revenues and expenditures are in line with expectations. If they do not meet expected revenue levels, they should be adjusted. This can be done without undertaking a full rate study.



#### 1.1 WATER RATE

Rates are calculated by considering the user fee requirements, and by considering future water use and the number of connections. User fees are projected to increase. In Clearview, the projected number of new users will offset some or all the projected increase in user fees, depending on the amount of new growth. In 2024, the fee for water sold, including operating costs, reserve transfers and capital investment was \$2.81 per cubic metre, with a fixed annual fee of \$177 for all users who took water for twelve months.

The Development Charge Background (DC) Study conducted for the Township in 2024 projects a substantial increase in population. However, the Township did not get a grant that would allow all this development, and the projected increase in population was accordingly reduced. The projected number of users is set out in table 5.5. The rates for 2025 to 2034 were developed by assuming that the modified development of 150 new connections would be realized annually from 2025 to 2034. The proposed 2025 to 2034 rates are set out in table 1.1.

Table 1.1 Proposed Two Part Clearview Water Rate 2024-2034 Inflated \$

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Fixed Portion per Year	177	186	196	207	219	230	240	248	257	264	273
Variable Portion per M3	2.81	2.93	3.05	3.10	3.15	3.21	3.28	3.35	3.43	3.52	3.61

The proposed rates in table 1.1 represent an increase of 4 to 5% per year from 2025 to 2034. Inflation in operating expenses is over 4% and inflation in capital expenditures is projected at 3%. This increase is needed to cover inflation as well as upcoming large capital renewal and replacement investments. The fixed portion of the rate increases at about 4 to 5%. The variable rate that depends solely on the amount of water used, increases from \$2.81 in 2024 to \$3.21 in 2029 or about 3-4% through 2025 to 2029 and then levels off at an annual increase of about 3%. Hypothetical water bills associated with these rates are set out in table 1.2.

Table 1.2 Projected Yearly Water Bills with the proposed Rates 2024-2034 Inflated \$

Hypothetical User	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>
Single Person with 70 M3/Year	374	391	409	424	440	454	469	483	497	511	526
Couple with 125 M3 per Year	528	553	577	595	613	631	649	667	686	704	725
Family 300 M3 per Year	1,020	1,065	1,111	1,137	1,164	1,192	1,222	1,253	1,286	1,321	1,357
User with 231431 M3/Year	650,498	678,352	706,296	717,546	729,122	742,923	758,178	776,003	794,475	815,769	836,782

These bills are increasing at about 4-5% per year for 2025 to 2026 and then 3-4% to 2034.

A user taking seventy cubic metres per year is projected to pay \$374 in 2024, and \$454 by 2029. Someone using 125 cubic metres per year will pay \$528 in 2024, and \$631 in 2029. A user of three hundred cubic metres per year will pay a water bill of \$1020 in 2024, and \$1,192 in 2029. A very large user will pay about \$650,573 per year in 2024, increasing to \$742,923 in 2029. All figures are in inflated dollars.



#### 1.2 WASTEWATER RATE

Wastewater rates are calculated by considering the user fee requirements, and by considering future water use and the number of those connected to the wastewater system. Some water users have their own septic systems. This is taken into consideration. User fees are projected to increase. In Clearview, the anticipated growth in the projected number of new users will offset some of the projected increase in user fees. Wastewater rates are proposed to be surcharged to the water rates. The proposed surcharges for 2025 to 2034 are shown in table 1.3. The rate calculation is shown in appendix D.

Table 1.3 Proposed Clearview Wastewater Surcharge 2024-2034 Inflated \$

	2024	<u>2025</u>	<u>2026</u>	<u>2027</u>	2028	2029	<u>2030</u>	<u>2031</u>	2032	<u>2033</u>	<u>2034</u>
Wastewater Surcharg	e 86.2%	90.1%	94.4%	100.9%	108.0%	117.0%	117.0%	117.0%	117.0%	117.0%	117.0%

The proposed wastewater surcharges depend very much on the level of future growth in the number of new connections. If growth is less than projected, then the surcharge will need to be increased over the longer term. The projected wastewater bills are shown in table 1.4. These projections need to be monitored, and it is assumed that a new rate study will be done in 5 years. Adjustments may be needed more often.

Table 1.4 Projected Clearview Yearly Wastewater Bills 2024-2034 Inflated \$

_	<u>2024</u>	<u>2025</u>	2026	2027	2028	<u>2029</u>	2030	<u>2031</u>	2032	2033	<u>2034</u>
Single Person with 70 M3/Year	322	353	386	428	475	531	548	565	581	597	615
Couple with 125 M3 per Year	455	498	545	600	662	738	759	780	802	824	848
Family 300 M3 per Year	879	960	1,049	1,147	1,257	1,395	1,430	1,467	1,505	1,546	1,588
User with 36,500 M3/Year	88,564	96,589	105,305	114,332	124,409	137,315	140,139	143,437	146,854	150,791	154,677

A user taking seventy cubic metres per year is projected to pay \$322 in 2024, and \$531 in 2029. Someone using 125 cubic metres per year will pay \$455 in 2024, and \$738 in 2029. A user of three hundred cubic metres per year will pay a wastewater bill of \$879 in 2024 and 1,395 in 2029. The large user pays a wastewater bill of \$88,564 in 2024 and this is projected at \$137,315 in 2029. The wastewater bills increase due to the renewal and upgrading of wastewater treatment facilities projected in the next few years.

The wastewater bills increase at about ten percent per year over the next five years, and then level off at 3% after 2029. This catch up rate increase is needed as the projected growth in 2019 did not materialize and revenues have fallen short. Wastewater bills in Clearview are very low compared to other nearby communities as shown in table 6.7. Future increases beyond 2029 will depend on inflation and the number of new users. The short-term increase is due to lower-than-expected past revenues, operating cost inflation and substantial capital renewal and replacements costs. The wastewater revenues should be carefully monitored to ensure that the projected revenues are realized.



#### 2.0 THE TOWNSHIP OF CLEARVIEW RATE DEVELOPMENT PROJECT

#### 2.1 PROJECT PURPOSE

The Township intends to develop full cost life-cycle water rates for the water system in Clearview. This report projects life cycle water system capital replacement costs to 2123 and develops a financing plan for the water system to provide funding for renewal and replacement needs to 2123, as well as financing for the day-to-day operation of the system. The plan was created by setting out a projection of all revenues, relevant operating costs, needed reserve set-asides and debt to fund operating and capital replacement to 2123. Projections of water sold, and the number of connections, are a key part of the analysis. This information serves as the basis for setting simple, smooth, and fair water rates, based on current practice across Ontario, as well as conforming to MOE financial planning guidelines. This report projects the water bills of typical customers associated with the proposed future water rates. All water users pay the same fixed and variable rates; however, water bills vary according to actual water used. Finally, the report compares the water bills of a few communities with those for Clearview.

#### 2.2 LEGISLATIVE CONTEXT FOR THE PREPARATION OF THIS RATE REPORT

There have been several legislative initiatives affecting water system management and operations over the past decade. These commenced with the water borne illness tragedy in Walkerton in 2000. Following this event, the government established a public inquiry to investigate the tragedy, chaired by the Honourable Dennis O'Connor. The Connor Inquiry report recommended a comprehensive approach to the delivery of safe drinking water in Ontario.

The Ministry of Environment (MOE) has responded to the Inquiry recommendations by making legislative changes. One having relevance to the development of rates and financial plans was the passage of the Safe Drinking Water Act, 2002 (SDWA). It requires owners of municipal drinking water systems to apply for and obtain a Municipal Drinking Water Licence. Five elements must be in place for the owner of a drinking water system to obtain a licence:

- A Drinking Water Works Permit to establish or alter a drinking-water system.
- An accepted Operational Plan. The Drinking Water Quality Management Standard (DWQMS) is the standard upon which operational plans are based. The plan documents an operating authority's quality management system (QMS).
- An Accredited Operating Authority. A third-party audit of an operating authority's QMS will be the basis for accreditation.
- A Permit to Take Water.
- A <u>Financial Plan</u> that must be prepared, based on up-to-date rates, and approved in accordance with the prescribed requirements in the Financial Plans Regulation. Up to date rates are a key part Financial Plan foundation. The preparation of rates is the main purpose of this project. The Financial Plan will be presented in a separate document.

Under section 30 of the SDWA, the Financial Plans element of the licence program must either be prepared in accordance with the Sustainable Water and Sewage System Act, 2002 (SWSSA) or in accordance with the requirements set by the Minister of the Environment. SWSSA regulations were not published for ten years and accordingly SWSSA act is no longer in force and has lapsed. Accordingly, the requirements set by the Minister of Environment apply and these are the 2007 MOE Regulation 453/07 and MOE guidelines.



Regulation 453/07 of the Safe Drinking Water Act 2002 was passed in 2007, and contains two key provisions that apply to existing water systems:

- "A person who makes an application under the Act for a municipal drinking water licence shall, before making the application, prepare and approve Financial Plans for the system that satisfy the requirements of Reg. 453/07."
- "As a condition in a municipal drinking water licence that is issued in response to an application made under section 33 of the Act for a municipal drinking water licence, the Director shall include a requirement that the owner of the drinking water system, by the later of July 1, 2010 and the date that is six months after the date the first licence for the system is issued, prepare and approve Financial Plans for the system that satisfy the requirements prescribed Reg. 453/07."

The review of capital and replacement needs, and the preparation of fully sustainable rates is the foundation for the financial plans. In August 2007, the MOE published "<u>Toward Financially Sustainable Drinking-Water and Wastewater Systems".</u> This document provides an outline of the province's approach and principles for developing the above-mentioned Financial Plans, including the rates. Achieving financial sustainability in the province's municipal and water and wastewater sector is the long-term goal.

The above MOE publication set out nine principles to guide the preparation of Financial Plans and by implication, water rates:

- Ongoing public engagement and transparency can build support for, and confidence in, financial plans and the system(s) to which they relate. The owner of the drinking water system must make the Financial Plan available, on request, to members of the public who are served by the drinking water system without charge, publish them on the internet, if one is available, and provide notice to the public of the availability of the document.
- 2. An integrated approach to planning among water, wastewater and storm water systems is desirable given the inherent relationship among these services. If one entity plans for both water and wastewater, then this arrangement allows owners and operators to make more rational decisions about operations, capital investment and environmental protection choices that the recognize the inter-relationship between water and wastewater services. Many municipalities, where water users are metered, pay for the costs of wastewater services by levying a surcharge on water rates. This is a valuable linkage, as those who use water will generate equivalent amounts of water. However, the guideline encourages municipalities to structure their accounts to reflect the three separate activity areas: water, wastewater, and storm water. Costs are to be computed on a service basis for water, and separately for wastewater. Separating fire protection costs from other system costs is desirable. Recovering costs for storm water through a surcharge on water bills does not satisfy the user pay principle.
- 3. Revenues collected for the provision of water and wastewater services should be used to meet the needs of those services. This can be done by establishing dedicated reserves, in which excess utility revenues above current cash costs and capital expenditures are saved for future utility needs.
- 4. <u>Financial planning with midcourse corrections is preferable to planning over the short term, or not planning at all.</u> It is recommended that utilities, when they undertake capital



investment planning, adopt a planning horizon that encompasses the entire life cycle of the asset base. This may not be immediately possible, but in the interim, a planning horizon of at minimum 35 years is desirable.

- 5. An asset management planning approach is a key input to the development of a financial plan. An especially useful starting assumption, in preparing capital investment plans is that each asset will need to be replaced at the end of the estimated life that is assigned to it for accounting purposes. The intent of an asset management plan, the rates and accompanying financial plan is to ensure that when assets need to be maintained, rehabilitated, or replaced; municipalities are in a financial position to do so.
- 6. A sustainable level of revenue allows for reliable service that meets or exceeds environmental standards, while providing sufficient resources for future rehabilitation and replacement needs. A sustainable utility is one that can adequately cover current operating costs, maintain, and repair its existing asset base, replace assets when appropriate, fund future growth and service enhancements, and account for inflation and changes in technology. Capital expenditures can be funded through user fees, new debt issuance and cash reserves. The use of debt is limited by the municipality's debt ceiling. Many municipalities wish to avoid the use of debt and, accordingly, need to raise additional revenues from ratepayers today to pay for future investment needs. According to the guidelines, it is a good practice for the funding plan to identify the contribution of various funding sources towards satisfying capital investment plan requirements over the projection periods. A related best practice is for the funding plan to include projected balances for debt and cash reserves in each period of the projection horizon. Additional best practices include:
  - Avoiding large fluctuations in rates from year to year
  - Keeping debt within a sustainable level
  - Avoiding depleting cash reserves or, conversely, building up large cash balances that do not reflect future cash needs
  - 7. Ensuring users pay for the services they are provided leads to equitable outcomes and can improve conservation. In general, metering and the use of rates can help ensure users pay for services rendered. Rate structures should promote financial sustainability and water conservation. Metering and the use of rates are preferable to cross subsidization using property taxes.
  - 8. Financial Plans are living documents that require continuous improvement. Comparing the accuracy of financial projections with actual results can lead to improved planning in the future. From time to time, it is good practice to review the accuracy of projections in both capital investment and funding plans. The appropriate frequency is likely to be once in 3 to 5 years.
  - 9. <u>Financial Plans benefit from the close collaboration of various groups, including</u> engineers, accountants, auditors, utility staff, and municipal council.

In summary, this rate report has been prepared in line with the various pieces of MOE legislation and regulations and with the above-mentioned MOE guideline document.



#### 3.0 WATER SERVICE FINANCING OPTIONS

Municipalities have several alternatives available to fund water and wastewater services:

**Development Charges** - Such charges are applied to developers and others connecting new non-serviced areas or lots to the existing water systems. Most of the growth-related costs of building additions to the system are passed on to these developers or new customers. Existing users may have to pay some costs of accommodating new growth, as part of these new developments have features that benefit existing users, but are spared the bulk of the capital cost of expanding infrastructure to accommodate new users to the system. The Township, in 2024, commissioned a development charge study in accordance with the development charges act (DC). This report will use the growth numbers as a guide and the funding allocations between existing and new users set out in the 2024 report. Development charge funds are placed in a dedicated reserve fund, separate from user fee-based rates, and used to fund growth-related projects, including new wells, reservoir expansions, new plant components and pipe oversizing.

**Connection Charges** - Fees are charged to landowners who connect to the system. The fee covers the cost to the water utility associated with installing a service line from the existing water main or large sewer to the edge of the property line. Connection fees are assessed in this study.

**Government Grants** - The Ontario and Federal governments provide funding on a shared basis with municipalities. The formula is one-third Federal government, one third Provincial government and one third municipal funding. Capital grants have been received to financially assist in projects to accommodate growth. No additional grants are assumed for the water projects set out in this study. Should grants be received in future, they will be applied to the approved projects.

**Reserves** - Reserves are quantities of funds, drawn from user fees, and set aside to deal with unexpected equipment repairs, and to renew ageing water systems. Increasingly, municipalities are carrying out studies to look out 30 to 100 years to identify capital renewal or replacement projects that need to be sustainably funded, in large part, by reserves. The Township, as of December 31, 2023, has a combined water system reserve surplus of \$3,108,921 and the wastewater system has a deficit of \$4,638,491. Reserves will need to be replenished in the future and be used to fund future water capital renewal projects. Funds are set aside from the water and wastewater operating plans, and loans are used to sustain these funding needs.

**Debentures/Loans** – In many Ontario water systems, money has traditionally been borrowed in the form of debentures to provide upgrades to service existing users. Utilizing debentures and loans allows principal and interest to be recovered over a long time, spread over many future water users, rather than having the full cost burden fall on one group of water users at one time. The water and wastewater systems each have outstanding loans currently and more debt is projected soon.

**User Fees** – Smaller, recurring capital maintenance and renewal projects are often financed out of the annual operating funds of the water system. User fees also contribute to the reserves and cover all the costs not covered by other financing approaches. In 2019, user fees were established based on projected growth. That growth did not materialize due to Covid. Catch up is now needed.

In this project, revenue generation will rely upon user fees, development charges, connection fees, local improvement charges, loans and reserves derived from user fees.



#### 4.0 WATER RATE TYPES

There are several rate types that are in use in Ontario. These are as follows:

**Flat Rate** - All users are assessed an annual fee that does not depend on the amount of water used. This approach, by necessity, is utilized when users are not metered. All Clearview users are metered, and no flat rates are assessed for water.

**Decreasing Block** - Users pay less per cubic metre as water use exceeds a certain pre-set amount. This rate provides an economic advantage to large industrial or institutional water users. The Township does not utilize a decreasing block. All Township water system users pay the same volumetric charge.

**Increasing Block** - Users pay more per cubic metre as water use increases beyond a pre-set amount. This is sometimes called the conservation rate, as it was designed to encourage large users to be more careful with their water use. The Township charges all users the same amount per cubic metre and does not use the increasing block method.

**Two-part Constant Unit** - The user pays a fixed fee that covers a small amount of the total water costs, usually metering and billing costs, plus the same charge for all users for each cubic metre of water used. Clearview currently utilizes this rate type, and it is recommended that this be continued in the future.

**Seasonal Rate** – Higher rates in the summer are applied to those who take more water in summer than in winter. This is often used when the system is closest to capacity. This is not utilized by the Township and is not proposed currently.

Flat rates are commonly utilized in less than a tenth of Ontario municipalities that are not metered, and in communities that are only partially metered. Decreasing block rates were formerly exceedingly popular, as they provided some relief for large users. However, the popularity of this rate type is declining. The management of a system that is reaching capacity, and will face expensive expansion, often employs increasing block rates. The two-part constant unit rate is now the most used rate type. It is recommended that the Township continue with the two-part constant unit rate for setting 2024 and future rates. The current rate is set out in table 4.1.

#### **4.1 CLEARVIEW 2023 WATER RATE**

Table 4.1 Clearview 2024 Water and Wastewater Rates \$

Fixed Meter Charge per Year	\$177.00
Volumetric Rate per Cubic Metre (220 gallons)	\$2.81
Sewer Surcharge on the Total Water Bill Note: large users will have their sewer surcharge adjusted to act and will be subject to extra strength agreement charges	86.20% tual flows

The water bill for someone using two hundred cubic metres of water per year would be \$177 plus two hundred multiplied by \$2.81 (\$562) for a total water bill of \$739. The wastewater bill would be the total water bill of \$739 multiplied by 86.2% or \$637.



#### 5.0 Proposed Water System Rates for 2025-2034

#### 5.1 WATER SYSTEM RATE SETTING ASSUMPTIONS

The water rate setting process in this report begins by establishing a financing plan for 2024-2034. This plan contains information about various system attributes, such as future revenue sources, the projected day-to-day expenditures needed to operate the system, estimated future capital projects to 2123 to provide for system asset renewal and replacement, growth needs, reserves, and debt. Water sold and the number of connections is projected. Several assumptions have been made:

Inflation (capital)
 Inflation (operating)
 Services 4.4% per annum 2025-2123
 Equipment 4.8% per annum 2025-2123
 Labour 3% per annum 2025 to 2123

 Interest on investments
 New Loan-Debt interest/Loan period
 4.5% for a 20-year term

• New connections 4.5% for a 20-year term 4.5% for a 2

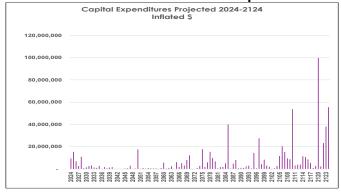
Water main life expectancy
 105 years for most and longer for cast iron

#### 5.2 CAPITAL RENEWAL EXPENDITURES NEEDED

Projecting future capital renewal and replacement expenditures is a particularly key step in developing sustainable rates. In this project, the Township's asset database prepared by R.J. Burnside and Associates in 2005, and updated by Township staff since then, was a starting point. This database sets out the initial costs of an asset, when the asset was installed, and set the cost of each asset to 2005 costs. Based on the life expectancies of each asset, a future renewal and replacement schedule was developed for 2024-2123. For example, an asset installed in 1994, with a 30-year life, is scheduled for replacement in 2024. The 2005 values were inflated to 2024 replacement costs, the year when the asset is scheduled for replacement. Water mains, with a 105-year life, installed in 1994 will be replaced in 2099, with 2005 original cost values inflated to 2099 costs. This approach was used for all assets out to 2123. The detailed capital costs for 2024-2034 are set out in appendix H. The projected asset replacement schedule, and their future costs for 2024 to 2123, as well as growth projected investment, are summarized in figure 5.1.

The Township is also anticipated to experience very substantial growth over the next twenty years. This is included set out in table 5.1. The user fee supported growth costs are set out in figure 5.2:

Figure 5.1 Future Costs of Water Asset Renewal and Replacement 2024-2124 Inflated \$





	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	2034
Capital Renewal and Replacement for Assets reaching	the end of their us	eful lives									
Projected Capital Renewal - Inflated \$	314,500	2,724,350	875,773	2,721,437	114,239	809,173	1,477,043	2,815,796	3,279,034	1,461,346	1,079,837
•	-	-	-	-	-	-	-	-	-	-	-
Financing	-	-	-	-	-	-	-	-	-	-	-
Grants .	-	-	-	-	-	-	-	-	-	-	-
Loan Other Revenues	-	-	-	-	-	-	-	-	-	-	-
Other Revenues User Fees	314,500	2,724,350	- 875,773	- 2,721,437	- 114,239	- 809,173	- 1,477,043	- 2,815,796	- 3,279,034	- 1,461,346	- 1,079,837
Sub-Total Renewal Financing	314,500	2,724,350	875,773	2,721,437	114,239	809,173	1,477,043	2,815,796	3,279,034	1,461,346	1,079,837
Capital Investments for Growth Supported Largely by						555,175	.,,	2,0 .0,1 00	0,210,001	., ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Projected Growth Expenditures	7,875,500	12,709,376	6,079,594	<u>-</u>	10,894,250	<u>-</u>	-	-	-	<u>-</u>	_
,		, ,									
Proposed Financing (As per the 2024 DC Study)											
Grants	-	-	-	-	-	-	-	-	-	-	-
Development Charges	6,471,004	-	1,008,754	-	10,894,250	-	-	-	-	-	-
Local Imp.	1,404,496	-	1,703,161	-	-	-	-	-	-	-	-
Developer Contributions	-	12,709,376	-	-	-	-	-	-	-	-	-
User Fees	-	-	3,367,679	-	-	-	-	-	-	-	-
Sub Total Projected Financing	7,875,500	12,709,376	6,079,594	-	10,894,250	-	-	-	-	-	-
Capital Expense Funding Summary											
Total User Fee Funding Needed	314,500	2,724,350	4,243,451	2,721,437	114,239	809,173	1,477,043	2,815,796	3,279,034	1,461,346	1,079,837
Total Development Charge Funding	6,471,004	-	1,008,754	-	10,894,250	-	-	-	-	-	-
Local Improvement Charges	1,404,496	-	1,703,161	-	-	-	-	-	-	-	-
Developer Contributions	-	12,709,376	-	-	-	-	-	-	-	-	-
Total Capital Expenditures Inflated \$	8,190,000	15,433,726	6,955,366	2,721,437	11,008,489	809,173	1,477,043	2,815,796	3,279,034	1,461,346	1,079,837
Revenues											
Total User Fee Funding Provided from Capital Reserve	- 314,500 -	2,724,350 -	4,243,451 -	2,721,437	114,239 -	809,173 -	1,477,043 -	2,815,796 -	3,279,034 -	1,461,346 -	1,079,837
Total Development Charges from Operating Plan	- 6,471,004		1,008,754		10,894,250	-	-	-	-	-	-
Other Revenues from Operating Plan	- 1,404,496		1,703,161	-	-	-	-	-	-	-	_
Developer Contributions from Operating Plan		12,709,376	-	-	-	-	-	-	-	-	-
Total Financing	- 8,190,000 -	15,433,726 -	6,955,366 -	2,721,437	11,008,489 -	809,173 -	1,477,043 -	2,815,796 -	3,279,034 -	1,461,346 -	1,079,837
Total Capital Cost Inflated \$	8,190,000	15,433,726	6,955,366	2,721,437	11,008,489	809,173	1,477,043	2,815,796	3,279,034	1,461,346	1,079,837
Net	-	-	0	-	-	-	-	-	-	-	-

Total Capital and User Fee Financed Renewal Projects
20,000,000
18,000,000
14,000,000
12,000,000
10,000,000
4,000,000
4,000,000
2,000,000
2,000,000

Figure 5.2 Projection of Capital and User Fee Financed Capital Projects 2024-2050 Inflated \$

Figure 5.2 provides a medium-term perspective on capital needs. There is substantial capital spending projected for 2024 to 2028, due to new development, with a major water main replacement scheduled for 2025. The exact timing of this replacement will depend upon an engineering assessment of their condition. The increases in the 2040s and 2050s are due to water main replacement in Creemore, and major main replacement in Stayner, as well as replacement of a well and pumping station. There are very substantial capital needs in the latter part of the century, as buildings and underground assets are projected to have reached the end of their life and need replacing. There may be additional capital expenditure in the future for growth not currently shown beyond ten years. That need for growth capital will become clearer when the next development charge study is undertaken in the next ten years.

The capital investment needed for ongoing capital replacement and renewal needs represents a substantial cost pressure on rates over many years, however, the increase in projected numbers of new users will help offset some of these cost pressures. The financing plan is designed to finance all of these and other projected renewals to 2123. Not included are capital expenditures needed to comply with new regulations that may be implemented in the future.

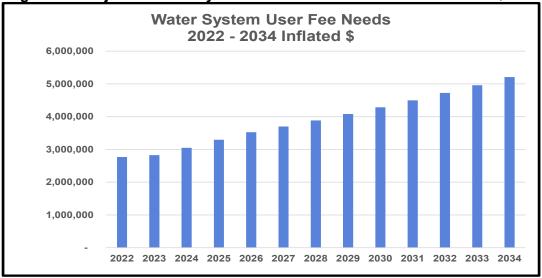
#### **5.3 SUMMARY OPERATING PLAN**

The summary operating financial plan for the water system sets out the revenues and expenditures and summarizes the financing strategy for the water system. The objective, adopted in this study, is that development charges pay for much of the growth components of projects. This was identified in the development charges review study undertaken in 2024. Following that, user fees are utilized to finance projected asset renewal expenditures, with loans used to finance major projects in the near term. The summarized operating financial transactions for 2020 to 2034 are shown in table 5.2. Detailed transactions setting out various revenue sources, routine day-to-day expenses, transfers, and debt repayment are shown in appendix A.

#### 5.3.1 User Fee Requirements

Revenues are comprised primarily of revenues from user fees, development charges, and to a lesser degree, from hook-up fees and late payment charges on overdue accounts. Contributions from the capital reserve augment revenues in particular years when large capital expenditures occur. The projected user fee revenue needs are set out in line 1 of table 5.2, and are illustrated graphically in Figure 5.3 below:

Figure 5.3 Projected Water System User Fee Needs 2022-2034 Inflated \$

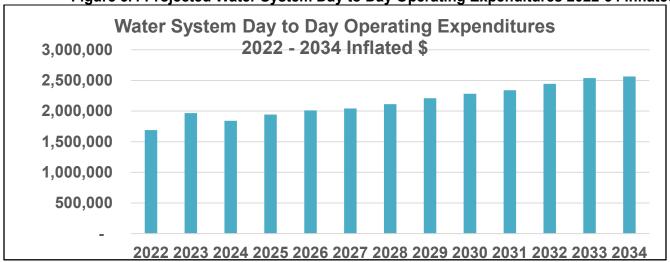


User fees are projected to increase on a yearly average of 7-8% per year from 2025-2026, and about 5% per year to 2034 and 4% to 2123. Included in the user fee increase is provision for the inflation of operating costs of 3 to 4% per year, and inflation of currently projected capital costs of 3% per year. The proposed schedule of user fee increases funds all routine projected operating costs and provides sufficient revenue to cover the currently projected capital asset renewal and replacement needs, as well as the user fee portion of growth expenditures to 2034 and beyond.

#### 5.3.2 Operating Expenses

Operating expenditures represent the routine day-to-day costs of operating the system, and include electrical, chemical, testing and a variety of other costs. Excluded, for purposes of this analysis, are debt payments, consulting costs, and transfers to capital or reserves. Projected day-to-day operating expenditures are summarized in line 3 in table 5.2, shown in appendix A, and are illustrated in figure 5.4.

Figure 5.4 Projected Water System Day to Day Operating Expenditures 2022-34 Inflated \$



Fluctuations in expenditures are normal. Day-to-day operating costs are projected to increase overall at the rate of inflation to 2034. Year to year fluctuations in 2023 are due to one time consultant studies that are partially or fully offset with development charges.



#### 5.3.3 **Debt**

The water system has four outstanding loans currently. One is a \$3 million 20-year loan taken out for Stayner water in 2006, to be paid off in 2026. This loan is 55% recovered through development charges. The second is a Creemore water loan for \$800,000 taken out in 2009 for 20 years and is paid for by user fees. A third Stayner loan for \$1.15 million was taken out in 2017. DCs pay 80% of the cost of this this loan. The fourth loan is for \$6 million for the Airport Road watermain taken out in 2019. It has an interest rate of 2.6% and DCs pay for 90% of the cost of this loan.

A 20-year \$1.6 million loan at 4.5% is proposed for 2025 to fund capital renewal from user fees. No further long-term debt is projected. All debt will be paid off in 2039. Utilizing long-term loans is a sound strategy, as the benefits of the capital renewal will last many years, and it is appropriate that the cost be spread over both current and future users.

#### 5.3.4 Reserves

The combined capital and operating reserve total as of December 31, 2023, had a surplus of \$3,108,921.

This reserve, as shown in table 5.3, The full reserve year ends to 2123 is shown graphically in appendix F.

#### Table 5.2 Clearview Summary Water System Financial Plan 2020-2034 Actual \$ 2021-23 and inflated \$ 2020-2034

	2020	<u>2021</u>	2022	<u>2023</u>	<u>2024</u>	<u>2025</u>	<u>2026</u>	2027	<u>2028</u>	2029	2030	<u>2031</u>	2032	2033	<u>2034</u>
Operational															
1 User Fees	- 2,596,487	- 2,892,131 -	- 2,767,936	- 2,824,328 -	3,050,274	- 3,294,296	- 3,524,896	- 3,701,141	- 3,886,198	- 4,080,508	- 4,284,534	- 4,498,760	- 4,723,698	- 4,959,883	- 5,207,877
2 Earned DC Revenues	- 585,984	499,000	585,984	- 585,984 -	7,043,255	- 564,924	- 1,502,358	- 422,286	- 11,309,746	- 401,226	- 394,206	- 387,339	- 380,000	- 373,000	- 366,000
3 Local Improvement	- '	- '	-		1,404,496	- 73,023	- 1,776,184	- 161,574	- 161,574	- 161,574	- 161,574	- 161,574	- 161,574	- 161,574	- 161,574
4 Developer Contributions	-	-	-	-	-	- 12,709,376	-	-	-	-	-	-	-	-	-
5 Other	- 66,826 -	73,809	- 168,134	- 127,183 -	135,383	- 143,274	- 144,127	- 144,995	- 145,878	- 146,776	- 147,690	- 148,620	- 149,565	- 150,527	- 151,506
6 Loan/Debentures - User Fee Based	-	-	-	-	-	- 1,600,000	-	-	-	-	-	-	-	-	-
7 Total Revenues	- 3,249,297 -	3,464,940 -	3,522,054	- 3,537,495 -	13,037,071	- 18,384,892	- 6,947,565	- 4,429,996	- 15,503,396	- 4,790,084	- 4,988,003	- 5,196,292	- 5,414,837	- 5,644,984	- 5,886,957
8 Day to Day Expenses	1,659,082	1,681,505	1,688,474	1,966,835	1,840,142	1,940,846	2,010,259	2,042,246	2,112,762	2,208,664	2,282,189	2,339,483	2,443,044	2,538,033	2,564,529
9 Debt Charges	827,871	820,882	810,127	803,825	2,204,179	865,395	823,876	787,720	780,176	739,603	699,287	691,487	683,857	677,065	669,376
10 Transfer to Capital Reserves	664,970	915,995	1,009,007	761,836	1,117,251	2,869,274	1,401,516	1,600,030	1,716,208	1,841,817	2,006,528	2,165,323	2,287,935	2,429,886	2,653,052
11 Transfer to Capital Local Improvement	-	-	-	-	1,404,496	-	1,703,161	-	-	-	-	-	-	-	-
12 Transfer to Capital - Developer Contr.	-	-	-	-	-	12,709,376	-	-	-	-	-	-	-	-	-
13 Development Charges - Earned DC Rev	_	-	-	-	6,471,004	-	1,008,754	-	10,894,250	-	-	-	-	-	-
14 Total Expenses	3,151,923	3,418,382	3,507,607	3,532,497	13,037,072	18,384,891	6,947,566	4,429,996	15,503,396	4,790,084	4,988,003	5,196,292	5,414,837	5,644,984	5,886,957
15 Net	- 97,374	46,558 -	14,447	4,998	0	- 0	0		- 0	-	-	-	-	-	-

#### Table 5.3 Clearview Water System Combined Reserve 2024-2034 in Inflated \$

The state of the s													
	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	2034		
Opening Value	3,108,921	3,911,672	4,056,596	1,214,660	93,254	1,695,223	2,727,867	3,257,352	2,606,878	1,615,779	2,584,320		
Addition (Withdrawl) from (to) Ops	1,117,251	2,869,274	1,401,516	1,600,030	1,716,208	1,841,817	2,006,528	2,165,323	2,287,935	2,429,886	2,653,052		
Transfer (to) from Capital	(314,500)	(2,724,350)	(4,243,451)	(2,721,437)	(114,239)	(809,173)	(1,477,043)	(2,815,796)	(3,279,034)	(1,461,346)	(1,079,837)		
Close	3,911,672	4,056,596	1,214,660	93,254	1,695,223	2,727,867	3,257,352	2,606,878	1,615,779	2,584,320	4,157,535		
Close in 2024\$	3,911,672	3,938,443	1,144,934	\$ 85,341	\$ 1,506,184	\$ 2,353,082	\$ 2,727,981	\$ 2,119,631	\$ 1,275,511	\$ 1,980,666	\$ 3,093,596		

### Table 5.4 Past and Projected Water Sales in the Clearview Water System 2020-2034

		· <b>,</b>													
Summary Water Use	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Total Sold (M3)	911,132	914,359	897,010	822,867	890,002	908,022	926,117	944,056	962,045	980,095	998,148	1,016,190	1,034,259	1,052,347	1,070,445
Reinehart/Brewery Usage (M3)	266,582	302,814	278,496	231,431	264,170	264,170	264,170	264,170	264,170	264,170	264,170	264,170	264,170	264,170	264,170
Other Industrial	49,940	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commercial	100,969	107,531	112,597	101,898	105,374	104,847	104,323	103,801	103,282	102,766	102,252	101,741	101,232	100,726	100,222
Institutional	12,018	12,217	14,721	22,131	21,904	21,961	22,073	22,014	21,985	22,009	22,020	22,007	22,006	22,011	22,011
Muncipal MR	9,353	10,494	9,379	8,023	9,312	9,285	9,280	9,284	9,290	9,285	9,285	9,286	9,286	9,285	9,286
Municipal	733	1,162	1,353	1,506	1,189	1,207	1,211	1,205	1,203	1,207	1,206	1,205	1,205	1,206	1,206
Residential Usage Pre 2024 User Group	471,534	484,555	470,160	457,721	468,106	465,766	463,437	461,120	458,814	456,520	454,237	451,966	449,706	447,458	445,221
Number of New Residential Users/Yr post 2023	0	0	0	0	144	151	151	151	151	151	151	151	151	151	151
Cumulative Number of Residential Users Post 2023	0	0	0	0	144	295	446	597	747	898	1,049	1,200	1,350	1,501	1,652
Total Residential Use Post 2023	0	0	0	0	21,215	43,377	65,538	87,699	109,860	132,022	154,183	176,344	198,505	220,666	242,828
Total	911,129	918,773	886,706	822,710	891,270	910,612	930,031	949,292	968,605	987,978	1,007,353	1,026,719	1,046,111	1,065,522	1,084,942

Water and Wastewater Rate Report October 21, 2024



5.4 TOWNSHIP WATER SALES/CONNECTIONS

#### 5.4.1 Water Sales 2020 - 2034

Water sold is water that a user had paid for. The actual sales from 2020-2023, and projected sales from 2024 to 2034 are set out in table 5.4 (above):

The water sold data are based on Clearview yearly billing summaries for 2020 to 2023. The use by large industrial users has some year-to-year fluctuations. The usage for the past five years has been averaged to yield a projection of future water use. Large industrial use accounts for about 30%, and smaller industrial, commercial, and institutional use account for about 10% of the amount of water sold. The balance is residential usage. The very large users have no doubt adopted some water conservation measures already, based on previous years water use trends. There is a low probability that these users may take additional steps to further improve their water efficiency over the next decade.

From 2024 to 2034, the rate setting period, total water sold to existing residential and smaller industrial commercial and institutional (ICI) users is projected to decline slightly due to conservation. This is a result of provincial plumbing regulations, enacted in 1991, requiring installation of water efficient fixtures (toilets, showers, and faucets) in all new connections, and the restrictions on the sale of toilets that use more than six litres per flush. In addition, people conducting renovations will replace currently inefficient fixtures with more water efficient ones. Highly efficient front-load washing machines are now immensely popular with homeowners. An annual improvement in water use efficiency of .05% per annum is assumed in all connections, meaning a decline in water sold of about .05% per year. According to the 2024 DCA study, there will be some growth in ICI users over the next ten years. However, there has been no increase in commercial water use over the past four years, and no increase is projected in the future.

The big change in the next ten years is the major projected increase of 150 new residential units connected to the water system per year for 2025 to 2034. New residential users added to the system post 2023 will be using water efficient fixtures required by the changes to the plumbing code. They will use significantly less per person per day than those using older model fixtures and fittings. This assumption is included in the estimates above. New users, as a group, even though they have more efficient fixtures than existing users, will add significantly to overall water sales by the Township.

This growth in projected water use helps reduce some impact on rates associated with the increase in user fees. The actual water use for 2020-23, and the projected water sales to all water users from 2024 to 2034 are set out graphically in figure 5.5.

Clearview Water Sold (M3)

1,200,000

1,000,000

800,000

400,000

200,000

Figure 5.5 Projected Water Sales in the Clearview Water System 2020-2034 in M3

#### **5.4.2 Projected Number of Customers**

The current number of customers, and the projected customers, are set out in table 5.5. The increase is made up of residential as well as industrial, commercial, and institutional (ICI) connections.

2010 201, 2011, 2013, 2014, 2015, 2014, 2014, 2014, 2014, 2020, 2021, 2023, 2023, 2024,

Table 5.5 Total Number of Clearview Water System Customers 2020-2034

	<u>2020</u>	<u>2021</u>	2022	<u>2023</u>	2024	<u>2025</u>	<u>2026</u>	<u>2027</u>	2028	2029	<u>2030</u>	<u>2031</u>	2032	<u>2033</u>	<u>2034</u>
Stayner	1,737	1,773	1,810	1,916	2,013	2,115	2,217	2,319	2,421	2,524	2,626	2,728	2,830	2,932	3,034
Creemore	540	545	544	546	559	574	588	602	616	630	644	658	672	686	700
New Lowell	333	334	334	334	358	384	410	435	461	487	512	538	563	589	615
Buckingham Woods	37	38	46	49	49	49	49	49	49	49	49	49	49	49	49
Nottawa (McKean)	138	138	138	138	147	156	165	174	183	192	201	210	219	228	237
Collingwoodlands	83	83	83	83	83	83	83	83	83	83	83	83	83	83	83
Rural					0	0	0	0	0	0	0	0	0	0	0
Total	2,868	2,911	2,955	3,066	3,210	3,360	3,511	3,662	3,813	3,964	4,114	4,265	4,416	4,567	4,717
Increase in Accounts		43	44	111	144	150	150	150	150	150	150	150	150	150	150

The number of connections by 2034 is 60% higher than the number in 2020, if the projected growth materializes. This is based on a projected increase of 150 per year in the number of new residential customers from 2025 to 2034. There will also be a minor increase in the number of ICI customers, as well as the loss of some of the pre-2024 customers. This will result in constant use by commercial and institutional use. The increase in the number of residential customers will help keep rates lower than would be the case otherwise.



#### 5.5 WATER RATE CALCULATIONS

Rates are calculated by considering the user fee revenue requirements, and by considering future projected water use and the number of connections. As illustrated in figure 5.3, user fees are projected to increase. This would normally cause rates to rise substantially. However, the number of new users will help offset some of the projected increase in user fees. For purposes of computing rates for the next ten years, this report will assume that 150 residential users are added to the system each year. The numbers used in this report are less than shown in the 2024 DC study due to the lack of success in obtaining a large, requested capital grant. The resulting water usage and numbers of users are set out in tables 5.4 and 5.5.

The rates recommended in this study will utilize the two-part rate structure currently in use. One part of this rate is a fixed cost applied to all users regardless of water use. The second part is the cost per cubic metre that depends on the amount of water used. The more that is used, the higher the water bill. All costs that are not included in the fixed portion of the rate are included in this rate component. The fixed costs usually generate about 20% of revenues, while the variable charge generates the balance of the revenue. The proposed rates are set out in table 5.6.

Table 5.6 Clearview Proposed Two-Part Water Rate 2024-2034 Inflated \$

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Fixed Portion per Year	177	186	196	207	219	230	240	248	257	264	273
Variable Portion per M3	2.81	2.93	3.05	3.10	3.15	3.21	3.28	3.35	3.43	3.52	3.61

The proposed rates in table 1.1 represent an increase of 4 to 5% per year from 2025 to 2034. Inflation in operating expenses is over 4% and inflation in capital expenditures is projected at 3%. This rate increase is needed to cover inflation as well as upcoming large capital renewal and replacement investments. Hypothetical water bills associated with these rates are set out in table 1.2.

If the increase in number of residential users added to the system is less than projected, and capital expenditures remain as projected, then the rates will have to adjusted upward to maintain the needed revenue flow to renew infrastructure.

Rates and the annual increase in rates is very much related to the number of new users in the future. The revenues generated by the new rates are set out in appendix C.



#### 5.6 SAMPLE MONTHLY WATER BILLS FOR VARIOUS USER GROUPS

A few hypothetical user groups were selected to determine the impacts of the two proposed rate options. Both options produce the required operating and future capital needs of the system. The water bills are set out in table 5.7.

Table 5.7 Annual Projected Water Bills of Various Hypothetical Users 2024-34 Inflated \$

Hypothetical User	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	2029	2030	<u>2031</u>	2032	2033	<u>2034</u>
Single Person with 70 M3/Year	374	391	409	424	440	454	469	483	497	511	526
Couple with 125 M3 per Year	528	553	577	595	613	631	649	667	686	704	725
Family 300 M3 per Year	1,020	1,065	1,111	1,137	1,164	1,192	1,222	1,253	1,286	1,321	1,357
User with 231431 M3/Year	650,498	678,352	706,296	717,546	729,122	742,923	758,178	776,003	794,475	815,769	836,782

A user taking seventy cubic metres per year is projected to pay \$374 in 2024, and \$454 by 2029. Someone using 125 cubic metres per year will pay \$528 in 2024, and \$631 in 2029. A user of three hundred cubic metres per year will pay a water bill of \$1020 in 2024, and \$1,192 in 2029. A very large user will pay about \$650,573 per year in 2024, increasing to \$742,923 in 2029. All figures are in inflated dollars.

#### 5.7 WATER BILL COMPARISONS WITH OTHER COMMUNITIES

The projected water bill for Clearview user is compared with water bills for several communities in Ontario. The usage for all communities is 200 cubic metres per year. All users are assumed to have a standard 15mm (5/8 by 3/4") meter. The bill comparisons are set out in table 5.8.

Table 5.8 Water Bills of Communities in Simcoe County or have Small Systems 2024

<u>Utility</u>	Water Bill
Collingwood	\$442
Barrie	\$434
Penetanguishene	\$446
Springwater Residential	\$618
Clearview	\$739
Springwater Commercial	\$916
Kawartha Lakes	\$1,006
Adjala-Tosorontio	\$1,037
Based on family usage of 200 M3 per Year	

Clearview's bills are based on full life-cycle capital renewal of all assets to 2123.



#### 6.0 Proposed Wastewater System Rates for 2025-2034

#### **6.1 WASTEWATER RATE SETTING ASSUMPTIONS**

The wastewater rate setting approach begins by establishing a capital and major maintenance-financing plan, as well as an operating plan for 2024-2034. The capital plan is based on the capital needs estimates prepared by Burnside in 2005 and updated by Township staff. They cover the period from 2024 to 2123. The operating plan contains information about various system attributes, such as currently available information concerning various revenue sources, the day-to-day expenditures needed to operate the system, debt-servicing requirements, and existing reserve levels. The capital needs projections include funding for capital investments to renew assets as well as supporting growth. This is combined with the operating plan to produce an overall wastewater capital and operating financing plan, with user-fee revenues and loans adjusted to ensure sustainability. Users in both Creemore and Stayner pay the same wastewater rates. Several assumptions were made in preparing the capital and major maintenance programs as well as the operating plan:

Inflation Capital and major maintenance 3% per Year

Labour 3.0% per annum 2025-2123 Services 4.4% per annum 2025-2123 Equipment 4.8% per annum 2025-2123

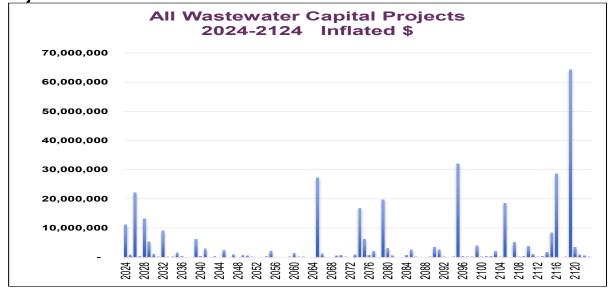
Interest on reserve balances 0% Interest on post 2023 loans 4.5%

Population growth/new connections 150 residential connections per year 2025 to 2034

#### **6.2 CAPITAL AND MAJOR MAINTENANCE EXPENDITURES**

Projected capital and major maintenance renewals cost estimates were prepared by R.J. Burnside and Associates in 2005 and updated by Township staff since then. Also included are some of the projects anticipated in the 2024 DC study covering the next five years. Capital costs in the 2024 DC study that were dependent on a significant grant have been deleted. The detailed capital costs for 2024-2034 are set out in appendix I. The cost of all capital costs for the 2024 to 2123, in inflated dollars, are shown graphically in Figure 6.1.

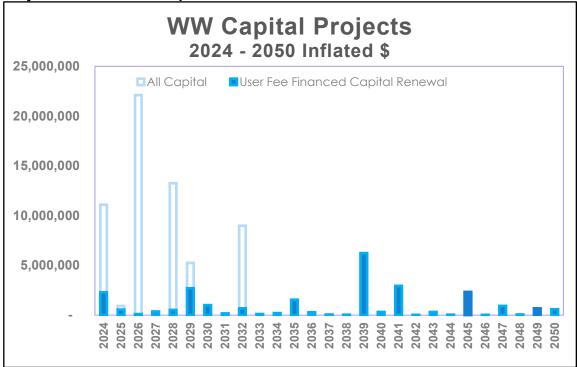
Fig. 6.1 Projected Cost of Clearview Wastewater Asset Construction and Renewal 2024-2123 Inflated \$





The long-term outlook presented in Figure 6.1 shows some near-term growth investments, and then large expenditures in the 2040s, and then again in the 2064-2079 period, as major existing system components need to be replaced. The short-term capital needs are set out in Figure 6.2. This shows the total cost of all projects, including those anticipated from 2024 to 2050 in the DC study in the light shade, and the user fee paid portion in the darker color.

Figure 6.2 Projected Wastewater Capital Costs with User Fee Financed Portions 2024-50 Inflated \$



Much of the cost of the above, from 2024-2034, is projected to come from development charges and other fees. User fees, while they are responsible for a small portion of the project costs are still substantial. This is shown in table 6.1 and figure 6.2. Growth and development beyond 2034 will be covered in a future DC and rate study scheduled for 2029.



Table 6.1 Clearview Wastewater System Capital Renewal and Construction of New Infrastructure 2024-2034 Inflated \$

	<u>2024</u>	2025	<u>2026</u>	2027	<u>2028</u>	2029	<u>2030</u>	<u>2031</u>	<u>2032</u>	2033	203
1 Capital Renewal and Replacement Needs											
3											
4 5 Total Renewal Investment	1,187,028	216,096	103,126	355,136	512,107	376,764	1,002,287	157,424	678,989	97,858	189,492
6 7 Financing											
8 Grants	-	-	-	-	-	-	-	-	-	-	-
9 User Fees (Reserve)	1,187,028	216,096	103,126	355,136	512,107	376,764	1,002,287	157,424	678,989	97,858	189,492
10 Grants,Subsidies, Dev Fee	-	-	-	-	-	-	-	-	-	-	-
11 Total Financing	1,187,028	216,096	103,126	355,136	512,107	376,764	1,002,287	157,424	678,989	97,858	189,492
12 13 Capital Growth New Infrastructure Supported Largel	y by Non-User Fee	Revenue So	urces to 2034 a	s per the 202	24 DC Study						
16 Total New Infrastructure Invest.	9,913,938	697 516	22,016,327	· _	12,752,015	4,876,023	_	_	8,304,594	_	_
17	0,0.0,000	00.,0.0	22,0 .0,02.		.2,. 02,0 .0	.,0.0,020			0,001,001		
I8 Financing											
9 Grants, Subsidies etc.	-	_	-	-	-	-	-	-	-	-	_
0 Development Charges	6,713,925	372,036	22,016,327	-	12,752,015	2,559,909	-	-	8,304,594	-	-
1 Post Benefit	-	-	-	-	-	-	-	-	-	-	
2 Local Improvement Charges	2,113,933	-	-	-	-	-	-	-	-	-	-
User Fees (reserve)	1,086,080	325,480	-	-	-	2,316,114	-	-	-	-	-
24											
25 Total Revenues	9,913,938	697,516	22,016,327	-	12,752,015	4,876,023	-	-	8,304,594	-	-
27											
28 Total User Fees Needed	2,273,108	541,576	103,126	355,136	512,107	2,692,878	1,002,287	157,424	678,989	97,858	189,49
Po Total Grants, Subsidies etc. Needed	2,113,933	-	-	-	-	-	-	-	-	-	-
Total Development Charges	6,713,925	372,036	22,016,327	-	12,752,015	2,559,909	-	-	8,304,594	-	-
31 Total Revenues Needed	11,100,966	913,612	22,119,453	355,136	13,264,121	5,252,787	1,002,287	157,424	8,983,583	97,858	189,49
32		0.40.040		0.55.400				.== .0.		07.050	100.10
33 Total Capital Expenditures	11,100,966	913,612	22,119,453	355,136	13,264,121	5,252,787	1,002,287	157,424	8,983,583	97,858	189,49
34 35 Revenues											
70 Total User Fee Funding Provided from Capital Reserve	2,273,108	541,576	103,126	355,136	512,107	2,692,878	1,002,287	157,424	678,989	97,858	189,49
7 Total Development Charges from Operating Plan	6,713,925	372,036	22,016,327	300,130	12,752,015	2,559,909	1,002,207	107,424	8,304,594	97,000	109,49
8 Local Impr Revenues from Operating Plan	2,113,933	-	-	-	-	2,000,000	-	_	-		
9 Developer Contributions from Operating Plan	-	_	-	_	_	_	_	_	-		
0 Loan	-	-	-	-	_	-	-	-	-		
1 Total Financing	11,100,966	913,612	22,119,453	355,136	13,264,121	5,252,787	1,002,287	157,424	8,983,583	97,858	189,49
12											
13 Total Revenues Less Expenditures	_	-	_	_	-	_	_	-	_	_	_



#### **6.3 WASTEWATER OPERATING PLAN**

The summary operating financial statement for the wastewater system is set out in table 6.2. The operating fund numbers for 2020-2023 are based on actual year-end values, the figures for 2024 are budgeted, and those for 2025 to 2034 and beyond are based on the trends established in 2020-23. All figures for 2025 to 2034 are inflated.

#### 6.3.1 User Fee Requirements

User fee needs projections are set out in line 4 of table 6.2 and are shown in figure 8 below:

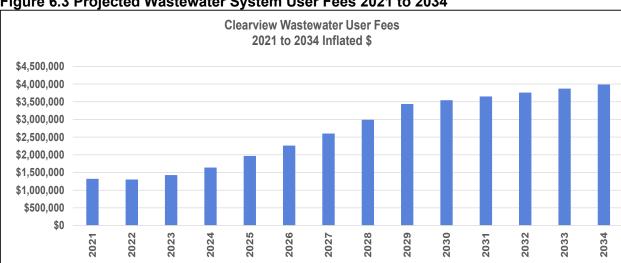


Figure 6.3 Projected Wastewater System User Fees 2021 to 2034

User fee revenues have been stable through the pandemic and since, with substantial increases starting in 2025 to 2029 and then leveling off. The increase is projected at 15% per year until 2029, and then level off at about a 3.5% per annum to 2123. Short-term increases are needed to offset the projected inflation of 4% per annum, to fund the renewal and replacement of infrastructure that has come to the end of its working life, to cover the user fee financed portion of new growth projects, and to operate the system.

#### **6.3.2 Routine Operating Expenses**

Future routine operating expenditures are summarized in table 6.2, and are illustrated in figure 6.4:

Routine Operating Expenditures 2020 to 2034 Inflated \$
\$3,000,000
\$2,500,000
\$1,500,000
\$1,000,000
\$5500,000
\$1,000,000
\$1,000,000

Figure 6.4 Projected Wastewater System Operating Costs 2020-2034 Inflated \$

Operating costs are projected to increase with inflation, with additional costs needed to operate the expanded system. The increases in 2022-24 are due to major facility maintenance, additional fees to the Town of Collingwood, sludge haulage and the Creemore master servicing study. Otherwise, projecting forward beyond 2024, the increase is uniform and is due to inflation of 4% per year.

#### 6.3.3 Debt

As of December 31, 2023, there are four loans outstanding: 2016 Mowat servicing loan with a principal of \$48,592. This will be paid off in 2035 2017 Stayner servicing loan with a principal of \$1,379,401. This will be paid off in 2036. Two energy efficiency loans with a combined principal of \$561,000. These will be paid off in 2036.

One new loan is projected for late 2024. An \$11.0 million 20-year loan at 4.5% is projected that will clear the current capital deficit and finance impending capital renewal and the benefit to existing user portion of new developments to the end of 2028. It is proposed to have an interest rate of 4.5%, and all have 20-year term. The long-term loan has been chosen to assist in spreading these one-time costs over a large group of future users. A second loan of \$1.0 million at 4.5% over 10 years is proposed for late 2029 to cover the estimated benefit to existing users of a wastewater plant upgrade. No additional loans are foreseen.



Table 6.2 Wastewater System Operating Financial Statement 2020 to 2034 Inflated \$

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Revenues	2020	2021	2022	2023	2024	2025	2026	2021	2020	2029	2030	2031	2032	2033	2034
1 Grants	-	-	_	-	=	-	-								
2 Sewer Connection Fee	-	- 9,495	- 41,500	- 9,018 -	9,108	- 9,199	- 9,291 -	9,384	- 9,478	- 9,572	- 9,668 -	9,765	- 9,862	- 9,961	- 10,061
3 Extra Strength Sewer Surcharge											<del>-</del>				
4 User Fees Stayner 6 Extra Strength Sewer Surcharge	- 908,349 - 169.954	- 1,001,624 - 135,341	- 972,839 - 51,575	- 1,085,830 - - 61,230 -	1,248,705	- 1,498,446 - 64.330	- 1,723,212 - - 65.938 -	1,981,694 67,587	- 2,278,948 - 69.276	- 2,620,791 - 71.008	- 2,699,414 - - 72.783 -	2,780,397 74,603	- 2,863,809 - 76,468	- 2,949,723 - 78,380	- 3,038,215 - 80,339
7 User Fees Creemore	- 294 687	- 320,117	- 327,797	- 339,254 -	390,143	- 468,171	- 538 397 -	619,156	- 712,030		- 843 399 -	868,701		- 921,605	- 949 253
8 Extra Strength Sewer Surcharge	- 110,225	- 79,674	- 73,159	- 75,639 -	77,530	- 79,468	- 81,455 -	83,491			- 89,911 -	92,159	- 94,463		- 99,245
9 Discounts	621	486	337	342		-	-	-		-	-	-	-		-
10 Cost Recovery			- 75,143		-	-	-	-	-	-	-	-	-	-	-
11 Cost Recovery 12 Total User Fees	- 103,326 -1.203.036	- 60,551 -1.321.741	- 103,326 -1,300,636	- 108,456 -1.425.085 -	1,638,847	- 1,966,617	- 2,261,609 -	2,600,850	- 2,990,978	- 3,439,625	3 5/2 91/	3,649,098	- 3,758,571	- 3,871,328	- 3,987,468
13 Loan	- 1,203,030	- 1,521,741	- 1,500,050	- 1,425,005	11,000,000	- 1,900,017	- 2,201,009 -	2,000,000	- 2,990,970	- 1,000,000	- 5,542,614 -	3,048,080	- 3,730,371	- 3,07 1,320	- 3,907,400
14 Earned DC Revenues					6,713,925	- 372,036	- 22,016,327		- 12,752,015	- 2,559,909	=	-	- 8,304,594	-	-
15 Local Improvement	_			-	2,113,933										
16 DC Reserves Creemore 32% Cost	- 79,483	- 159,135	- 1,029,273	-	-	-	-	-	-		-	-	-	-	-
17 Sewer Debenture Charge (LIC Cree) 18 Reserve Interest	- 242,295	-	-	-	-	-	-	-	-	-	-	-	-	-	-
19 Total Revenues with Reserves	- 1 907 698	- 1 765 451	-2 674 275	- 1.679.085 -	21.618.103	- 2 493 649	- 24.436.620 -	2.763.312	- 15 909 325	- 7 169 832	- 3 717 176 -	3 827 624	#########	- 4.058.493	- 4.179.112
20	.,,	.,,	_,,	, ,			, ,	,	,,	.,,	-,,	-,,		,,	, .,
21 Expenditures for all Systems	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
22 Salaries															
23 406 Salaries Regular	99,243	90,236	123,835	120,235	123,842	127,557	131,384	135,325	139,385	143,567	147,874	152,310	156,879	161,586	166,433
24 406 Benefits 25 406 Accrual Vacation Pay	29,769 - 886	27,294 - 2.356	35,568	31,909	32,866	33,852	34,867	35,913	36,991	38,101	39,244	40,421	41,633	42,882	44,169
26 Sub Total	128.127	115,174	159,404	152,144	156,708	161,409	166,251	171,239	176,376	181,667	187.117	192,731	198,513	204,468	210,602
27 Administration	120,127	,	100,404	102,144	100,700	101,400	100,201	171,200	170,070	101,007	107,117	102,701	100,010	204,400	2.0,002
28 Small Tools and Equip	1,093	217	1,781	4,487	1,351	1,415	1,483	1,554	1,629	1,707	1,789	1,875	1,965	2,059	2,158
29 Postage and courier	4,424	6,198	6,969	6,344	6,623	6,915	7,219	7,537	7,868	8,215	8,576	8,953	9,347	9,759	10,188
30 Answering Service	-	=	1,249	592	618	645	673	703	734	766	800	835	872	910	950
31 Printing 32 Photocopy	496	- 61	9	-	-	-	-	-	=	-	-	-	-	-	-
33 Advertising and Publicity	1,281	269	-		760	793	828	865	903	942	984	1,027	1,072	1,119	1,169
34 Office Supplies	852	848	183	158	407	425	443	463	483	504	527	550	574	599	626
38 Training and Courses	4,935	768	4,882	1,057	3,111	3,248	3,391	3,540	3,696	3,858	4,028	4,205	4,390	4,583	4,785
39 Transfer Admin Fee	64,164 48,836	64,164	64,164 69,259	64,164	65,126 55,876	66,103 58,558	67,095	68,101 64,315	69,123 67,402	70,160	71,212	72,280	73,364	74,465 85,207	75,582 89 297
40 Sewer Line Maintenance 41 Telephone	48,836 9,111	77,848 5,702	69,259 2,681	53,317 3,753	55,876 5,874	58,558 6,133	61,369 6,402	64,315 6,684	67,402 6,978	70,637 7,285	74,028 7,606	77,581 7,940	81,305 8,290	85,207 8,655	89,297 9,035
42 Laboratory Analysis	3,111	5,702	306	3,733	3,074	0,133	0,402		0,370	7,203	7,000	7,340	0,230	0,000	9,033
43 PIL Property Taxes	22,439	77,599	79,031	81,460	82,274	83,097	83,928	84,767	85,615	86,471	87,336	88,209	89,091	89,982	90,882
44 CR Aeration Principal	280,215	129,071	51,219	43,395	44,303	18,015	-	-	-	-	-	-	-	-	-
45 CR Aeration Interest 46 Debt Principal 2016-17 Mow/Styn Ind	17,743 71,342	9,816 73.680	8,060 76.093	1,714 66.211	815 80.944	85 83.823	86.569	89.406	92.337	95.362	98.488	101.622	108.243	113.300	117.600
46 Debt Principal 2016-17 Mow/Styn Ind 47 Debt Interest 2016-7 Mow/Styn Ind	52,880	49,047	46,630	37,041	41,634	83,823 38.965	36,227	33,390	92,337 30.461	27,435	24,309	21.175	108,243	9.497	5,197
48 Debt P and Int 2024 Loan	52,000	43,047		57,041	41,004	845,638	845,638	845,638	845,638	845,638	845,638	845,638	845,638	845.638	845,638
49 Debt P and Int 2029 Loan	-	-	-	-	-	=	-	-	-		126,379	126,379	126,379	126,379	126,379
50 Sub Total	579,812	495,326	412,517	363,692	389,716	1,213,858	1,201,266	1,206,962	1,212,866	1,218,981	1,351,698	1,358,270	1,365,085	1,372,153	1,379,486
51 Wastewater Operating 52 Contracted Services	2020	2021	2022	2023	2024	2025	<u>2026</u>	2027	2028	2029	2030	<u>2031</u>	2032	2033	2034
52 Contracted Services 53 Legal	1,075	_	8,568	22,013	5,864	6,122	6,391	6,672	6,966	7,272	7,592	7,926	8,275	8,639	9,019
54 Audit	116		- 0,500	22,013	5,504	0,122	- 0,551	0,072	0,300	7,272	7,532	7,820	- 0,273	- 0,038	9,019
55 Consulting										5,000	5.220			5.940	6.201
56 Consulting	145,292	122,491	88,475	122,813	128,217	133,858	139,748	145,897	152,316			5,450	5,689		
	145,292 7,229	122,491 2,996	68,270	122,813 13,283	128,217 13,867	133,858 14,477	139,748 15,114	145,897 15,779	152,316 16,474	17,198	17,955	5,450 18,745	5,689 19,570	5,940 20,431	21,330
57 Consulting			68,270 5,470							17,198	17,955 -				
58 Consulting			68,270 5,470 - 2,331	13,283 - -	13,867 - -					17,198 - -	17,955 - -				
58 Consulting 59 Creemore Master Servicing			68,270 5,470 - 2,331 73,102							17,198 - - -	17,955 - - - -				
58 Consulting 59 Creemore Master Servicing 60 Creemore Master Servicing 68 Town of Collingwood			68,270 5,470 - 2,331	13,283 - -	13,867 - -					17,198 - - - - - 481,841	17,955 - - - - - 491,478				
58 Consulting 59 Creemore Master Servicing 60 Creemore Master Servicing 63 Town of Collingwood 69 Town of Collingwood	7,229 - - - -	2,996 - - - -	68,270 5,470 - 2,331 73,102 8,388	13,283 - - 202,741	13,867 - - 202,741	14,477 - - - -	15,114 - - - -	15,779 - - - -	16,474 - - - -	- - - -	- - -	18,745 - - - -	19,570 - - -	20,431 - - - -	21,330 - - - -
58 Consulting Creemore Master Servicing Creemore Master Servicing B8 Town of Collingwood Town of Collingwood Contract WB Infrastructure	7,229 - - - -	2,996 - - - - - - 439,200	68,270 5,470 - 2,331 73,102 8,388	13,283 - - 202,741 393,567	13,867 - 202,741 436,418	14,477 - - - - 445,147 -	15,114 - - - - 454,050 -	15,779 - - - - - 463,131 -	16,474 - - - - - 472,393 -	481,841 - - - - - -	491,478 - - - - -	18,745 - - - - 501,307 -	19,570 - - - - 511,334 -	20,431 - - - - 521,560 -	21,330 - - - - 531,991 -
58 Consulting 59 Creemore Master Servicing 60 Creemore Master Servicing 88 Town of Collingwood 89 Town of Collingwood 70 Contract WB Infrastructure 71 Sludge Haulage	7,229 - - - - - 346,198 - - -	2,996 - - - - - 439,200 7,321 -	68,270 5,470 - 2,331 73,102 8,388 566,708 -	13,283 - - 202,741 393,567 - - 48,524	13,867 - 202,741 - 436,418 - 55,000	14,477 - - - - - 445,147 - 56,650	15,114 - - - - 454,050 - 58,350	15,779 - - - - - 463,131 - - 60,100	16,474 - - - - 472,393 - - 61,903	481,841 - - - - - - - - - - - - -	- - - - 491,478 - - 65,673	18,745 - - - - 501,307 - - 67,643	19,570 - - - - 511,334 - - 69,672	20,431 - - - - 521,560 - - 71,763	21,330 - - - - 531,991 - 73,915
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 58 Town of Collingwood 59 Town of Collingwood 70 Contract WB infrastructure 51 Ludge Haulage 72 Sub Total	7,229 - - - -	2,996 - - - - - - 439,200	68,270 5,470 - 2,331 73,102 8,388	13,283 - - 202,741 393,567	13,867 - 202,741 436,418	14,477 - - - - 445,147 -	15,114 - - - - 454,050 -	15,779 - - - - - 463,131 -	16,474 - - - - - 472,393 -	481,841 - - - - - -	491,478 - - - - -	18,745 - - - - 501,307 -	19,570 - - - - 511,334 -	20,431 - - - - 521,560 -	21,330 - - - - 531,991 -
88 Consulting 59 Creemore Master Servicing 60 Creemore Master Servicing 88 Town of Collingwood 69 Town of Collingwood 70 Contract WB Infrastructure 71 Studge Haulage 72 Sub Total 73 Individual Total	7,229 - - - - 346,198 - - - 499,911 300,577	2,996 - - - - 439,200 7,321 - - 572,007	68,270 5,470 5,470 2,331 73,102 8,388 566,708 - - 816,649 306,765	13,283 - 202,741 - 393,567 - 48,524 802,941	13,867 - 202,741 436,418 - 55,000 842,107 320,464	14,477 - - - - - 445,147 - - 56,650 656,254 334,564	15,114 - - - - 454,050 - 58,350 673,652 349,285	15,779 - - - - 463,131 - - 60,100 691,579 364,653	16,474 - - - - 472,393 - - 61,903 710,052 380,698	481,841 - 481,760 575,072	- - - 491,478 - - 65,673 587,918 414,937	18,745 - - 501,307 - 67,643 601,072 433,194	19,570 - - - 511,334 - - 69,672 614,540 452,254	20,431 - - - 521,560 - 71,763 628,333 472,154	21,330 - - - 531,991 - 73,915 642,457 492,928
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Contract WB infrastructure 71 Studge Haulage 8 July Total 74 Hydro 75 Gas	7,229 - - - - 346,198 - - - 499,911 300,577 15,446	2,996 - - - - 439,200 7,321 - 572,007 298,585 28,833	68,270 5,470 - 2,331 73,102 8,388 566,708  816,649 306,765 17,559	13,283 - 202,741 - 393,567 - 48,524 802,941 306,958 14,380	13,867 - 202,741 - 436,418 - 55,000 842,107 320,464 19,055	14,477 - - - - 445,147 - - 56,650 656,254 334,564 19,893	15,114 - - - 454,050 - 58,350 673,652 349,285 20,768	15,779 - - - 463,131 - 60,100 691,579 364,653 21,682	16,474 - - - 472,393 - - 61,903 710,052 380,698 22,636	481,841 - - 63,760 575,072 397,449 23,632	491,478 - - 65,673 587,918 414,937 24,672	18,745 - - - 501,307 - - 67,643 601,072 433,194 25,757	19,570 - - - 511,334 - 69,672 614,540 452,254 26,891	20,431 - - - 521,560 - 71,763 628,333 472,154 28,074	21,330 - - - 531,991 - 73,915 642,457 492,928 29,309
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 60 Creemore Master Servicing 68 Town of Collingwood 69 Town of Collingwood 71 Sludge Haulage 72 Sub Total 73 74 Hydro 75 Gas 69 Sub Total	7,229 - - - - 346,198 - - - 499,911 300,577	2,996 - - - - 439,200 7,321 - - 572,007	68,270 5,470 5,470 2,331 73,102 8,388 566,708 - - 816,649 306,765	13,283 - 202,741 - 393,567 - 48,524 802,941	13,867 - 202,741 436,418 - 55,000 842,107 320,464	14,477 - - - - - 445,147 - - 56,650 656,254 334,564	15,114 - - - - 454,050 - 58,350 673,652 349,285	15,779 - - - - 463,131 - - 60,100 691,579 364,653	16,474 - - - - 472,393 - - 61,903 710,052 380,698	481,841 - 481,760 575,072	- - - 491,478 - - 65,673 587,918 414,937	18,745 - - 501,307 - 67,643 601,072 433,194	19,570 - - - 511,334 - - 69,672 614,540 452,254	20,431 - - - 521,560 - 71,763 628,333 472,154	21,330 - - - 531,991 - 73,915 642,457 492,928
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Studge Haulage 72 Sub Total 74 Hydro 75 Gas 76 Sub Total	7,229 - - - 346,198 - - 499,911 300,577 15,446 316,023	2,996 - - - 439,200 7,321 - 572,007 298,585 28,833 327,417	68,270 5,470 - 2,331 73,102 8,388 566,708  816,649 306,765 17,559 324,325	13,283 - 202,741 - 393,567 - 48,524 802,941 306,958 14,380	13,867 - 202,741 - 436,418 - 55,000 842,107 320,464 19,055	14,477 - - - - 445,147 - - 56,650 656,254 334,564 19,893	15,114 - - - 454,050 - 58,350 673,652 349,285 20,768	15,779 - - - 463,131 - 60,100 691,579 364,653 21,682	16,474 - - - 472,393 - - 61,903 710,052 380,698 22,636	481,841 - - 63,760 575,072 397,449 23,632	491,478 - - 65,673 587,918 414,937 24,672	18,745 - - - 501,307 - - 67,643 601,072 433,194 25,757	19,570 - - - 511,334 - 69,672 614,540 452,254 26,891	20,431 - - - 521,560 - 71,763 628,333 472,154 28,074	21,330 - - - 531,991 - 73,915 642,457 492,928 29,309
58 Consulting 59 Creemore Master Servicing 60 Creemore Master Servicing 60 Creemore Master Servicing 69 Town of Collingwood 69 Town of Collingwood 71 Sludge Haulage 72 Sub Total 73 Tyley Hydro 75 Gas 76 Sub Total 77 Sig Facility Maintenance	7,229 - - - 346,198 - - 499,911 300,577 15,446 316,023	2,996 - - - - - - - - - - - - 572,007 298,585 28,833 327,417 5,447	68,270 5,470 2,331 73,102 8,388 566,708 - - 816,649 306,765 17,559 324,325	13,283 - 202,741 393,567 • 48,524 802,941 306,958 14,380 321,337	13,867 - 202,741 - 436,418 - 55,000 842,107 320,464 19,055 339,518	14,477 - - - 445,147 - 56,650 656,254 334,564 19,893 354,457	15,114 - - - 454,050 - - 58,350 673,652 349,285 20,768 370,053	15,779 - - - 463,131 - - 60,100 691,579 364,653 21,682 386,336	16,474 - - 472,393 - 61,903 710,052 380,698 22,636 403,334	481,841 - - 63,760 575,072 397,449 23,632 421,081	491,478  65,673 587,918 414,937 24,672 439,609	18,745 - - 501,307 - 67,643 601,072 433,194 25,757 458,951	19,570 - - 511,334 - - 69,672 614,540 452,254 26,891 479,145	20,431 - - 521,560 - 71,763 628,333 472,154 28,074 500,228	21,330 - - - 531,991 - - 73,915 642,457 492,928 29,309 522,238
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 60 Creemore Master Servicing 68 Town of Collingwood 69 Town of Collingwood 71 Sludge Haulage 72 Sub Total 73 Tal Hydro 75 Gas 76 Sub Total 77 Sig Facility Maintenance 79 Facility Maintenance 80 Facility Maintenance	7,229 - - - 346,198 - - 499,911 300,577 15,446 316,023	2,996 - - - 439,200 7,321 - 572,007 298,585 28,833 327,417	68,270 5,470 - 2,331 73,102 8,388 566,708  816,649 306,765 17,559 324,325	13,283 - 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287	13,867 	14,477 - - - - 445,147 - - 56,650 656,254 334,564 19,893	15,114 - - - 454,050 - 58,350 673,652 349,285 20,768	15,779 - - - 463,131 - 60,100 691,579 364,653 21,682	16,474 - - - 472,393 - - 61,903 710,052 380,698 22,636	481,841 - - 63,760 575,072 397,449 23,632	491,478 - - 65,673 587,918 414,937 24,672	18,745 - - - 501,307 - - 67,643 601,072 433,194 25,757	19,570 - - - 511,334 - 69,672 614,540 452,254 26,891	20,431 - - - 521,560 - 71,763 628,333 472,154 28,074	21,330 - - - 531,991 - 73,915 642,457 492,928 29,309
58 Consulting 59 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Siudge Haulage 72 Sub Total 74 Hydro 75 Gas 76 Sub Total 77 Facility Maintenance 79 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance	7,229 	2,996 - - - - - - - - - 572,007 298,585 28,833 327,417 5,447 93,774	68.270 5.470 2.331 73.102 8.388 566,708 816,649 306,765 17,559 324,325 2,837 560,609 57,998 209,841	13,283 - 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600	13,867 	14,477 - - - 445,147 - - 56,650 656,254 334,564 19,893 354,457	15,114 	15,779 - - - 463,131 - - 60,100 691,579 364,653 21,682 386,336 - 115,102	16,474 	481,841 - 63,760 575,072 397,449 23,632 421,081 - 126,417	491,478 	18,745 	19,570  511,334  69,672 614,540 452,254 479,145  145,509 	20,431 - - 521,560 - 71,763 628,333 472,154 28,074 500,228 - 152,494	21,330 - - - - - - - - - - - - -
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 60 Creemore Master Servicing 69 Town of Collingwood 69 Town of Collingwood 71 Sludge Haulage 72 Sub Total 73 Tal Hydro 75 Gas 76 Sub Total 77 Sign Facility Maintenance 79 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 	13,283 - 202,741 393,567 - 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996	13,867 	14,477 	15,114 	15,779 - - 463,131 - 60,100 691,579 364,653 21,682 386,336 115,102 - 9,499	16,474 	481,841 	491,478 	18,745 	19,570 - - 511,334 - 69,672 614,540 452,254 426,891 479,145 - 145,509 - - 11,781	20,431 - - 521,560 - 71,763 628,333 472,154 28,074 500,228 - 152,494 - 12,299	21,330 - - - 531,991 - - 73,915 642,457 492,928 29,309 522,238 159,813
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 70 Contract WB Infrastructure 71 Situdge Haulage 72 Sub Total 73 Yal Hydro 75 Gas 76 Gas 77 Sub Total 77 Facility Maintenance 78 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 82 Insurance 83 Insurance	7,229 	2,996	68.270 5.470 2.331 73.102 8.388 566,708 816,649 306,765 17,559 324,325 2,837 560,609 57,998 209,841	13,283 - 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600	13,867 	14,477 - - - 445,147 - - 56,650 656,254 334,564 19,893 354,457	15,114 	15,779 - - - 463,131 - - 60,100 691,579 364,653 21,682 386,336 - 115,102	16,474 	481,841 - 63,760 575,072 397,449 23,632 421,081 - 126,417	491,478 	18,745 	19,570  511,334  69,672 614,540 452,254 479,145  145,509 	20,431 - - 521,560 - 71,763 628,333 472,154 28,074 500,228 - 152,494	21,330 - - - - - - - - - - - - -
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Control Collingwood 50 Town of Collingwood 70 Contract WB infrastructure 71 Sludge Haulage 72 Sludge Haulage 73 Sludge Haulage 74 Hydro 75 Gas 76 Sub Total 77 Facility Maintenance 77 Facility Maintenance 78 Facilit	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708  816.649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15.547 18.731	13,283 - 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667	13,867	14,477	15,114 	15,779 - - 463,131 - - 60,100 691,579 364,653 21,682 386,336 115,102 - - 9,499 72,070	16,474 	481,841 	491,478 	18,745 	19,570 - - 511,334 - 69,672 614,540 452,254 26,891 479,145 - 145,509 - - 11,781 89,383	20,431 	21,330 - - - - - - - - - - - - -
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Control Collingwood 50 Town of Collingwood 70 Contract WB infrastructure 71 Sludge Haulage 72 Sludge Haulage 73 Sludge Haulage 74 Hydro 75 Gas 76 Sub Total 77 Facility Maintenance 77 Facility Maintenance 78 Facilit	7,229 	2,996	68.270 5.470 - 2.331 73.102 8.388 566,708  816,649 306,765 17,559 324,325 2,837 560,609 57,998 209,841 15,547 18,731 - 63,624	13,283 - 202,741 393,567 - 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996	13,867 	14,477 	15,114 	15,779 - - 463,131 - 60,100 691,579 364,653 21,682 386,336 115,102 - 9,499	16,474 	481,841 	491,478 	18,745 	19,570 - - 511,334 - 69,672 614,540 452,254 426,891 479,145 - 145,509 - - 11,781	20,431 - - 521,560 - 71,763 628,333 472,154 28,074 500,228 - 152,494 - 12,299	21,330 - - - 531,991 - - 73,915 642,457 492,928 29,309 522,238 159,813
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 70 Contract WB Infrastructure 71 Studge Haulage 72 Sub Total 73 Facility Maintenance 74 Eacility Maintenance 75 Facility Maintenance 76 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 70 Facility Maintenance 71 Facility Maintenance 72 Insurance 73 Insurance 74 Sub Total 75 Facility Maintenance 75 Facility Maintenance 76 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 78 Facility Maintenance 78 Facility Maintenance 78 Insurance 78 Insuranc	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708  816.649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15.547 18.731	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403	13,867 202,741 436,418 	14,477	15,114 - - - 454,050 - - 58,350 673,652 349,285 20,768 370,053 - 109,830 - - 9,098 69,032 - 77,791	15,779 - - 463,131 - 60,100 691,579 364,653 21,682 386,336 - 115,102 - 9,499 72,070 81,524	16,474 	481,841 	491,478 	18,745 	19,570 - - 511,334 - 69,672 614,540 452,254 26,891 479,145 - 145,509 - - 11,781 89,383	20,431 	21,330 
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Sludge Haulage 72 Sludge Haulage 73 Sludge Haulage 74 Hydro 75 Gas 76 Sub Total 77 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 78 Facility Maintenance 78 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 71 Facility Maintenance 72 Facility Maintenance 73 Facility Maintenance 74 Facility Maintenance 75 Facility Maintenance 76 Facility Maintenance 77 Facility Maintenance 78 Facility Main	7,229 	2,996	68,270 5,470 2,331 73,102 8,388 566,708 - 816,649 306,765 17,559 324,325 2,837 560,609 57,998 209,841 15,647 18,731 63,624 - 15,683	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 634	13,867 	14,477 	15,114 	15,779 	16,474 	481,841 - 63,760 575,072 397,492 23,632 421,081 - 126,417 - 10,353 78,551 89,539 18,548 17,757	491,478 	18,745 	19,570 	20,431 	21,330 
58 Consulting 59 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Town of Collingwood 70 Contract WB Infrastructure 71 Studge Haulage 72 Sub Total 73 Facility Maintenance 75 Gas 76 Sub Total 77 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 71 Facility Maintenance 72 Facility Maintenance 73 Facility Maintenance 74 Facility Maintenance 75 Facility Maintenance 76 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 79 Facility Maintenance 70 Facility Main	7,229 	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708  816.649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15.547 18.731 63.624  15.683	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403	13,867 	14,477	15,114 	15,779 	16,474 	481,841 	491,478 65,673 587,918 414,937 24,672 439,609 132,485 - 10,888 82,008 93,836 19,941	18,745 	19,570 	20,431 	21,330 
58 Consulting 59 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Sludge Haulage 72 Sub Total 74 Hydro 75 Gas 76 Sub Total 77 Callity Maintenance 77 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 82 Insurance 83 Major Maintenance 84 Major Maintenance 85 Major Maintenance 86 Major Maintenance 87 Major Maintenance 88 Major Maintenance 88 Major Maintenance 89 Major Maintenance 80 Wehicle Expense 80 Vehicle Expense 80 Vehicle Expense 80 Vehicle Expense	7,229 	2,996	68,270 5,470 2,331 73,102 8,388 566,708 - 816,649 306,765 17,559 324,325 2,837 560,609 57,998 209,841 15,647 18,731 63,624 - 15,683	13,283 202,741 393,567 48,524 802,941 306,958 44,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 634 618,170	13,867 	14,477 	15,114 	15,779 	16,474 	481,841 - 63,760 575,072 397,492 23,632 421,081 - 126,417 - 10,353 78,551 89,539 18,548 17,757	491,478 	18,745 	19,570 	20,431 	21,330 
58 Consulting 59 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Town of Collingwood 70 Contract WB Infrastructure 71 Studge Haulage 72 Sub Total 73 Facility Maintenance 75 Gas 76 Sub Total 77 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 71 Facility Maintenance 72 Facility Maintenance 73 Facility Maintenance 74 Facility Maintenance 75 Facility Maintenance 76 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 79 Facility Maintenance 70 Facility Main	7,229 	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 - 816,649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15,547 18,731 63,624 - 15,683	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 634	13,867 202,741 436,418 -55,000 842,107 320,464 19,055 339,518 100,000 274,600 8,348 63,336 70,828 130,700 14,047 661,858	14,477 	15,114 	15,779 	16,474 	481,841 	491,478 	18,745 	19,570	20,431 	21,330 
58 Consulting 59 Creemore Master Servicing 50 Contract WB infrastructure 50 Contract WB infrastructu	7,229 	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 - 816,649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15,547 18,731 63,624 - 15,683	13,283 202,741 393,567 48,524 802,941 306,958 44,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 634 618,170	13,867 202,741 436,418 -55,000 842,107 320,464 19,055 339,518 100,000 274,600 8,348 63,336 70,828 130,700 14,047 661,858	14,477 	15,114 	15,779 	16,474 	481,841 	491,478 	18,745 	19,570	20,431 	21,330 
58 Consulting 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 70 Contract WB Infrastructure 71 Situdge Haulage 72 Sub Total 73 Gas 74 Sub Total 74 Sub Total 75 Gas 76 Cas 76 Cas 77 Sub Total 78 Facility Maintenance 79 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 82 Insurance 83 Insurance 84 407 Vehicle Expense 85 407 Equipment Expense 86 Major Maintenance (from Cap Listing) 77 408 Wehicle Expense 87 Vehicle Expense 88 Vehicle Expense 88 Vehicle Expense 89 Vehicle Expense 80 Valid All Expenses (Excluding Reserve 70 Total All Expenses less Amortization	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 - 816.649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15.547 18.731 63.624 15.683 944.870 672.464 3,330.228	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 618,170 2,258,284	13,867 202,741 436,418 55,000 842,107 320,464 19,055 339,518 100,000 274,600 8,348 63,336 70,828 130,700 14,047 661,858 2,389,907	14,477 	15,114 	15,779 - - 463,131 - 60,100 691,579 364,653 21,682 386,336 - 115,102 - 9,499 72,070 81,524 10,927 16,168 305,290 2,761,406	16,474 	481,841 	491,478 	18,745 	19,570	20,431 	21,330 
58 Consulting 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Sludge Haulage 50 Town of Collingwood 72 Facility Maintenance 73 Facility Maintenance 74 Facility Maintenance 75 Facility Maintenance 76 Facility Maintenance 77 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 79 Facility Maintenance 70 Facility Maintenance 71 Facility Maintenance 72 Facility Maintenance 73 Facility Maintenance 74 Facility Maintenance 75 Facility Maintenance 75 Facility Maintenance 76 Facility Maintenance 77 Facility Maintenance 77 Facility Maintenance 78 Facili	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 - 816,649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15,547 18,731 63,624 - 15,683 944.870 672,464 3,330,228	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 618,170 2,258,284	13,867 202,741 436,418 	14,477 	15,114 	15,779 	16,474 	481,841 63,760 575,072 397,449 23,632 421,081 126,417 10,353 78,551 89,539 18,548 17,757 341,166 2,737,967 2,737,967	491,478 	18,745 	19,570	20,431 	21,330 
58 Consulting 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 70 Contract WB Infrastructure 71 Situdge Haulage 72 Sub Total 73 Gas 74 Sub Total 74 Sub Total 75 Gas 76 Cas 76 Cas 77 Sub Total 78 Facility Maintenance 79 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 82 Insurance 83 Insurance 84 407 Vehicle Expense 85 407 Equipment Expense 86 Major Maintenance (from Cap Listing) 77 408 Wehicle Expense 87 Vehicle Expense 88 Vehicle Expense 88 Vehicle Expense 89 Vehicle Expense 80 Valid All Expenses (Excluding Reserve 70 Total All Expenses less Amortization	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 - 816.649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15.547 18.731 63.624 15.683 944.870 672.464 3,330.228	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 618,170 2,258,284	13,867 202,741 436,418 55,000 842,107 320,464 19,055 339,518 100,000 274,600 8,348 63,336 70,828 130,700 14,047 661,858 2,389,907	14,477 	15,114 	15,779 - - 463,131 - 60,100 691,579 364,653 21,682 386,336 - 115,102 - 9,499 72,070 81,524 10,927 16,168 305,290 2,761,406	16,474 	481,841 	491,478 	18,745 	19,570	20,431 	21,330 
58 Consulting 59 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 70 Contract WB Infrastructure 71 Sludge Haulage 72 Sub Total 73 Hydro 74 Hydro 75 Sub Total 75 Eacility Maintenance 76 Facility Maintenance 77 Eacility Maintenance 78 Facility Maintenance 78 Facility Maintenance 79 Facility Maintenance 70 Facility Maintenance 70 Facility Maintenance 71 Slurance 72 Hydro 73 Hydro Capacity 74 Servicia Expense 75 AUT Vehicle 75 AUT Vehic	7,229 346,198 499,911 300,577 15,446 316,023 4,007 47,773 - 19,625 30,543 35 57,078 14,896 654,135 2,351,964 1,697,829 - 209,869	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 - 816.649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15.547 18.731 63.624 15.683 944.870 672.464 3,330.228	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 618,170 2,258,284 579,199	13,867 202,741 436,418 55,000 842,107 320,464 19,055 339,518 100,000 274,600 8,348 63,336 70,828 130,700 14,047 661,858 2,389,907 19,228,196 67,13,925	14,477 	15,114 	15,779 - - 463,131 - 60,100 691,579 364,653 21,682 386,336 - 115,102 - 9,499 72,070 81,524 10,927 16,168 305,290 2,761,406	16,474	481,841 63,760 575,072 397,449 23,632 421,081 126,417 10,353 78,551 89,539 18,548 17,757 341,166 2,737,967 2,737,967	491,478 	18,745 	19,570	20,431 	21,330 
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Sludge Haulage 72 Sludge Haulage 73 Sludge Haulage 74 Hydro 75 Gas 76 Sub Total 77 Callity Maintenance 76 Facility Maintenance 77 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 82 Insurance 83 Major Maintenance (from Cap Listing) 84 Vehicle Expense 85 Vehicle Expense 86 Vehicle Expense 87 Vehicle Expense 88 Vehicle Expense 89 Sub Total 90 Depreciation 91 Total All Expenses (Excluding Reserve 92 Total All Expenses (Excluding Reserve 93 Total All Expenses (Excluding Reserve 94 Revenue Less Expense 95 Transfer to Capital Loc Improv 95 Transfer to Capital Loc Improv 96 Transfer to Capital Loc Improv 97 Transfer to Operating Reserves 97 Transfer to Operating Reserves 98 Transfer to Operating Reserves	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 - 816.649 306.765 17.559 324.325 2.837 560.609 57.998 209.841 15.547 18.731 63.624 15.683 944.870 672.464 3,330.228	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,403 618,170 2,258,284 579,199	13,867 202,741 436,418 	14,477 	15,114 	15,779	16,474	481,841 	491,478 65,673 587,918 414,937 24,672 439,609 132,485 10,808 82,008 93,836 19,941 18,610 357,688 2,924,031 2,924,031	18,745 	19,570	20,431 	21,330 
58 Consulting 59 Cremore Master Servicing 50 Cremore Master Servicing 50 Cremore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Situdge Haulage 72 Sub Total 73 Hydro 74 Hydro 75 Gas 75 Sub Total 76 Facility Maintenance 77 Eacility Maintenance 78 Eacility Maintenance 79 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 82 Insurance 83 Insurance 84 407 Vehicle Expense 84 407 Vehicle Expense 85 407 Equipment Expense 86 Major Maintenance (from Cap Listing) 87 408 Vehicle Expense 88 Vehicle Expense 89 Vehicle Expense 80 Vehicle Expense 80 Vehicle Expense 80 Vehicle Expense 81 Vehicle Expense 80 Total 80 Depreciation 81 Total All Expenses (Excluding Reserve 85 Transfer to Capital Loc Improv 86 Transfer to Capital Loc Improv 87 Transfer to Operating Reserves 88 Transfer to Operating Reserves	7,229	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,633 618,170 2,258,284 579,199 604,451	13,867 202,741 436,418 	14,477 	15,114 	15,779	16,474	481,841 	491,478 65,673 587,918 414,937 24,672 439,609 132,485 10,808 82,008 93,836 19,941 18,610 357,688 2,924,031 2,924,031	18,745 	19,570	20,431 	21,330 
58 Consulting 59 Creemore Master Servicing 50 Creemore Master Servicing 50 Creemore Master Servicing 50 Town of Collingwood 50 Town of Collingwood 71 Sludge Haulage 72 Sludge Haulage 73 Sludge Haulage 74 Hydro 75 Gas 76 Sub Total 77 Callity Maintenance 76 Facility Maintenance 77 Facility Maintenance 80 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 81 Facility Maintenance 82 Insurance 83 Major Maintenance (from Cap Listing) 84 Vehicle Expense 85 Vehicle Expense 86 Vehicle Expense 87 Vehicle Expense 88 Vehicle Expense 89 Sub Total 90 Depreciation 91 Total All Expenses (Excluding Reserve 92 Total All Expenses (Excluding Reserve 93 Total All Expenses (Excluding Reserve 94 Revenue Less Expense 95 Transfer to Capital Loc Improv 95 Transfer to Capital Loc Improv 96 Transfer to Capital Loc Improv 97 Transfer to Operating Reserves 97 Transfer to Operating Reserves 98 Transfer to Operating Reserves	7,229 346,198 499,911 300,577 15,446 316,023 4,007 47,773 - 19,625 30,543 35 57,078 14,896 654,135 2,351,964 1,697,829 - 209,869	2,996	68.270 5.470 - 2.331 73.102 8.388 566.708 	13,283 202,741 393,567 48,524 802,941 306,958 14,380 321,337 193,287 274,600 7,996 60,667 67,584 13,633 618,170 2,258,284 579,199 604,451	13,867 202,741 436,418 	14,477 	15,114 	15,779	16,474	481,841 	491,478 65,673 587,918 414,937 24,672 439,609 132,485 10,808 82,008 93,836 19,941 18,610 357,688 2,924,031 2,924,031	18,745 	19,570	20,431 	21,330 



#### 6.3.4 Reserves

The combined operating and capital reserve had a deficit of \$4.638,491 on December 31, 2023. It is proposed that this deficit plus financing for new capital expenditures be covered in the \$11.0 million loan proposed for late 2024. A second loan for \$1.0 million is proposed for 2029. The projected wastewater reserve fund, after provision of the two loans, for the 2023-2034 period is shown in table 6.3. The loans mentioned above, plus substantial contributions from user fees, keep the reserve in balance for the next ten years and beyond. The reserves are utilized to carry out the renewal and replacement of infrastructure that has reached the end of its life. The reserve is viable beyond 2034 to 2123, provided the rates are increased as proposed herein. This is shown in appendix G. Projecting the longer term, beyond even five years, with any reliability is challenging due to the large amount of renewal, upgrading and new development that is currently projected for the next few years in the Township.

Table 6.3 Clearview Wastewater System Capital Reserve 2024-2034 Inflated \$

		, -	••••						v		
	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>
Opening Value	\$ (4,638,491) \$	3,488,740	\$ 2,341,105	\$ 1,955,261	\$ 1,602,030	\$ 1,430,812	\$ 609,890	\$ 400,748	\$ 1,103,630	\$ 1,338,549	\$ 2,200,594
Addition (Withdrawal) from (to) Ops	10,400,339	(606,059)	(282,718)	1,906	340,888	1,871,956	793,145	860,306	913,908	959,903	998,858
User Fee Capital Cost from (to) Capital	(2,273,108)	(541,576)	(103,126)	(355,136)	(512,107)	(2,692,878)	(1,002,287)	(157,424)	(678,989)	(97,858)	(189,492)
Transfer from Capital	-	-	-	-	-	-	-	-	-	-	-
Close	3,488,740	2,341,105	1,955,261	1,602,030	1,430,812	609,890	400,748	1,103,630	1,338,549	2,200,594	3,009,960
Close in 2024\$	3,488,740	2,272,917	1,843,021	1,466,085	1,271,258	526,097	335,620	897,352	1,056,663	1,686,572	2,239,693

#### **6.4 WASTEWATER RATE CALCULATIONS**

The Township recovers its wastewater costs through a surcharge on water bills. Computing this surcharge requires that a calculation be made of the water used only by those connected to the wastewater system. This excludes the water taken by users living outside Stayner and Creemore, the water used by 155 water users not connected to the wastewater system, and a large industrial user that pays wastewater charges on about 20% of the water used. The methodology for the calculation of the rates is shown in appendix D. The summary results of this calculation are shown in table 6.4. The 2025 surcharge on the water bill is proposed to be 90.1%. The proposed surcharge for 2025-2034 is shown in table 6.4:

Table 6.4 Clearview Proposed Wastewater Surcharge on Water Bills 2024-2034 in %

	<u>2024</u>	2025	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	2032	2033	<u>2034</u>
Wastewater Surcharge	86.2%	90.1%	94.4%	100.9%	108.0%	117.0%	117.0%	117.0%	117.0%	117.0%	117.0%

The revenues generated by the above surcharge are shown in appendix E.

#### 6.5 WASTEWATER BILLS FOR SELECTED CUSTOMERS

Sample wastewater bills have been prepared for various hypothetical user groups. This shows the impact on wastewater bills. The bills are set out in table 6.5:



Table 6.5 Wastewater System Hypothetical Annual Wastewater Bills 2024-2034 Inflated \$

	2024	2025	2026	2027	2028	2029	2030	<u>2031</u>	2032	2033	2034
Single Person with 70 M3/Year	322	353	386	428	475	531	548	565	581	597	615
Couple with 125 M3 per Year	455	498	545	600	662	738	759	780	802	824	848
Family 300 M3 per Year	879	960	1,049	1,147	1,257	1,395	1,430	1,467	1,505	1,546	1,588
User with 36,500 M3/Year	88,564	96,589	105,305	114,332	124,409	137,315	140,139	143,437	146,854	150,791	154,677

A user taking seventy cubic metres per year is projected to pay \$322 in 2024, and \$531 in 2029. Someone using 125 cubic metres per year will pay \$455 in 2024, and \$738 in 2029. A user of three hundred cubic metres per year will pay a wastewater bill of \$879 in 2024 and 1,395 in 2029. The large user pays a wastewater bill of \$88,564 in 2024 and this is projected at \$137,315 in 2029. The wastewater bills increase due to the renewal and upgrading of wastewater treatment facilities projected in the next few years.

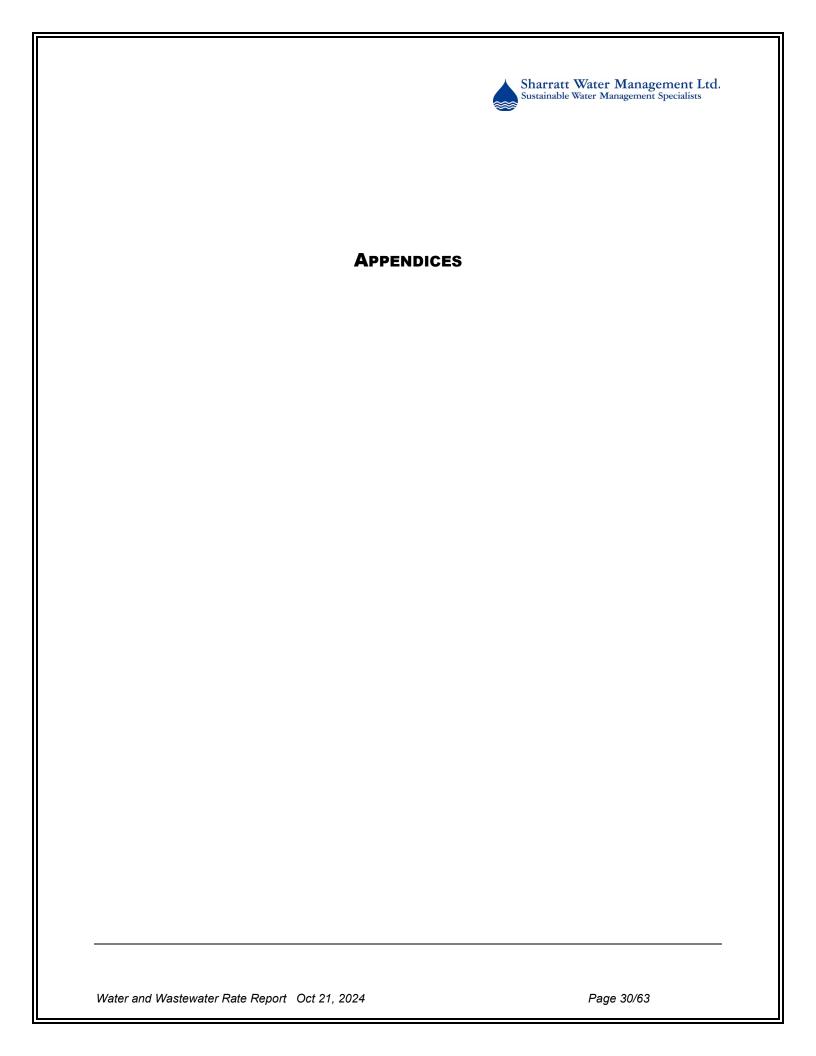
#### 6.6 WASTEWATER BILL COMPARISONS WITH OTHER COMMUNITIES

The projected wastewater water bills for Clearview are compared with bills for several communities. The water usage, the basis for a wastewater surcharge, for all communities is 200 cubic metres per year. This is the amount that a small family might use. All users are assumed to have a standard 15mm (5/8 by 3/4") meter. The bill comparisons are set out in table 6.6.

Table 6.6 Comparison of Wastewater Rates with Other Communities 2024

<u>Utility</u>	Wastewater Bill
Clearview 2024	\$584
Barrie	\$620
Collingwood	\$648
Clearview 2025	\$696
Kawartha Lakes	\$753
Penetanguishene	\$885
Springwater Residential	\$1,099
Springwater Commercial	\$1,226
Adjala-Tosorontio	\$1,483
Based on family water use of 200 M3 per Y	ear

Clearview's rates are based on full life-cycle capital renewal of all assets to 2123.





#### APPENDIX A - CLEARVIEW WATER SYSTEM OPERATING PLAN 2020-2034 PAGE 1 OF 2 INFLATED \$

	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Revenues															
1 Grants Canada		2,994 -	1,575 -	2,170	-	-	-	-	-	-	-	-	-	-	-
2 Grants Ontario	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3 Water Meter Fees - Admin	- 39,100 -	52,900 -	90,576 -	47,085 -	86,233	- 92,700 -	92,700 -	92,700 -	92,700 -	92,700 -	92,700 -	92,700 -	92,700 -	92,700 -	92,700
4 Penalties and Interest	- 11,705 -	12,798 -	38,816 -	46,816 -	13,001	- 13,857 -	14,134 -	14,417 -	14,705 -	14,999 -	15,299 -	15,605 -	15,917 -	16,236 -	16,560
5 Cost Recovery	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
6 Stayner Water Hookup Fees	- 2,500 -	1,060 -	16,505 -	523 -	2,500	- 2,550 -	2,601 -	2,653 -	2,706 -	2,760 -	2,815 -	2,872 -	2,929 -	2,988 -	3,047
7 Stayner Billing Revenue	- 1,791,317 -	1,998,582 -	1,938,805 -	1,944,146	-	-	-	-	-	-	-	-	-	-	-
8 Discounts	789	636	429	420	-	-	-	-	-	-	-	-	-	-	-
9 Creemore Water Hookup Fees	- 5,000 -	2,500 -	12,936		2,500	- 2,550 -	2,601 -	2,653 -	2,706 -	2,760 -	2,815 -	2,872 -	2,929 -	2,988 -	3,047
10 Water Meter Fees - Creemore			-	320	-	-	-	-	-	-	-	-	-	-	-
11 Creemore Billing Revenue	- 417,708 -	467,417 -	456,739 -	463,124	-	-	-	-	-	-	-	-	-	-	-
12 New Lowell Billing Revenue	- 196,931 -	206,107 -	167,205 -	202,375	-	-	-	-	-	-	-	-	-	-	-
13 New Lowell Hookup Fees		_	5,000		-	-	-	-	-	-	-	-	-	-	-
14 Buckingham Billing Revenue	- 24,527 -	35,340 -	41,516 -	47,676	-	-	-	-	-	-	-	-	-	-	-
15 McKean Billing Revenue	- 97,014 -	111,109 -	106,797 -	101,693	-	-	-	-	-	-	-	-	-	-	-
16 Woodlands Billing Revenue	- 68,990 -	73,576 -	56,873 -	65,314	-	-	-	-	-	-	-	-	-	-	-
17 Total Water Billing Revenue	- 2,596,487 -	2,892,131 -	2,767,936 -	2,824,328 -	3,050,274	- 3,294,296 -	3,524,896 -	3,701,141 -	3,886,198 -	4,080,508 -	4,284,534 -	4,498,760 -	4,723,698 -	4,959,883 -	5,207,877
18 Misc Revenue	- 9,309 -	2,193 -	3,155 -	30,689 -	31,149	- 31,617 -	32,091 -	32,572 -	33,061 -	33,557 -	34,060 -	34,571 -	35,090 -	35,616 -	36,150
19 Loan	-	-	-	-		- 1,600,000	-	-	-	-	-	-	-	-	-
20 Loc Impr Loan Principal Sunni/Gr Trunk	-	-	-		1,404,496	- 67,756 -	68,010 -	68,265 -	68,521 -	68,778 -	69,036 -	69,295 -	69,554 -	69,815 -	70,077
21 Local Imp Loan Interest Sunni/Gr Trunk	-	-	-	-	-	- 5,267 -	5,013 -	4,758 -	4,502 -	4,245 -	3,987 -	3,728 -	3,468 -	3,207 -	2,945
22 Loc Impr Loan Principal Edward/Geo	-	-	-	-	-		1,703,161 -	82,164 -	82,472 -	82,781 -	83,092 -	83,403 -	83,716 -	84,030 -	84,345
23 Local Improvement Loan Interest	-	-	-	-	-	-		6,387 -	6,079 -	5,769 -	5,459 -	5,147 -	4,835 -	4,521 -	4,206
24 Developer Contributions	-	-	-	-	-	- 12,709,376	-	-	-	-	-	-	-	-	-
25 DC Funded Growth Related Studies				-	1,403,664										
26 DC Reserves - Earned DC Revenue	-	-	-		6,471,004		1,008,754		10,894,250	-	-	-	-	-	-
27 DCA Reserves - Earned Revenue	- 585,984 -	499,000 -	585,984 -	585,984 -	572,250	- 564,924 -	493,605 -	422,286 -	415,496 -	401,226 -	394,206 -	387,339 -	380,000 -	373,000 -	366,000
28 Total Revenues	- 3,249,297 -	3,464,940 -	3,522,054 -	3,537,495 -	13,037,071	- 18,384,892 -	6,947,565 -	4,429,996 -	15,503,396 -	4,790,084 -	4,988,003 -	5,196,292 -	5,414,837 -	5,644,984 -	5,886,957
29															
32 Expenditures WaterWorks Admin	2020	<u>2021</u>	2022	2023	2024	2025	2026	2027	2028	2029	2030	<u>2031</u>	2032	2033	2034
33 Salaries	261,439	261,524	263,731	282,258	290,726	299,448	308,431	317,684	327,214	337,031	347,142	357,556	368,283	379,331	390,711
34 Benefits	75,644	85,768	84,487	84,164	86,689	89,290	91,968	94,727	97,569	100,496	103,511	106,617	109,815	113,109	116,503
35 Accrual Vacation Pay	18,504 -	40,561	7	-	-	-	-	-	-	-	-	-	-	-	-
36 Standby Pay	-	-	9,500	-	-	-	-	-	-	-	-	-	-	-	-
37 Equip Maintenance	-	153	2,906	877	916	956	998	1,042	1,088	1,136	1,186	1,238	1,292	1,349	1,409
38 Veh Maintenance	117	21,405	105,678	92,397	96,462	100,707	105,138	109,764	114,593	119,636	124,900	130,395	136,133	142,122	148,376
39 Facility Maintenance 420	3,061	12,935	1,130	38	40	42	43	45	47	49	52	54	56	59	61
40 Water Meters	38,833	34,625	85,663	139,742	86,233	92,700	92,700	92,700	92,700	92,700	92,700	92,700	92,700	92,700	92,700
41 Clothing	123	133	1,405	2,202	2,268	2,337	2,407	2,479	2,553	2,630	2,709	2,790	2,874	2,960	3,049
42 Small Misc Tools	5,186	7,088	8,172	1,730	1,813	1,900	1,991	2,086	2,186	2,291	2,401	2,517	2,637	2,764	2,897
43 Legal Fees	11,177	1,895	193	926	967	1,009	1,054	1,100	1,148	1,199	1,252	1,307	1,364	1,424	1,487
44 Audit	8,356	2,951	2,951	7,926	8,275	8,639	9,019	9,416	9,830	10,262	10,714	11,185	11,677	12,191	12,728
45 Consulting Services 420	154,497	110,450	60,999	71,467	121,683	127,037	132,626	138,462	144,554	150,915	157,555	164,487	171,725	179,281	187,169



											<b>**</b>				
46 Water System Operating Plan Page 2	<u>2020</u>	<u>2021</u>	2022	2023	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	2029	<u>2030</u>	<u>2031</u>	2032	2033	2034
47 Expenditures WaterWorks Admin (cont)															
48 Contract - Software Support	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
49 Postage	6,704	9,377	10,458	9,708	10,135	10,581	11,046	11,532	12,040	12,569	13,122	13,700	14,303	14,932	15,589
50 Telephone 420	1,699	3,364	1,384	62	64	67	70	73	76	80	83	87	91	95	99
51 Answering Service	6,903	6,982	5,746	6,076	6,344	6,623	6,914	7,219	7,536	7,868	8,214	8,575	8,953	9,347	9,758
52 Printing	-	769	1,289	1,277	1,333	1,392	1,453	1,517	1,584	1,654	1,726	1,802	1,882	1,964	2,051
53 Photocopy	496	61	9	-	100	104	109	114	119	124	129	135	141	147	154
54 Adv and Publicity	1,748	1,407	1,715	346	361	377	394	411	429	448	468	488	510	532	556
55 Office Supplies	2,933	2,837	44	2,421	2,527	2,639	2,755	2,876	3,003	3,135	3,273	3,417	3,567	3,724	3,888
56 Book, Publications	92	81	-	-	100	104	109	114	119	124	129	135	141	147	154
57 Memberships	1,825	1,920	2,747	949	1,928	2,013	2,102	2,194	2,291	2,392	2,497	2,607	2,721	2,841	2,966
58 Conferences and Seminars	2,674	900	1,563	13,729	4,493	4,691	4,897	5,113	5,338	5,573	5,818	6,074	6,341	6,620	6,911
59 Courses and Training	10,752	11,737	11,225	14,490	15,127	15,793	16,488	17,213	17,971	18,761	19,587	20,449	21,348	22,288	23,268
60 Transfer - Admin Fee	79,164	79,164	79,164	79,164	81,539	81,539	81,539	81,539	81,539	81,539	81,539	81,539	81,539	81,539	81,539
61 DC Funded Growth Related Studies					1,403,664										
62 Local Impr. Loan Sunni/Grand Tr															
63 Loc Impr Loan Principal Sunni/Gr Trunk	-	-	-	-		67,756	68,010	68,265	68,521	68,778	69,036	69,295	69,554	69,815	70,077
64 Local Imp Loan Interest Sunni/Gr Trunk	-	-	-	-	-	5,267	5,013	4,758	4,502	4,245	3,987	3,728	3,468	3,207	2,945
65 Local Imp Loan Edward/Geo															
66 Loc Impr Loan Principal Edward/Geo	-	-	-	-	-	-		82,164	82,472	82,781	83,092	83,403	83,716	84,030	84,345
67 Local Improvement Loan Interest	-	-	-	-	-	-	-	6,387	6,079	5,769	5,459	5,147	4,835	4,521	4,206
68 Perry Street Watermain Loan Princl	-	-	-	-	-	-	77,187	77,477	77,767	78,059	78,352	78,645	78,940	79,236	79,534
69 Perry Street Watermain Loan Interest		-	-	-	-	-	6,000	5,711	5,420	5,128	4,836	4,542	4,247	3,951	3,654
70 Debt Principal	518,971	528,802	539,084	550,726	561,078	572,836	468,226	355,802	357,637	359,533	361,491	363,513	365,601	367,671	369,741
71 Debt Interest	244,830	227,962	206,956	189,084	174,404	154,504	134,407	122,123	112,745	102,793	93,035	83,213	73,495	64,633	54,874
72 Debt Principal	40,307	42,446	44,700	47,073	49,572	52,203	54,974	57,893	60,966	31,686	-	-	-	-	-
73 Debt Interest	23,763	21,671	19,387	16,942	15,461	12,830	10,059	7,140	4,067	830	-	-	-	-	-
74 Waterworks Operations															
75 Salaries Regular	252,544	269,101	274,839	270,654	278,773	287,136	295,750	304,623	313,762	323,174	332,870	342,856	353,141	363,736	374,648
76 Benefits	61,149	71,006	69,069	70,297	72,406	74,578	76,816	79,120	81,494	83,939	86,457	89,050	91,722	94,474	97,308
77 Accrual Vacation Pay	-														
78 Equipment Maintenance	93,587	83,913	62,763	264,709	81,878	85,808	89,927	94,243	98,767	103,508	108,476	113,683	119,140	124,858	130,851
79 Major Maintenance- from Capital (Inf)					25,000	58,195	63,654	29,176	30,614	54,718	53,613	33,330	56,245	67,392	6,720
80 Vehicle Expense	67,945	91,525	72,793	61,129	73,348	76,869	80,558	84,425	88,478	92,725	97,175	101,840	106,728	111,851	117,220
81 Facility Maintenance 421	60,975	55,524	29,198	36,684	45,595	47,784	50,078	52,481	55,000	57,640	60,407	63,307	66,345	69,530	72,867
82 Water Line Maintenance 421	121,767	67,144	83,588	101,810	92,699	97,148	101,812	106,699	111,820	117,187	122,812	128,707	134,885	141,360	148,145
83 Utilities	74,194	81,614	84,850	89,960	82,654	85,134	87,688	90,319	93,028	95,819	98,694	101,654	104,704	107,845	111,081
84 Chemicals	26,523	33,920	25,550	29,230	30,516	31,859	33,261	34,724	36,252	37,847	39,513	41,251	43,066	44,961	46,939
85 Small tools and Equipment	174	128	-	1,043	500	-	-	-	-	-	-	-	-	-	-
86 Consulting Services	23,637	112,638	47,265	13,031	13,605	14,203	14,828	15,481	16,162	16,873	17,615	18,391	19,200	20,044	20,926
87 TWT Agreement	72,275	69,298	81,278	72,999	76,211	79,564	83,065	86,720	90,536	94,519	98,678	103,020	107,553	112,285	117,226
88 Contract Lab Testing	31,540	41,490	31,516	36,582	38,192	39,872	41,627	43,458	45,370	47,367	49,451	51,627	53,898	56,270	58,746
89 Telephone	16,055	11,977	14,693	24,473	25,550	26,674	27,848	29,073	30,353	31,688	33,082	34,538	36,058	37,644	39,301
90 Insurance	39,383	51,442	43,428	56,057	58,523	61,098	63,787	66,593	69,523	72,582	75,776	79,110	82,591	86,225	90,019
91 PIL of Property Taxes	23,388	23,595	23,455	24,205	24,568	24,936	25,310	25,690	26,075	26,467	26,864	27,267	27,676	28,091	28,512
92 Software Fees				-	-		-	-	-	-	-	-	-	-	-
93 Amortization of Water Works	435,145	499,578	511,011	-	-	-	-	-	-	-	-	-	-	-	-
94 Grand Total Including Amort.	2,922,097	3,001,965	3,009,612	2,770,661	4,044,321	2,806,241	2,834,135	2,829,965	2,892,938	2,948,267	2,981,475	3,030,969	3,126,902	3,215,098	3,233,905
95 Grand Total Excl Amort.	2,486,952	2,502,387	2,498,600	2,770,661	4,044,321	2,806,241	2,834,135	2,829,965	2,892,938	2,948,267	2,981,475	3,030,969	3,126,902	3,215,098	3,233,905
96															
97 Revenue Less Expenditures	- 762,345 -	962,553 -	- 1,023,454 -	766,834 -	8,992,751	- 15,578,650	- 4,113,430 -	1,600,030	- 12,610,458	- 1,841,817	- 2,006,528	- 2,165,323	- 2,287,935	- 2,429,886	- 2,653,052
98 Transfer to Capital DC Revenue	-	-	-		6,471,004		- 1,008,754		- 10,894,250	-	-	-	-	-	-
99 Transfer to Capital - Local Improv	-	-	-		1,404,496		- 1,703,161	-	-	-	-	-	-	-	-
100 Transfer to Capital Dev Contributions	-	-	-	-		- 12,709,376		-	_	-	-	-	-	-	-
101 Transfer to Capital Reserves	- 664,970 -	915,995	- 1,009,007 -	761,836 -		- 2,869,274	- 1,401,516 -	1,600,030	- 1,716,208	- 1,841,817	- 2,006,528	- 2,165,323	- 2,287,935	- 2,429,886	- 2,653,052
102 103 Net Excluding Amortization	- 97,374 -	46,558 -	- 14,447 -	4,998	0	- 0	0		- 0		_				-
•		-			•	-					•			-	



### Appendix B Clearview Water System - Water Sold by System 2020-2034 in M3

Appoint D Glodi Flott Trator Oy			0014												
Stayner	<u>2020</u>	2021	2022			<u>2025</u>	2026	<u>2027</u>	<u>2028</u>	2029	2030	<u>2031</u>	2032	<u>2033</u>	<u>2034</u>
Total Sold (M3)	647,817	653,969	635,290	578,659	624,991	638,302	651,622	664,950	678,286	691,631	704,984	718,345	731,715	745,093	758,478
Industrial Total	296,173	0			U	0	0	0	0	0	0	0	0	0	0
Rinehart Usage (M3)	246,233	282,288	254,190	209,381	242,617	242,617	242,617	242,617	242,617	242,617	242,617	242,617	242,617	242,617	242,617
Other Industrial	49,940	0	0	J	0	0	0	0	0	0	0	0	0	0	0
Commercial	57,876	63,985	66,034	63,537	62,858			61,920	61,610	61,302	60,996	60,691	60,387	60,085	59,785
Institutional	11,079	11,203	13,005	20,572	20,572	20,572	20,572	20,572	20,572	20,572	20,572	20,572	20,572	20,572	20,572
Muncipal MR	8,290	9,544	8,470	7,123	8,357	8,357	8,357	8,357	8,357	8,357	8,357	8,357	8,357	8,357	8,357
Municipal	600	953	1,101	1,273		982	982	982	982	982	982	982	982	982	982
Residential Usage Pre 2024 User Group	273,797	290,410	282,181	276,615	275,231	273,855		271,124	269,768	268,419	267,077	265,742	264,413	263,091	261,775
Number of New Residential Users/Yr post 2023	0	0	0	0	98	102	102	102	102	102	102	102	102	102	102
Cumulative Number of Residential Users Post 2023	0	0	0	0	98	200	302	404	506	608	710	812	914	1,016	1,118
Residential Use Per Connection Post 2023/Yr	0	0	0	0	147	147	147	147	147	147	147	147	147	147	147
Total Residential Use Post 2023	0	0	0	0	14,374	29,375	44,377	59,379	74,380	89,382	104,384	119,385	134,387	149,389	164,390
ICI Users Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ICI use per Conn per Year	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ICI Water Use Post 2013 in M3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Check row	647 815	376 095	370 791	369 120	624,991	638 302	651 622	664 950	678 286	691 631	704,984	718,345	731.715	745.093	758.478
	,	,		,,	1,000	,	.,	,	010,000		,				
Creemore	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Total Sold (M3)	147,674	140,203	147,352	132,347	143,623	145,164	146,753	148,176	149,642	151,154	152,659	154,142	155,641	157,148	158,654
Industrial Total	20,349	20,526	24,306	22,050	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552
Brewery	20,349	20,526	24,306	22,050	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552	21,552
Other Industrial	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commercial	39,980	42,170	44,888	36,571	40.000	40.000			40.000	00.000	00.000	00.400			
Institutional	352			1 30,371	40,902	40,698	40,494	40,292	40,090	39,890	39,690	39,492	39,295	39,098	38,903
NA : 1845	352	272	1,051	854	632	40,698 702	40,494 810	40,292 750	40,090 724	39,890 746	39,690 757	39,492 744	39,295 743	39,098 748	38,903 748
Muncipal MR	1,063	272 950			632										
Muncipal MR Municipal			1,051	854	632 955	702	810	750	724	746	757	744	743	748	748
	1,063	950	1,051 909	854 900 233	632 955 207	702 929 225	810 923 229	750 927	724 934	746 928	757 928	744 929	743 930	748 929	748 929
Municipal	1,063 134	950 209	1,051 909 252	854 900 233	632 955 207	702 929 225	810 923	750 927 224	724 934 221	746 928 225	757 928 225	744 929 224	743 930 224	748 929 224	748 929 224
Municipal Residential Usage Pre 2024 User Group	1,063 134 85,796	950 209	1,051 909 252 75,946 0	854 900 233 71,740 0	632 955 207 77,390 13	702 929 225 77,003	810 923 229 76,618	750 927 224 76,235	724 934 221 75,854	746 928 225 75,474	757 928 225 75,097	744 929 224 74,721	743 930 224 74,348	748 929 224 73,976	748 929 224 73,606
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023	1,063 134 85,796 0	950 209 76,077 0	1,051 909 252 75,946 0	854 900 233 71,740 0	632 955 207 77,390 13	702 929 225 77,003 14	810 923 229 76,618 14	750 927 224 76,235 14	724 934 221 75,854 14	746 928 225 75,474 14	757 928 225 75,097 14	744 929 224 74,721 14	743 930 224 74,348 14	748 929 224 73,976 14	748 929 224 73,606 14
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023	1,063 134 85,796 0	950 209 76,077 0	1,051 909 252 75,946 0 0	854 900 233 71,740 0	632 955 207 77,390 13 13	702 929 225 77,003 14 28	810 923 229 76,618 14 42	750 927 224 76,235 14 56	724 934 221 75,854 14	746 928 225 75,474 14 84	757 928 225 75,097 14 98	744 929 224 74,721 14 112	743 930 224 74,348 14 126	748 929 224 73,976 14 140	748 929 224 73,606 14 154
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr	1,063 134 85,796 0 0	950 209 76,077 0 0	1,051 909 252 75,946 0 0	854 900 233 71,740 0 0	632 955 207 77,390 13 147 1,984	702 929 225 77,003 14 28 147	810 923 229 76,618 14 42 147	750 927 224 76,235 14 56 147	724 934 221 75,854 14 70	746 928 225 75,474 14 84 147	757 928 225 75,097 14 98 147	744 929 224 74,721 14 112 147	743 930 224 74,348 14 126 147	748 929 224 73,976 14 140 147	748 929 224 73,606 14 154 147
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023	1,063 134 85,796 0 0	950 209 76,077 0 0	1,051 909 252 75,946 0 0	854 900 233 71,740 0 0 0	632 955 207 77,390 13 13 147 1,984	702 929 225 77,003 14 28 147 4,055	810 923 229 76,618 14 42 147 6,126	750 927 224 76,235 14 56 147 8,196	724 934 221 75,854 14 70	746 928 225 75,474 14 84 147 12,338	757 928 225 75,097 14 98 147 14,409	744 929 224 74,721 14 112 147 16,480	743 930 224 74,348 14 126 147 18,550	748 929 224 73,976 14 140 147 20,621	748 929 224 73,606 14 154 147
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 ICI Users Post 2013 ICI use per Conn per Year	1,063 134 85,796 0 0 0	950 209 76,077 0 0 0	1,051 909 252 75,946 0 0	854 900 233 71,740 0 0 0 0	632 955 207 77,390 13 13 147 1,984 0	702 929 225 77,003 14 28 147 4,055	810 923 229 76,618 14 42 147 6,126	750 927 224 76,235 14 56 147 8,196	724 934 221 75,854 14 70 147 10,267	746 928 225 75,474 14 84 147 12,338	757 928 225 75,097 14 98 147 14,409	744 929 224 74,721 14 112 147 16,480	743 930 224 74,348 14 126 147 18,550	748 929 224 73,976 14 140 147 20,621	748 929 224 73,606 14 154 147
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 ICI Users Post 2013	1,063 134 85,796 0 0 0 0	950 209 76,077 0 0 0 0	1,051 909 252 75,946 0 0 0 0	854 900 233 71,740 0 0 0 0 0	632 955 207 77,390 13 13 147 1,984 0	702 929 225 77,003 14 28 147 4,055 0	810 923 229 76,618 14 42 147 6,126 0	750 927 224 76,235 14 56 147 8,196 0	724 934 221 75,854 14 70 147 10,267 0	746 928 225 75,474 14 84 147 12,338 0	757 928 225 75,097 14 98 147 14,409 0	744 929 224 74,721 14 112 147 16,480 0	743 930 224 74,348 14 126 147 18,550 0	748 929 224 73,976 14 140 147 20,621 0	748 929 224 73,606 14 154 147
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 ICI Users Post 2013 ICI use per Conn per Year ICI Water Use Post 2013 in M3	1,063 134 85,796 0 0 0 0	950 209 76,077 0 0 0 0 0	1,051 909 252 75,946 0 0 0 0	854 900 233 71,740 0 0 0 0 0	632 955 207 77,390 13 13 147 1,984 0	702 929 225 77,003 14 28 147 4,055 0	810 923 229 76,618 14 42 147 6,126 0 0	750 927 224 76,235 14 56 147 8,196 0	724 934 221 75,854 14 70 147 10,267 0	746 928 225 75,474 14 84 147 12,338 0	757 928 225 75,097 14 98 147 14,409 0	744 929 224 74,721 14 112 147 16,480 0	743 930 224 74,348 14 126 147 18,550 0	748 929 224 73,976 14 140 147 20,621 0	748 929 224 73,606 14 154 147
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 ICI Users Post 2013 ICI use per Conn per Year ICI Water Use Post 2013 in M3 Residential Use Per Connection Post 2013	1,063 134 85,796 0 0 0 0 0	950 209 76,077 0 0 0 0 0	1,051 909 252 75,946 0 0 0 0 0	854 900 233 71,740 0 0 0 0 0 0 0 0 0 0 0 0 0	632 955 207 77,390 13 13 147 1,984 0 0	702 929 225 77,003 14 28 147 4,055 0 0	810 923 229 76,618 14 42 147 6,126 0 0	750 927 224 76,235 14 56 147 8,196 0 0	724 934 221 75,854 14 70 147 10,267 0 0	746 928 225 75,474 14 84 147 12,338 0 0	757 928 225 75,097 14 98 147 14,409 0	744 929 224 74,721 14 112 147 16,480 0 0	743 930 224 74,348 14 126 147 18,550 0 0	748 929 224 73,976 14 140 147 20,621 0 0	748 929 224 73,606 14 154 147
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 ICI Users Post 2013 ICI use per Conn per Year ICI Water Use Post 2013 in M3 Residential Use Per Connection Post 2013 Persons per Residential Unit Post 2013	1,063 134 85,796 0 0 0 0 0 0	950 209 76,077 0 0 0 0 0 0	1,051 909 252 75,946 0 0 0 0 0 0	854 900 233 71,740 0 0 0 0 0 0 0 0 0 0 0 0 0	632 955 207 77,390 13 13 147 1,984 0 0 0	702 929 225 77,003 14 28 147 4,055 0 0	810 923 229 76,618 14 42 147 6,126 0 0 0	750 927 224 76,235 14 56 147 8,196 0 0	724 934 221 75,854 14 70 147 10,267 0 0	746 928 225 75,474 14 84 147 12,338 0 0 0	757 928 225 75,097 14 98 147 14,409 0 0	744 929 224 74,721 14 112 147 16,480 0 0 0	743 930 224 74,348 14 126 147 18,550 0 0	748 929 224 73,976 14 140 147 20,621 0 0	748 929 224 73,606 14 154 147
Municipal Residential Usage Pre 2024 User Group Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 ICI Users Post 2013 ICI use per Conn per Year ICI Water Use Post 2013 in M3 Residential Use Per Connection Post 2013 Persons per Residential Unit Post 2013 Residential Use per Person per Day (M3)	1,063 134 85,796 0 0 0 0 0 0 0	950 209 76,077 0 0 0 0 0 0 0	1,051 909 252 75,946 0 0 0 0 0 0 0 0	854 900 233 71,740 0 0 0 0 0 0 0 0 0 0 0 0 0	632 955 207 77,390 13 13 147 1,984 0 0 0 0	702 929 225 77,003 14 28 147 4,055 0 0 0	810 923 229 76,618 14 42 147 6,126 0 0 0 0	750 927 224 76,235 14 56 147 8,196 0 0 0	724 934 221 75,854 14 70 147 10,267 0 0 0	746 928 225 75,474 14 84 147 12,338 0 0 0	757 928 225 75,097 14 98 147 14,409 0 0 0	744 929 224 74,721 14 112 147 16,480 0 0 0	743 930 224 74,348 14 126 147 18,550 0 0 0 0	748 929 224 73,976 14 140 147 20,621 0 0 0	748 929 224 73,606 14 154 147

## Sharratt Water Management Ltd. Sustainable Water Management Specialists

New Lowell	<u>2020</u>	2021	2022	<u>2023</u>	2024	<u>2025</u>	<u>2026</u>	2027	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>
Total Water Use	53,289	54,607	51,910	51,500	56,054	59,557	63,062	66,569	70,076	73,585	77,095	80,607	84,120	87,634	91,149
Industrial Total	0	0	0	0	0	0	0	0	0	0					
Brewery	0	0	0	0	0	0	0	0	0	0					
Other Industrial	0	0	0	0	0	0	0	0	0	0					
Commercial	2,946	1,261	1,546	1,664	1,490	1,483	1,475	1,468	1,461	1,453	1,446	1,439	1,432	1,425	1,417
Institutional (IN)	43	62	48	76	57	57	57	57	57	57	57	57	57	57	57
Muncipal MR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Residential Usage Pre 2024 User Group	50,299	53,283	50,321	49,760	50,916	50,661	50,408	50,156	49,905	49,656	49,407	49,160	48,915	48,670	48,427
Number of New Residential Users/Yr post 2023	0	0	0	0	24	26	26	26	26	26	26	26	26	26	26
Cumulative Number of Residential Users Post 2023	0	0	0	0	24	50	76	101	127	153	178	204	229	255	281
Residential Use Per Connection Post 2023/Yr	0	0	0	0	147	147	147	147	147	147	147	147	147	147	147
Total Residential Use Post 2023	0	0	0	0	3,590	7,356	11,122	14,887	18,653	22,419	26,185	29,950	33,716	37,482	41,248
Residential Usage Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Residential Users post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Residential Use Per Connection Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Persons per Residential Unit Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Residential Use per Person per Day (M3)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ICI Users Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ICI use per Conn per Year	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
ICI Water Use Post 2013 in M3	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
check row	53,288	54,606	51,915	51,500											
											•			•	
Buckingham Woods	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Total Water Use	8,073	11,215	12,535	14,213	14,142	14,071	14,001	13,931	13,861	13,792	13,723	13,654	13,586	13,518	13,451
Industrial Total	0	0	0	0		0	0	0	0	0	0	0	0	0	0
Rinehart Usage (M3)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Industrial	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commercial	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Institutional (IN)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Muncipal MR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Residential Usage Pre 2024 User Group					44440	14,071	14,001	13,931	13,861	13,792	13.723	13.654	13,586	13,518	13,451
	8,073	11,215	12,535	14,213	14,142	14,071	14,001	10,001							
Number of New Residential Users/Yr post 2023	8,073 0	11,215 0	12,535 0	14,213 0		14,071	0	0	0	0	0	0	0	0	0
	,	0			0			0				-,	0	0	0
Number of New Residential Users/Yr post 2023	0	0	0	0	0	0	0	0	0	0	0	0	-		0 0 0
Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023	0	0	0	0	0 0 0	0	0	0	0	0	0	0	0	0	
Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr	0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0	0 0	0 0 0	0 0	0 0	0 0	0 0	0	0	0
Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023	0 0 0	0 0 0 0	0 0 0	0 0 0	0 0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0 0	0 0	0 0	0
Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 Residential Usage Post 2023	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0	0 0 0	0 0
Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 Residential Usage Post 2023 Number of Residential Users post 2013 Residential Use Per Connection Post 2013	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0 0	0 0 0	0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0	0 0 0 0	0 0 0
Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 Residential Usage Post 2023 Number of Residential Users post 2013	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0 0	0 0 0 0
Number of New Residential Users/Yr post 2023 Cumulative Number of Residential Users Post 2023 Residential Use Per Connection Post 2023/Yr Total Residential Use Post 2023 Residential Usage Post 2023 Number of Residential Users post 2013 Residential Use Per Connection Post 2013 Persons per Residential Unit Post 2023	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0 0	0 0 0 0 0	0 0 0 0 0

## Sharratt Water Management Ltd. Sustainable Water Management Specialists

											~	<b>~</b>			
Nottawa (McKean)	<u>2020</u>	2021	2022	2023	2024	2025	<u>2026</u>	2027	2028	2029	2030	<u>2031</u>	<u>2032</u>	2033	<u>2034</u>
Total Water Use	32,240	32,950	30,875	28,038	31,040	30,875	30,728	30,579	30,427	30,279	30,131	29,983	29,836	29,690	29,545
Industrial Total	0	0	0	0	Ŭ	0	0	0	-	0	0	0	0	0	0
Rinehart Usage (M3)	0	0	0	0	Ŭ	0	0	0		0	0	0	0	0	0
Other Industrial	0	0	0	0	V	0	0	0	-	J	0	0	0	0	0
Commercial	167	115	129	126		123	122	121	121	120	120	119	118	118	117
Institutional (IN)	543	680	617	629	642	629	633	635	633	634	634	633	634	634	633
Muncipal MR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	J	0	0	0		0	0	0	0	0	0
Residential Usage Pre 2024 User Group	31,530	32,155	30,129	27,283	30,274	30,123	29,972	29,822	29,673	29,525	29,377	29,230	29,084	28,939	28,794
Number of New Residential Users/Yr post 2023	0	0	0	0	9	9	9	9		9	9	9	9	9	9
Cumulative Number of Residential Users Post 2023	0	0	0	0	-	18	27	36		54	63	72	81	90	99
Residential Use Per Connection Post 2023/Yr	0	0	0	0		147	147	147		147	147	147	147	147	147
Total Residential Use Post 2023	0	0	0	0	1,268	2,591	3,914	5,237	6,560	7,883	9,206	10,529	11,852	13,175	14,498
Residential Usage Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Number of Residential Users post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Residential Use Per Connection Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Persons per Residential Unit Post 2013	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Residential Use per Person per Day (M3)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
check row	32,240	32,950	30,875	28,038											
Colling Woodlands	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Total Water Use	22,039	21,415	19,048	18,110	20,153	20,052	19,952	19,852	19,753	19,654	19,556	19,458	19,361	19,264	19,168
Industrial Total	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rinehart Usage (M3)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Other Industrial	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Commercial	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Institutional (IN)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Muncipal MR	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Municipal	0	0	0	0	Ŭ	0	0	0	Ü	Ū	0	0	0	0	0
Residential Usage Pre 2024 User Group	22,039	21,415	19,048	18,110	20,153	20,052	19,952	19,852	19,753	19,654	19,556	19,458	19,361	19,264	19,168
Number of New Residential Users/Yr post 2023															
Cumulative Number of Residential Users Post 2023	0	0	0	0											
Residential Use Per Connection Post 2023/Yr	0	0	0	0											
Total Residential Use Post 2023	0	0	0	0											
Other Use Per Connection Post 2013	0	0	0	0											
Total Water Sold - All Communities	911.132	914.359	897.010	822,867	890,002	908,022	926.117	944,056	962,045	980.095	998.148	1,016,190	1,034,259	1.052.347	1,070,445



#### **APPENDIX C - WATER REVENUE CALCULATION 2024-2034 INFLATED \$**

1		2024	2025	2026	2027	2028	2029	2030	<u>2031</u>	2032	2033	2034
2												
4	Fixed Charge Revenues											
5	Number of Connections	3,210	3,360	3,511	3,662	3,813	3,964	4,114	4,265	4,416	4,567	4,717
6	Annual fixed Rate	\$177	\$186	\$196	\$207	\$219	\$230	\$240	\$248	\$257	\$264	\$273
7	Total Fixed Revenue	\$568,121	\$625,916	\$687,355	\$758,734	\$835,533	\$909,953	\$985,443	\$1,057,209	\$1,133,688	\$1,205,252	\$1,286,346
8												
9	Variable Rate Revenues											
10	Amount of Water Sold (M3)	891,270	910,612	930,031	949,292	968,605	987,978	1,007,353	1,026,719	1,046,111	1,065,522	1,084,942
11	Cost/Cubic Metre	\$2.81	\$2.93	\$3.05	\$3.10	\$3.15	\$3.21	\$3.28	\$3.35	\$3.43	\$3.52	\$3.61
12	Total Variable Revenue	\$ 2,504,468	\$ 2,668,380	\$ 2,837,542	\$ 2,942,407	\$ 3,050,666	\$ 3,170,555	\$ 3,299,091	\$ 3,441,552	\$ 3,590,011	\$ 3,754,632	\$ 3,921,532
13												
14	Total All User Fee Revenues	\$3,072,589	\$3,294,296	\$3,524,896	\$3,701,141	\$3,886,198	\$4,080,508	\$4,284,534	\$4,498,760	\$4,723,698	\$4,959,883	\$5,207,877
15												
16	Projected Needed Revenues	3,050,274	3,294,296	3,524,896	3,701,141	3,886,198	4,080,508	4,284,534	4,498,760	4,723,698	4,959,883	5,207,877



# **APPENDIX D – WASTEWATER SURCHARGE CALCULATION 2025-34 - INFLATED \$**

	Stayner and Creemore Users Only	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>
	Water Sold to Pre 2024 Users										
1	Total Water Sold in Creemore and Stayner	783,466	798,374	813,125	827,928	842,785	857,643	872,488	887,356	902,241	917,132
2	Reinhart Usage	242,617	242,617	242,617	242,617	242,617	242,617	242,617	242,617	242,617	242,617
3	Water Sold to Pre 2024 Users (Excluding all Reinhart Sales)	540,849	555,757	570,508	585,311	600,168	615,025	629,870	644,739	659,624	674,515
4	Number of Pre 2024 Water Users (Assume 2 disconnections/yr)	2,458	2,456	2,454	2,452	2,450	2,448	2,446	2,444	2,442	2,440
5	Billing Adjustment due to Number paying LT Fixed										
6	Number of Water Users Not Connected to Sewer	155	155	155	155	155	155	155	155	155	155
7	Number of Water Users who Pay Wastewater Bills	2,303	2,301	2,299	2,297	2,295	2,293	2,291	2,289	2,287	2,285
8	Annual Water User Per Water User not Connected to Sewer	175	175	175	175	175	175	175	175	175	175
9	Total Water Sales to those not Connected to Sewer	27,125	27,125	27,125	27,125	27,125	27,125	27,125	27,125	27,125	27,125
10	Total Water Sales to those Connected to Sewer (Excl Reinhart)	513,724	528,632	543,383	558,186	573,043	587,900	602,745	617,614	632,499	647,390
11											
12	Water Sales to Post 2023 Users In Stayner and Creemore										
13	Water Sales to Post 2023 Connections	33,430	50,503	67,575	84,648	101,720	118,793	135,865	152,937	170,010	187,082
14	Water Sold to Reinehart Subject to Sewer Surcharge	36,467	36,467	36,467	36,467	36,467	36,467	36,467	36,467	36,467	36,467
15	Total Water Sales Subject to WW Surcharge (M3)	583,621	615,602	647,425	679,300	711,230	743,160	775,077	807,018	838,975	870,939
16	Total Number of Post 2023 Water users paying WW Fixed Charge	227	344	460	576	692	808	924	1,040	1,157	1,273
17	Total Number of Wastewater Users Paying Fixed Charge	2,530	2,645	2,759	2,873	2,987	3,101	3,215	3,329	3,444	3,558
18	Water Revenue from Fixed Water Charge (those paying WW bills)	471,311	517,695	571,579	629,558	685,758	742,775	796,994	854,774	908,856	970,132
19	Water Revenue from Vol Sales (those paying WW bills)	1,710,193	1,878,212	2,006,746	2,139,488	2,282,433	2,433,855	2,598,053	2,769,501	2,956,340	3,148,017
20	Total Water Revenue Subject to Sewer Surcharge	2,181,503	2,395,907	2,578,324	2,769,046	2,968,191	3,176,630	3,395,047	3,624,275	3,865,196	4,118,150
21	Wastewater Revenue Needs	1,966,617	2,261,609	2,600,850	2,990,978	3,439,625	3,542,814	3,649,098	3,758,571	3,871,328	3,987,468
22	Wastewater Revenue as % of Water Revenue	90.1%	94.4%	100.9%	108.0%	115.9%	111.5%	107.5%	103.7%	100.2%	96.8%
23	Final Wastewater Surcharge	90.1%	94.4%	100.9%	108.0%	117.0%	117.0%	117.0%	117.0%	117.0%	117.0%

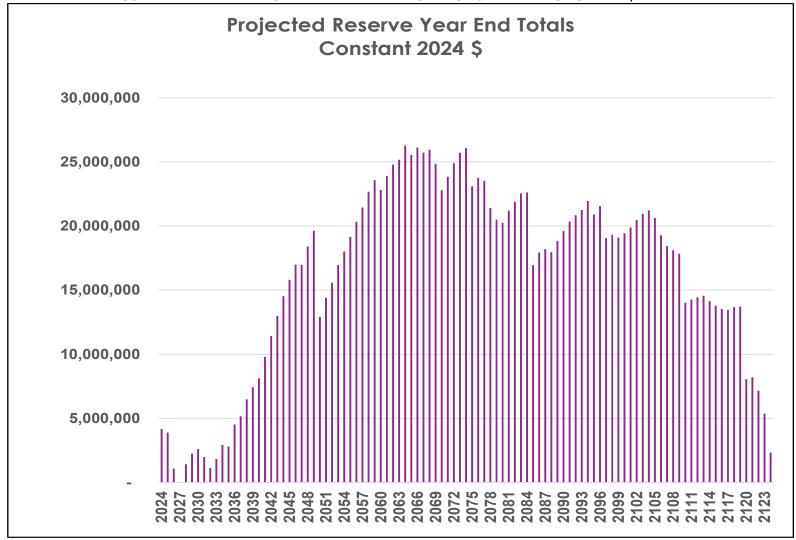


## **APPENDIX E – WASTEWATER REVENUE CALCULATION**

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>	<u>2028</u>	<u>2029</u>	<u>2030</u>	<u>2031</u>	<u>2032</u>	<u>2033</u>	<u>2034</u>
1 Number of Connections	2,416	2,530	2,645	2,759	2,873	2,987	3,101	3,215	3,329	3,444	3,558
2 Annual Water fixed Rate Charge	177	186	196	207	219	230	240	248	257	264	273
3 Wastewater Surcharge	86.2%	90.1%	94.4%	100.9%	108.0%	117.0%	117.0%	117.0%	117.0%	117.0%	117.0%
4 Total Fixed Revenue	368,661	424,885	488,676	576,572	680,016	802,337	869,046	932,483	1,000,086	1,063,362	1,135,055
Variable Rate Revenues											
5 Water Sold to WW Connected Users	551,697	583,621	615,602	647,425	679,300	711,230	743,160	775,077	807,018	838,975	870,939
6 Cost/Cubic Metre	2.81	2.93	3.05	3.10	3.15	3.21	3.28	3.35	3.43	3.52	3.61
7 Wastewater Surcharge	86.2%	90.1%	94.4%	100.9%	108.0%	117.0%	117.0%	117.0%	117.0%	117.0%	117.0%
8 Total Variable Revenue	1,336,330	1,541,732	1,772,933	2,024,278	2,310,962	2,670,447	2,847,611	3,039,722	3,240,316	3,458,917	3,683,180
9											
10 Total All User Fee Revenues	1,704,992	1,966,617	2,261,609	2,600,850	2,990,978	3,472,784	3,716,657	3,972,205	4,240,402	4,522,279	4,818,235
11											
12 Projected Needed Revenues	1,638,847	1,966,617	2,261,609	2,600,850	2,990,978	3,439,625	3,542,814	3,649,098	3,758,571	3,871,328	3,987,468

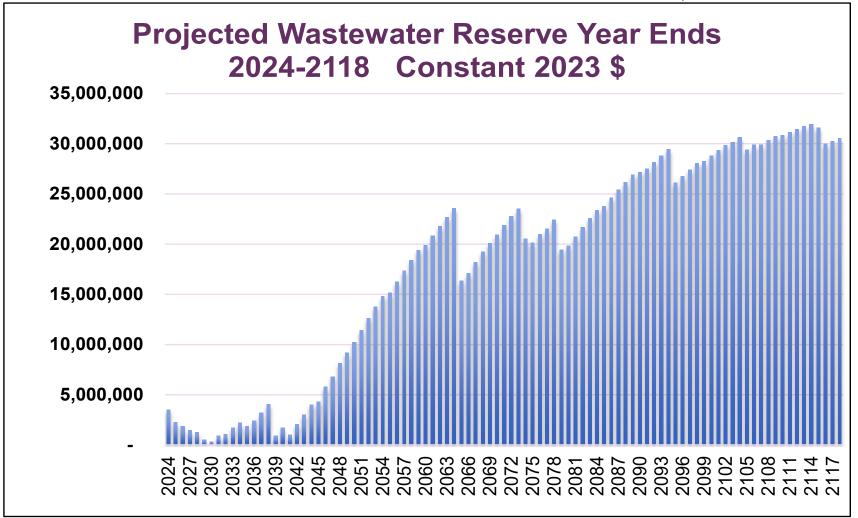


### **APPENDIX F PROJECTED WATER RESERVE YEAR END TOTALS 2024-2124 CONSTANT \$**





#### **APPENDIX G PROJECTED WASTEWATER RESERVE YEAR END TOTALS 2024-2118 CONSTANT \$**





## **APPENDIX- H- WATER CAPITAL PROJECTS 2024-3034**

2024	Township of Clearview P		APITAL													202
	Capital Expenditures Investment in Infrastruc	ture		Sc	ources of Fir	ancing										
Dept.	Project Description	Included in 2024 DC Study	Budget		Taxation/ User Fees	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures		Total
Municipal Waterworks Services	3															-
Admin, Bldg, and Equip																
	Hydrants Valves CR & ST combined		\$ 14,5	00 \$	14,500										\$	14,50
	Staff Computers (SS, DL)		\$ 10,0												\$	10,00
	Growth Studies Capital		\$ 23,2								\$ 23,200				\$	23.20
	Trench Box			00 \$	35,000						,				\$	35,00
															\$	
Stayner Waterworks															\$	
	Main Street Water Service Replacment			00 \$	60,000										\$	60,00
	KPR Project Management	Υ	\$350,0								\$350,000	<u> </u>			\$	350,00
	KPR Debt Charges	Y	\$440,7								\$440,764				\$	440,76
	Sunnidale St. Water		\$ 2,293,5							\$ 755,296					\$	2,293,50
	Grand Trunk from Hwy 26 to Nottawasaga Stn.	Y	\$ 1,082,0	00						\$ 649,200	\$ 432,800				\$	1,082,00
	Stayner Well 1&3 Lane Improvement		\$ 20,0	00 \$	20,000										\$	20,00
															\$	
Creemore Waterworks															\$	
	Well Divise Heire	Y	A 500.0	20						-	\$ 4,500,000				\$	4 500 01
0000 B : .:	Well Pump House		\$ 4,500,0												- \$	4,500,00
2023 Project incomplete	Water Servicing Master Plan Update		\$ 125,0								\$ 125,000				\$	125,00
2023 Project incomplete	EA & SWP Plan		\$ 216,1								\$ 216,100				\$	216,10
2023 Project incomplete	Well Supply Investigation	Y	\$ 248,6	00						-	\$ 248,600				\$	248,60
New Lowell Waterworks															\$	
New Lowell Waterworks	Reservoir Level Transducer Replacements		\$ 7,5	00 \$	7,500										- P	7,50
	SCADA PLC, Electrical upgrade		\$ 50,0												9	50,00
	SCADA PLC, Electrical upgrade		\$ 50,0	JO 2	50,000										\$	50,00
Nottawa Waterworks															\$	
															\$	
Colling-Woodlands Waterworks															\$	
	Pressure Tanks (5)			00 \$											\$	7,50
	SCADA PLC & Highlift pumping upgrade		\$ 35,0												\$	35,00
	Well #2 Replacement		\$ 100,0	00	100000										\$	100,00
Buckingham Woods																
	Municipal Waterworks Subtota	al	\$ 9,618,6	64 \$	339,500	\$ -	\$ -	\$ -	· \$ -	\$ 1,404,496	\$ 7,874,668	\$ -	\$ -	\$ -	\$	9,618,66
											\$2,761,768	\$ 5,089,700				
2024 \$															\$	
Major Maintenance (Items under \$1	(1,000)		25,0	00	25,000	_					C	i			\$	25,00
Growth Related Studies - Move to C		1	1,403,6								1,403,664				\$	1,403,66
Total Projects			.,,.								1,122,221				S	1,100,00
Capital with a Growth Element as p	per 2024 DC Study		7,875,5	no 🔽	-					\$ 1,404,496	\$ 6.471.004				\$	7,875,50
Capital Renewal			314,5		314,500	_				0	φ 0,471,004				\$	314,50
Total Cap Expenditures (2019\$)			8,190,0		314,500	_		_	_	1,404,496	7,874,668	'I _	_		_ •	8,190,00
			-,,-		. ,						, , , , , , , , , , , , , , , , , , , ,					.,
Inflated \$	0.00	%														
Major Maintenance (Items under \$5			25,0		25,000	-	-	-	-	-	-				\$	25,00
Growth Related Studies - Move to C	Operating		1,403,6	64							1,403,664				\$	1,403,66
Total Projects			-		-	-	-	-	-	-	-				\$	
Capital with a Growth Element as p	per 2024 DC Study		7,875,5		-	-	-	-	-	1,404,496	6,471,004				\$	7,875,50
Capital Renewal	•		314,5		314,500	-	-	-	-	-	-				\$	314,50
Total Capital			8,190,0		314,500	_		_		1.404.496	7.874.668				\$	9,618,66



		Ship of Clearview Proposed CAPIT  Capital Expenditures Investment in Infrastructure			Sources of	Financing										
	Cost Code	Project Description	Included in 2024 DC	Budget	Taxation User Fee	Water	Grants Subsidies	Other Gov.	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Total
			Study		User Fee	<u> </u>	Subsidies	Contribs	Contribs	ACI	Revenues		Der Rev			
	Municipal V	Vaterworks Services														
		Admin, Bldg, and Equip														
		Hydrants Valves CR & ST combined		\$ 14,500												\$ 14,50
		Submersible Pumps (2)		\$ 6,000												\$ 6,00
		Hydrant Flushing Equipment		\$ 5,000	\$ 5,0	00										\$ 5,00
		Portable Cl2 Kits (3)		\$ 3,000	\$ 3,0	00										\$ 3,00
		Staff Computers (TP)		\$ 5,000	\$ 5,0	00										\$ 5,0
		Stayner Waterworks														\$
		ST Reservoir Water Meter		\$ 18,000	\$ 18,0	00										\$ 18,00
		ST Reservoir Jockey pumps		\$ 2,000												\$ 2.00
4-421-845		ST RES SCADA PLC up-grade		\$ 99,000												\$ 99.00
1-121-010		Perry St. Watermain	-	\$ 970,000												\$ 970,00
		Warrington Road Watermain	-	\$ 480,000												\$ 480,00
		Creemore Waterworks		\$ 400,000	Ψ 400,0	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,										\$ 400,00
4-422-845	WT2302	Water Reservoir Expansion	Y Y	\$ 4,851,300					\$ 4,851,300							\$ 4,851,30
4-422-845 4-422-845		Well Water Supply & Pumphouse	T Y	\$ 4,651,300					\$ 4,651,300							\$ 4,651,30
4-422-045	VV 12303		T			20			\$ 7,467,900							
		Reservoir Repairs	_	\$ 115,000												\$ 115,00 \$ 208.50
		Caroline St. Watermain, Library to Mary		\$ 208,500												
		Francis St. Watermain, Mill to Mary		\$ 500,000	\$ 500,0	00										\$ 500,00
		New Lowell Waterworks														\$
		Pressure Transducers (3)		\$ 5,500	\$ 5,5	00										\$ 5,50 \$
		Nottawa Waterworks														S
		CL2 Analyzer		\$ 10,000	\$ 10,0	00										\$ 10,00
		PLC & SCADA upgrades		\$ 40,000												\$ 40,00
		Collingwoodlands Waterworks														\$ \$
		CL2 Analyzer		\$ 10,000	\$ 10,0	20										\$ 10,00
		Well 1 and 3 Replacement		,												
				\$ 200,000	\$ 200,0	00										
		Buckingham Woods														\$
		CL2 Analyzer		\$ 10,000	\$ 10,0	00										\$ 10,00 \$
																\$
		Municipal Waterworks Sul	ototai	\$ 15,040,700	\$ 2,701,5	00 \$	\$ -	\$ -	\$ 12,339,200	\$ -	\$ -	\$	- \$ -	\$ -	- \$ -	\$ 15,040,70
		2024 \$														\$
		Major Maintenance (Items under \$11,000)		56,500	56,5	00 -	-	-	-	-	-		0			\$
		Total Capital Projects		14,984,200	2,645,0	00 -	-	-	12,339,200		-					\$ 14,984,20
		Capital with a Growth Element as per 2024 DC Study		12,339,200	· .	-	-	-	12,339,200	-	-	\$	-			\$ 12,339,20
		Capital Renewal		2,645,000	2,645,0	- 00	-	-	-	-	-		0			\$ 2,645,00
		Total All Expenditures (2019\$)		14,984,200	2,645,0	00 -	-		12,339,200	-	_	-	-	-	- 1	\$ 14,984,20
		Infl :	3.00%													
		Major Maintenance (Items under \$5,000)	-	58,195	58.1	95 -	_	_	-	_		_				s
		Total Capital Projects		15,433,726			_	_	12,709,376	_	_	_				\$ 12,709,37
		Growth Capital as per 2014 and 2019 DC Studies		12,709,376			_	_	12,709,376		_	_				\$ 12,709,37
		Capital Renewal		2,724,350		50 -	-	-	12,700,370	-	-	-				\$ 12,709,37
		Total Capital		15,433,726			-	-	12,709,376	-	-	-				\$ 15,433,72



	Township of Clearview F														
	Capital Expenditures Investment in Infrastruc			Sources of Fin											_
Dept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	To	Го
Munici	pal Waterworks Services														_
A	Admin, Bldg, and Equip														
	Hydrants Valves CR & ST combined		\$ 14,500	\$ 14,500										\$	
														\$	
5	Stayner Waterworks													\$	
	Well 1		\$ 465,000	\$ 465,000										\$	
	CL2 Analyzer - ST 1		\$ 10,000	\$ 10,000										\$	
	Flow Meter - ST 3		\$ 10,000	\$ 10,000										\$	
	Flow Meter - ST 1		\$ 10,000	\$ 10,000										\$	
														\$	
	Creemore Waterworks													S	
	Mary St. Watermain Edward to WWTP	Y	\$ 1,197,400	\$ 558,790					\$ 638,610					s	1
	Edward St. Watermain Mill to Mary	Y	\$ 962,200						\$ 120,893	\$ 241,787				rs .	_
	Edward St. Watermin Mary to East end	Y	\$ 1,304,400						\$ 354,530	\$ 709,060					1
	George St. Watermain Mill to Mary	Y	\$ 962,200						\$ 208,590	ψ				Š	ď
	George St. Watermain Mary to East end	Ÿ		\$ 1,021,630					\$ 282,770						1
	CL2 Analyzer		\$ 10.000						Ψ 202,770					\$	_
	Air Relief Valves (2)		\$ 11,000	,										\$	
	All Iteliei Valves (2)		Φ 11,000	φ 11,000										\$	
	New Lowell Waterworks													\$	
r			e 10.000	e 10.000										Š	
	CL2 Analyzer		\$ 10,000												
	Pressure Tanks (9)		\$ 15,000	\$ 15,000										\$	
1	Nottawa Waterworks													\$	
	Well Pump 1, 2 & 3		\$ 20,000	\$ 20,000										s	
	, 2 5. 5													\$	
E	Buckingham Woods Waterworks													s	
	Wells 1 and 2 Replacement		\$ 300,000	\$ 300,000										S	
														\$	
	Collingwoodlands Waterworks													S	
	Well Pump 1, 2 & 3		\$ 10,000	\$ 10,000										s	
	17 cm 7 cm p 1, 2 c c		ψ .0,000	Ψ,σσσ										\$	
	Municipal Waterworks Subtotal		\$ 6,616,100	\$ 4,059,860	s -	\$ -	\$ -	\$ -	\$ 1,605,393	\$ 950,847	\$ -	\$ -	\$ -		6
				, , , , , , , , , , , , , , , , , , , ,					, , , , , , , , , , , ,	, , .					_
1 2	2024 \$													\$	_
	Major Maintenance (Items under \$11,000)		60,000	60,000	_					C				\$	
	Total Capital Projects		6,556,100				r	-	1,605,393						6
	Capital with a Growth Element as per 2024 DC Study	4	5,730,600		-		· .		1,605,393						Ę
	Capital Renewal	7	825,500	825,500	-	-	-	-	1,000,000	φ 950,047				S	_
	Total All Expenditures (2019\$)		6,556,100	3,999,860	-	-	-	-	1,605,393	950,847	'I _ I	_	1 _ L	7	6
	Total All Experiultures (20199)		0,000,100	ა,ყყყ,000	-		-	-	1,000,080	550,047		-		a a	
l l	nf 6.09%	, D													
	Major Maintenance (Items under \$5,000)		63,654	63,654	-	-	-	-	- '	-				\$	
1	Total Capital Projects		6,955,366	4,243,451	-	-	-	-	1,703,161	1,008,754				\$	6
	Growth Capital as per 2014 and 2019 DC Studies		6,079,594	3,367,679	-	-	-	-	1,703,161	1,008,754				\$	6
	Capital Renewal		875,773	875,773	-	-	-	-	-	-				\$	
	Total Capital			\$ 4,243,451	_	_	_	_	1,703,161	1,008,754				\$	6



	Township of Clearview Proposed	OAI III														
	Capital Expenditures Investment in Infrastructure			Sources of Fin	ancing											
Dep	ot. Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
	nicipal Waterworks Services															
	Admin, Bldg, and Equip															
	Hydrants Valves CR & ST combined		\$ 14,500													\$
	Communications Towers Upgrades (all systems)		\$ 95,000	\$ 95,000												\$
	Metal detector		\$ 1,200	\$ 1,200												\$
	ipad		\$ 2,000	\$ 2,000												\$
	Staff Computers (Operators)		\$ 5,000	\$ 5,000												\$
	Stayner Waterworks															\$
	ST Well 2 Pump		\$ 20,000	\$ 20,000												÷
	ST Well 4 Pump		\$ 20,000													÷
	ClearHib Transfer pump		\$ 2,000													\$
	ST 3 Chlorine Analyzer		\$ 11,000													÷
	John St. Watermain, Cedar to Huron (1917 Cast Iron)	4	\$ 725,000													÷
	CR 42 Watermain, John to Point (1917 Cast Iron)	4	\$ 620,000													÷
	Hwy 26 Watermain, Cherry to Superior (1917 Cast Iron)		\$ 500,000													*
	Oak St. Watermain, William to John	4	\$ 320,000													*
	William St. Watermain, Pine to Cedar (1917 Cast Iron)		\$ 165,000													÷
	Creemore Waterworks		Ψ 100,000	ψ 100,000												\$
																\$
	New Lowell Waterworks															\$
	New Lowell Waterworks															\$
	Netterne Wetermarke															\$
	Nottawa Waterworks															\$
	Collingwoodlands Waterworks															\$ \$ \$
	Buckingham Woods															\$
	Treated Water Flow Meter		\$ 6,500	\$ 6,500												*
	Well 3 Level Logger															÷
	Well 1 Pump		\$ 2,000													\$
																\$
	Municipal Waterworks Subtota	al	\$ 2,517,200	\$ 2,517,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	\$ -	\$
-	2024 \$														\$ -	
	Major Maintenance (Items under \$11,000)		26,700	26,700	-	-	-	-	-	0					\$ 26,700	
	Total Capital Projects		2,490,500	2,490,500	-	-	-	-	-	\$ -					\$ 2,490,500	
	Capital with a Growth Element as per 2024 DC Study				-	-	-	-	-	-					\$ -	
	Capital Renewal		2,490,500	2,490,500	-	-	-	-	-	0	)				\$ 2,490,500	
	Total All Expenditures (2019\$)		2,490,500	2,490,500	-		-	-		-	-				\$ 2,490,500	
	Infl 9.279	%														
	Major Maintenance (Items under \$5,000)		29,176	29,176	-	-	-	-	-	-					\$ 29,176	
	Total Capital Projects		2,721,437	2,721,437	-	-	-	-	-	-					\$ 2,721,437	
	Growth Capital as per 2014 and 2019 DC Studies		-	-	-	-	-	-	-	-					\$ -	
	Capital Renewal		2,721,437	2,721,437	-	-	-	-	-	-					\$ 2,721,437	
	Total Capital		2,721,437	2,721,437	_	_	_	_							\$ 2,721,437	



Township of Clearview Proposed Capital Expenditures Investment in Infrastructure	CAPITAL		Sources of Fin	ancina											
Dept. Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
Municipal Waterworks Services															_
Admin, Bldg, and Equip															
Hydrants Valves CR & ST combined		\$ 14,500	\$ 14,500												\$
Portable Cl2 Kits (2)		\$ 2,000													\$
Metal Detector		\$ 1,200													\$
Staff Computers (SS, DL)		\$ 10,000													s
Stayner Waterworks		ψ 10,000	Ψ 10,000												ŧ
Well 3 Flow Meter		\$ 17,000	\$ 17.000												ě
Bulk Cl2 Tank		\$ 3,000													*
Duik Ciz Talik		\$ 3,000	\$ 3,000												\$
Creemore Waterworks															\$
New Lowell Waterworks															\$
Well Pump # 1		\$ 5,000	\$ 5,000												Š
NL Well 6		\$ 70,000													ě
1675 m3 Reservoir	Y	\$ 5,693,300	Ψ 70,000								\$ 5,693,300				ě
971 m3/day CNT Water Supply	Y	\$ 3,986,100									\$ 3,986,100				ψ
	T T	\$ 3,900,100									\$ 3,900,100	<u>'</u>			Þ
Nottawa Waterworks															<b>\$</b>
Collingwoodlands Waterworks															è
Sequestering Pump		\$ 6,000	\$ 6,000												÷
Sequestering Pump		\$ 0,000	\$ 6,000												\$
Buckingham Woods															\$
															\$
															\$
															\$
Municipal Waterworks Subtota	1	\$ 9,808,100	\$ 128,700	\$	. \$ .	· \$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,679,400	S -	\$ -	\$ -	\$
municipal traternone during		<del>* 0,000,100</del>	¥ .20,100	*	Ť	Ť	Ť	•	•	•	<del>V</del> 0,010,100	Ť	*	Ť	Ť
2024 \$														\$ -	
Major Maintenance (Items under \$11,000)		27,200	27,200	-	-	-	-	-	(	)				\$ 27,200	
Total Capital Projects		9,780,900	9,780,900	-	-	· .	-	-	\$ -					\$ 9,780,900	
Capital with a Growth Element as per 2024 DC Study		9,679,400	-	-	-		-	-	\$ -		9,679,400	)		\$ 9,679,400	
Capital Renewal		101,500	101,500	-	-	-	-	-		)				\$ 101,500	
Total All Expenditures (2019\$)		9,780,900	101,500	-		-	-	r .	_ `	_	9,679,400	) -		\$ 9,780,900	
Infl 12.55%	<b>%</b>														
Major Maintenance (Items under \$5,000)	· <del>-</del>	30,614	30,614	_	_	_	_	_	_	_	_			\$ 30,614	
Total Capital Projects		11,008,489	11,008,489	_	_	_	_	_	_	_	_			\$ 11,008,489	
Growth Capital 1 Tojects  Growth Capital as per 2014 and 2019 DC Studies		10,894,250	-	-	_	-	_	_	_	_	10,894,250			\$ 10,894,250	
Capital Renewal		114,239	114,239		-	-	-	-	-	-	10,004,200	·		\$ 10,034,230	
Total Capital		11,008,489	114,239	-	-	-	-	-	-	-	10,894,250			\$ 11,008,489	



	<b>Township of Clearview Proposed</b>	CAPITAL														
	Capital Expenditures Investment in Infrastructure			Sources of Fin	ancing											
Dept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
Munio	cipal Waterworks Services															
A	dmin, Bldg, and Equip															
	Hydrants Valves CR & ST combined		\$ 14,500	\$ 14,500												\$
	Confined Space Equipment		\$ 20,000	\$ 20,000												\$
	Metal Detector		\$ 1,200													\$
	Staff Computers (TP)		\$ 5,000													\$
	(·· /		,	, ,,,,,,												\$
St	tayner Waterworks															\$
	ST 2 Cl2 Pumps		\$ 12,000	\$ 12,000												\$
	ST 2 Sequestering Pumps		\$ 12,000	\$ 12,000												\$
	ST 2 Cl2 Analyzer		\$ 12,000													\$
	Well 2	•	\$ 610,000													\$
Cı	reemore Waterworks															\$
	Flow Meter		\$ 10,000	\$ 10,000												\$
	Pressure Transducer		\$ 2,000													\$
Ne	ew Lowell Waterworks		-,	, ,,,,,												\$
	Flow Meter TNT Line		\$ 7,000	\$ 7,000												\$
	Flow Meter Distribution		\$ 17,500													s
	Flow Meter Raw (1&2 Pumphouse)		\$ 6,000													s
No	ottawa Waterworks		ψ 0,000	ψ 0,000												\$
1	Flow Meter Treated Water		\$ 10,000	\$ 10,000												\$
C	ollingwoodlands Waterworks		,	,												Š
- 0	Flow Meter Treated Water		\$ 6,000	\$ 6,000												\$
	Townstor House Trace		ψ 0,000	ψ 0,000												\$
В	uckingham Woods															\$
	Municipal Waterworks Subtotal	-	\$ 745,200	\$ 745,200	\$ -	\$ .	· \$ -	\$ -	\$ -	\$ -	\$ -	s	- S -	\$ .	· \$ -	\$
			7 110,000	7	<u> </u>						1	_			Ť	_
	024 \$			j					ĺ	ĺ					\$ -	
	lajor Maintenance (Items under \$11,000)		47,200	47,200	-	-	-	-	-	-	-	-	-	-	\$ 47,200	
	otal Capital Projects		698,000	698,000	-	-	-	-	-	-	-	-	-	-	\$ 698,000	
	apital with a Growth Element as per 2024 DC Study	_	-	-	-	-	-	-	-	-	-	-	-	-	\$ -	
	apital Renewal	•	698,000	698,000	-	-	-	-		-	-	-	-	-	\$ 698,000	
To	otal All Expenditures (2019\$)		698,000	698,000	-		-	-	-	-	-	-	-		\$ 698,000	
- I	nfl 15.93%															
In M	In 15.93% lajor Maintenance (Items under \$5,000)	•	54,718	54,718											\$ 54,718	
	otal Capital Projects		809,173	809,173	-	-	-	-	-	-	-	-			\$ 54,718	
					-	-	-	-	-	-	-	-				
	frowth Capital as per 2014 and 2019 DC Studies		-	-	-	-	-	-	-	-	-	-			\$ -	
	apital Renewal		809,173	809,173	-	-	-	-	-	-	-	-			\$ 809,173	
1 To	otal Capital		809,173	809,173	-	-	-	-	-	-	-	-			\$ 809,173	. \$



	Township of Clearview Propose															
	Capital Expenditures Investment in Infrastructure			Sources of Fin	ancing											
Dept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
	cipal Waterworks Services															
Ac	dmin, Bldg, and Equip															
	Hydrants Valves CR & ST combined		\$ 14,500												\$	š
	Meter Reading Equipment		\$ 21,000	\$ 21,000											\$	ŝ
	Portable Generator		\$ 5,000	\$ 5,000											\$	Ď
	Trash Pumps (2)		\$ 8,000	\$ 8,000											\$	\$
	Hydrant Diffusers (2)		\$ 3,500	\$ 3,500											\$	5
	Pressure Relief Valve		\$ 3,000	\$ 3,000											\$	\$
	Hydrant Meter & Backflow Set Up		\$ 6,000	\$ 6,000											\$	\$
	Portable Gas Detector		\$ 1,200	\$ 1,200											\$	\$
	Locating Equipment		\$ 7,500												9	\$
	Metal Detector		\$ 1,200												9	\$
St	tayner Waterworks		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,,_,,											9	5
	ST 1 Chemical Tanks		\$ 250	\$ 250												\$
	Well 3		\$ 630,000												9	5
	ST Res Cl2 Analyzer		\$ 12,500												9	5
Cr	reemore Waterworks		, .2,000	Ψ 12,000											9	ś
	Well 2 Pump		\$ 21,000	\$ 21,000											9	ś
	Well 2 Level Transducer		\$ 2,000													É
	County Road 9 Watermain, Mill to Mary		\$ 505,000													ŕ
Ne	lew Lowell Waterworks		ÿ 303,000	φ 303,000												Ĺ
140	Jockey Pump		\$ 3,000	\$ 3,000												<u>,                                     </u>
	HLP 2		\$ 17,000												4	<u> </u>
NI.	lottawa Waterworks		\$ 17,000	\$ 17,000											4	_
INC	Silawa walerworks														4	<u> </u>
-	- Historia - Allereda - Materia ante														3	,
C	ollingwoodlands Waterworks														3	-
	Well 5 Pump		\$ 4,000	\$ 4,000											3	-
-															3	•
В	uckingham Woods														\$	<i>.</i>
	HLP's 1 & 2		\$ 16,000												\$	<i>.</i>
	Chemical Tanks (2)		\$ 250	\$ 250											\$	<u>;</u>
					_											\$
-	Municipal Waterworks Sub	ototai	\$ 1,281,900	\$ 1,281,900	\$ -	\$	- \$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	\$ - \$	<u>-</u>
															\$ -	
	fajor Maintenance (Items under \$11,000)		44,900		-	-	-	-	-	-	-	-	-	-	\$ 44,900	
	otal Capital Projects		1,237,000	, . ,	-	-	-	-	-	-	-	-	-	-	\$ 1,237,000	
	apital with a Growth Element as per 2024 DC Study	,		-	-	-	-	-	-	-	-	-	-	-	<b>'\$</b> -	
	apital Renewal	·	1,237,000		-	-	-	-	_	-	-	-	-	-	\$ 1,237,000	
To	otal All Expenditures (2019\$)		1,237,000	1,237,000	-		-	-	· -	_	<u>-</u>	-	-		\$ 1,237,000	
In		9.41%														
	fajor Maintenance (Items under \$5,000)		53,613		-	-	-	-	-	-	-	-			\$ 53,613	
To	otal Capital Projects		1,477,043	1,477,043	-	-	-	-	-	-	-	-			\$ 1,477,043	
Gı	Frowth Capital as per 2014 and 2019 DC Studies		-	-	-	-	-	-	-	-	-	-			\$ -	
Ca	apital Renewal		1,477,043	1,477,043	-	-	-	-	-	-	-	_			\$ 1,477,043	
To	otal Capital		1,477,043	1,477,043											\$ 1,477,043	



Township of Clearview Propose Capital Expenditures Investment in Infrastructure			Sources of Fin	ancing											
	Included in		Taxation/			Grants	Other Gov.	Developer	Municipal	Other		Oth Res Fund			
Dept. Project Description	2024 DC Study	Budget	User Fees	Water	Sewer	Subsidies	Contribs	Contribs	Act	Revenues	DCs	Def Rev	Reserves	Debentures	
Municipal Waterworks Services															
Admin, Bldg, and Equip															
Hydrants Valves CR & ST combined		\$ 14,500	\$ 14,500												\$
Staff Computers (Operators)		\$ 5,000	\$ 5,000												\$
ipad		\$ 2,200	\$ 2,200												\$
Backflow Test Kit		\$ 2,200	\$ 2,200												\$
Metal Detector		\$ 1,300	\$ 1,300												\$
Stayner Waterworks															\$
ST 1 Chlorine Analyzer		\$ 13,000	\$ 13,000												\$
ST1 Pressure Transducer			\$ 2,000												\$
ST 1 PLC / SCADA			\$ 43,000												\$
ST 3 Pressure Transducer		\$ 2,000													\$
ST 3 PLC / SCADA		\$ 43,000													\$
ST 3 Chemical Tanks			\$ 250												\$
Superior St. Watermain, Oak to Hwy 26	•	\$ 1,373,000													s
		* 1,0.0,000	* 1,0.0,000												\$
Creemore Waterworks														:	\$
Well 1 Pump and Motor		\$ 22,000	\$ 22,000												\$
Well 1 Level Transducer		\$ 2,000	\$ 2,000												\$
Chlorine Day Tank		\$ 150	\$ 150												\$
Reservoir Repairs	1	\$ 750,000	\$ 750,000												\$
New Lowell Waterworks															\$
HLP 2 Motor		\$ 2,000	\$ 2,000												\$
HLP 3 Pump and Motor		\$ 20,000													\$
Fire Pump Motor		\$ 11,000	\$ 11,000												\$
Nottawa Waterworks															\$ ¢
Collingwoodlands Waterworks															\$ \$
Buckingham Woods															\$ \$
HLP 3 Pump and Motor		\$ 8,000	\$ 8,000												\$
and the same state of the same		0,000	0,000												\$ \$
Municipal Waterworks Sub	total	\$ 2,316,600	\$ 2,316,600	\$ -	\$ -	. \$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	\$ -	\$ \$
2024 \$														\$ -	
Major Maintenance (Items under \$11,000) Total Capital Projects		27,100 2,289,500	27,100 2,289,500	-	-	-	-	-	-	-	-	-	-	\$ 27,100 \$ 2,289,500	
Capital with a Growth Element as per 2024 DC Study		2,200,000	2,200,000	_	_	_	_	_	_	_	_	-	_	\$ -	
Capital Renewal		2,289,500	2,289,500		-								-	\$ 2,289,500	
Total All Expenditures (2019\$)		2,289,500	2,289,500	-	-	-	-	<b>*</b> .						\$ 2,289,500	
Infl	.99%														
Major Maintenance (Items under \$5,000)	.33 /0	33,330	33,330											\$ 33,330	
Total Capital Projects		2,815,796	2,815,796	-	-	-	-	-	-	-	-			\$ 2,815,796	
Growth Capital as per 2014 and 2019 DC Studies			2,615,796	-	-	-	-	-	-	-	-			\$ 2,815,796	
		- 0.045 700	0.045.700	-	-	-	-	-	-	-	-			7	
Capital Renewal		2,815,796	2,815,796	_	-	-	_	_	_	_	_			\$ 2,815,796	



	<b>Township of Clearview Proposed</b>	CAPITA	L Projec													
	Capital Expenditures Investment in Infrastructure			Sources of Fi	nancing											
Dept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
	pal Waterworks Services															
	nin, Bldg, and Equip															
	Hydrants Valves CR & ST combined		\$ 14,500													\$
	Portable Chlorine Kits (3)		\$ 3,500													\$
	Portable Turbidity Kit		\$ 4,000													\$
	Portable Gas Detector		\$ 1,300													\$
	Staff Computers (SS, DL)		\$ 10,000	\$ 10,000												\$
Stay	yner Waterworks															\$
	Observation Well Level Loggers (2)		\$ 4,500	\$ 4,500												\$
	ST 2 Pressure Transducer		\$ 2,200													\$
	ST 2 PLC / SCADA		\$ 45,000	\$ 45,000												\$
	Hwy 26 Watermain, CR 42 to Cherry (1917 Cast Iron)		\$ 1,506,000	\$ 1,506,000												\$
Cree	emore Waterworks															\$
	Residential Water Meter Replacements		\$ 280,000	\$ 280,000												\$
	Mill St. Watermain, George to south across river		\$ 706,000	\$ 706,000												\$
New	v Lowell Waterworks															\$
	Cl2 Pumps		\$ 13,000	\$ 13,000												\$
	CL2 Analyzer TNT Line		\$ 13,000	\$ 13,000												\$
Nott	tawa Waterworks															\$
	Observation Well Level Logger		\$ 2,200	\$ 2,200												\$
	HLP 4 Pump and Motor		\$ 8,000	\$ 8,000												\$
- 1	Pressure Transducer		\$ 2,200	\$ 2,200												\$
Coll	lingwoodlands Waterworks															\$
	HLP 3 Pump motor		\$ 6,500	\$ 6,500												\$
Buc	kingham Woods															\$
	Residential Water Meter Replacements (original section)		\$ 11,000	\$ 11,000												\$
	Municipal Waterworks Subtotal		¢ 2 622 000	\$ 2,632,900	•	\$	- \$ -	s -	s -	s -	s -	s	· \$ -	\$ -		\$ \$
	Mullicipal Waterworks Subtotal		\$ 2,632,900	\$ 2,632,900	3	. 4		<del>-</del>	, -	<del>-</del>	<del>-</del>	•	· • •	,	· • -	•
2024															\$ -	
	or Maintenance (Items under \$11,000)		44,400 2,588,500	44,400 2,588,500	-	-	-	-	-	-	-	-	-	-	\$ 44,400 \$ 2,588,500	
	ital with a Growth Element as per 2024 DC Study		2,300,300	2,000,000		_	_		-		-	_	_	-	\$ 2,300,300	
	ital Renewal		2,588,500	2,588,500	_	_	_	_	_	_	_	_	_	_	\$ 2,588,500	
	al All Expenditures (2019\$)		2,588,500		-		-	-	<b>y</b>			_			\$ 2,588,500	
Infl	26.68%	,														ı
Majo	or Maintenance (Items under \$5,000)		56,245	56,245	-	-	-	-	_	_	_	_			\$ 56,245	ı
Tota	al Capital Projects		3,279,034	3,279,034	-	-	-	-	-	-	-	-			\$ 3,279,034	
Grov	wth Capital as per 2014 and 2019 DC Studies		-	-	-	-	-	-	-	-	-	-			\$ -	
	ital Renewal		3,279,034	3,279,034	-	-	-	-	-	-	-	-			\$ 3,279,034	
	al Capital		3,279,034	3,279,034											\$ 3,279,034	



Capital Expenditures Investment in Infrastructure			Sources of Fin	ancing											
Dept. Project Description	Included in 2024	Budget	Taxation/	Water	Sewer	Grants	Other Gov.	Developer	Municipal	Other	DCs	Oth Res Fund	Reserves	Debentures	
	DC Study	Daugot	User Fees		000.	Subsidies	Contribs	Contribs	Act	Revenues		Def Rev	1	Dozomaroo	
Municipal Waterworks Services															
Admin, Bldg, and Equip															
Hydrants Valves CR & ST combined		\$ 14,500	\$ 14,500												\$
3" Trash Pump		\$ 6,000	\$ 6,000												\$
Staff Computers (TP)		\$ 5,000	\$ 5,000												\$
															\$
Stayner Waterworks															3
Wells 2 & 4 level transducers		\$ 4,600													•
Cedar St. Watermain, William to John (1917 Cast Iron)		\$ 422,000	\$ 422,000												\$
Creemore Waterworks															\$
New Lowell Waterworks															\$
Cl2 Pumps - TNT Line		\$ 14,000													\$
Wells 1 & 2		\$ 130,000	\$ 130,000												\$
Well 2 Pump		\$ 17,000	\$ 17,000												\$
Well 2 Level Sensor		\$ 2,300	\$ 2,300												\$
Jockey Pump motor		\$ 4,500	\$ 4,500												\$
Pumphouse 1 & 2 Flow control valve		\$ 3,500	\$ 3,500												\$
TNT Line motorized valve		\$ 11,500	\$ 11,500												\$
TNT Line backflow preventor		\$ 4,500													\$
Electrical and Piping Upgrades		\$ 135,000													S
Nottawa Waterworks		, , , , , , , , , , , , , , , , , , , ,													s
Cl2 Pumps		\$ 14,000	\$ 14,000												S
Cl2 tank		\$ 150													S
Collingwoodlands Waterworks															s
Cl2 Pumps		\$ 14,000	\$ 14,000												S
Well # 4 Pump		\$ 4,000													ě
HLPs 1 & 2 Pumps and Motors		\$ 17,000													Š
Reservoir Level Transducer		\$ 4,500													ě
Pressure Transducer		\$ 2,300													ě
Chemical Tanks		\$ 300													
															9
Electrical and Piping Upgrades  Buckingham Woods		\$ 225,000	\$ 225,000												3
Cl2 Pumps		\$ 14,000	\$ 14,000												9
Wells 1 & 2	•	\$ 92,000													3
															3
Well 3 Pump		\$ 10,000	\$ 10,000												\$
Municipal Waterworks Subtota	1	\$ 1,171,650	\$ 1,171,650	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	- \$ -	\$
2024 \$														\$ -	T
Major Maintenance (Items under \$11,000)		51,650	51,650	-	-	-	-	-	-	- '	-	-	-	\$ 51,650	
Total Capital Projects		1,120,000	1,120,000	-	-	-	-	-	-	-	-	-	-	\$ 1,120,000	1
Capital with a Growth Element as per 2024 DC Study		-	-	-	-	-	-	-	-	-	-	-	-	<b>*</b> \$ -	
Capital Renewal		1,120,000	1,120,000	-	-	-	-	-	-	-	-	-	-	\$ 1,120,000	
Total All Expenditures (2019\$)		1,120,000	1,120,000	-		-	-	· -	-		-	-		\$ 1,120,000	H
Infl 30.489	6														
Major Maintenance (Items under \$5,000)		67,392	67,392	-	-	-	-	-	-	- '	-			\$ 67,392	
Total Capital Projects		1,461,346	1,461,346	-	-	-	-	-	-	-	-			\$ 1,461,346	
Growth Capital as per 2014 and 2019 DC Studies		_		_	_	_	_	-	-	-	-			\$ -	
Growth Capital as per 2014 and 2019 DC Studies															



Township of Clearview Propos	eu OAI ITAL I	TOJECIS	_												
Capital Expenditures Investment in Infrastructure			Sources of Fin	ancing											
Dept. Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
Municipal Waterworks Services															
Admin, Bldg, and Equip															
Hydrants Valves CR & ST combined		\$ 14,500	\$ 14,500												\$
Stayner Waterworks															\$ e
ST 1 Cl2 Pumps		\$ 14,000	\$ 14,000												ė
ST 3 Cl2 Pumps		\$ 14,000													e e
Creemore Waterworks		\$ 14,000	\$ 14,000												ş e
															<b>&gt;</b>
Cl2 Pumps		\$ 14,000													<b>&gt;</b>
Well 1		\$ 700,000	\$ 700,000												\$
New Lowell Waterworks															<b>&gt;</b>
															<b>&gt;</b>
N. W															<b>&gt;</b>
Nottawa Waterworks															<b>&gt;</b>
Reservoir Level Transducer		\$ 5,000	\$ 5,000												\$
Collingwoodlands Waterworks															\$ \$
															\$
Buckingham Woods															\$
Well 3		\$ 47,000	\$ 47,000												\$ \$
															\$ \$
Municipal Waterworks Su	btotal	\$ 808,500	\$ 808,500	\$ -	\$	- \$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	\$ - :	\$
2024 \$														\$ -	
Major Maintenance (Items under \$11,000)		5,000	5,000	-	_	-	_	_	_	-	_	-	_	\$ 5,000	
Total Capital Projects		803,500	803,500	-	-	-	-	-	-	-	-	-	-	\$ 803,500	
Capital with a Growth Element as per 2024 DC Study		-	-	-	-	-	-	-	-	-	-	-	-	\$ -	
Capital Renewal		803,500	803,500	-	-	-	-	-	-	-	-	-	-	\$ 803,500	
Total All Expenditures (2019\$)		803,500	803,500	-		-	-	-	-	-	-	-		\$ 803,500	
Infl 3	34.39%														
Major Maintenance (Items under \$5,000)		6,720	6,720	-	-	-	-	-	_	-	-			\$ 6,720	
Total Capital Projects		1,079,837	1,079,837	-	-	-	-	-	-	-	-			\$ 1,079,837	
Growth Capital as per 2014 and 2019 DC Studies		-	-	-	-	_	-	-	-	-	_			\$ -	
Capital Renewal		1,079,837	1,079,837	-	-	-	-	-	-	-	_			\$ 1,079,837	
Total Capital		1,079,837	1,079,837											\$ 1,079,837	



### **APPENDIX-I- WASTEWATER CAPITAL PROJECTS 2024-2034**

		Township of Clearview Pi Capital Expenditures Investment in Infrastructu		APITAL P	rojects Sources of Fi		Wastev	vater							202
		Capital Expenditures investment in infrastruction	are .		Sources of Fi	nancing									
	Dept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Total
024					H	ļ.		ļ			ļ	1			
	Municipal Wastewater Service Admin, Building & Equipment	S													
	Stayner Wastewater														
108-840 SW2105		Stayner Blower Upgrades (Design)		\$ 150,000											\$ 150,
108-840 SW2105		Stayner Blower Upgrades (Build)		\$ 300,000	\$ 300,000										\$ 300
108-840 SW2221		PLC Replacement - ST Sewage Treatment Plant		\$ 80,000	\$ 80,000										\$ 80
108-840 SW2204 N 108-840 SW2205		Phillips Sanitary SE Stayner SPS and FM (Build)	, J	\$ 1,618,329 \$ 5,096,400						\$ 534,049	\$ 1,084,281 \$ 3,516,516				\$ 1,618 \$ 5.096
	in 2019 at 1.912?	Sunnidale St. Sanitary	, ,	\$ 2,049,208						\$ 1,579,884	\$ 963,128				\$ 2,049
108-840 SW2306	111 2019 at 1.912 :	Aeration Automatic Valves		\$ 20,000	\$ 20,000						\$ 503,120				\$ 2,04
00 040 0112000		DO Probes (East & West Tanks)		\$ 14,028											\$ 14
		Sludge P1 Pump		\$ 3,000	\$ 3,000										\$ 3
		SPS 1 Scada / PLC		\$ 88,000	\$ 88,000										\$ 88
	Creemore Wastewater														\$
107-840		WAS PUMP		\$ 5,000											\$ 5
107-840		VACUUM PUMP		\$ 3,500	\$ 3,500										\$ :
107-840		RAS PUMP		\$ 10,000	\$ 10,000										\$ 10
107-840 107-840		SAMPLER B-85-S CONTROL VALVE		\$ 4,000 \$ 3,000											\$
107-840 107-840		B-85-S CONTROL VALVE B-85-S CONTROL VALVE		\$ 3,000 \$ 3,000											\$
107-840		Electrode PH Meter		\$ 2,000	\$ 3,000 \$ 2,000										\$
107-840		Chemical Pump # 3 - P-54-1		\$ 5,500	\$ 5,500										\$
107-840 107-840		Chemical Pump # 4 - P-54-2		\$ 5,500	\$ 5,500										S
407-840 SW2213		MILLTRONIC MULTI RANGER - LEVEL MONITOR		\$ 4,000											\$
407-840 SW2213		MILLTRONIC MULTI RANGER - LEVEL MONITOR		\$ 6,000	\$ 6,000										\$
407-840 SW2215		FLOW METER		\$ 3,000	\$ 3,000										\$
407-840 SW217		PNEUMATIC ACTUATOR		\$ 2,500	\$ 2,500										\$
407-840 SW217		PNEUMATIC ACTUATOR		\$ 2,500	\$ 2,500										\$
407-840 SW217		PNEUMATIC ACTUATOR		\$ 2,500	\$ 2,500										\$
407-840 SW217		PNEUMATIC ACTUATOR		\$ 2,500											\$
407-840 SW217		PNEUMATIC ACTUATOR		\$ 2,500	\$ 2,500										\$
407-840 SW217		PNEUMATIC ACTUATOR		\$ 2,500											\$
107-840 SW217 107-840 SW217		PNEUMATIC ACTUATOR PNEUMATIC ACTUATOR		\$ 2,500 \$ 2,500	\$ 2,500 \$ 2,500										\$ :
407-840 SW217		PNEUMATIC ACTUATED B-VALVE													
107-840 SW217 107-840 SW217		PNEUMATIC ACTUATED B-VALVE		\$ 1,100 \$ 1,100	\$ 1,100 \$ 1,100										\$ 1
107-840 SW2218		VFD CONTROL PANEL		\$ 5,000	\$ 5,000										\$ 5
107-840 SW2218		VFD CONTROL PANEL		\$ 5,000	\$ 5,000										s s
107-840 SW2218		VFD CONTROL PANEL		\$ 5,000	\$ 5,000										s :
107-840 SW2218		VFD CONTROL PANEL		\$ 5,000	\$ 5,000										\$
107-840 SW2218		VFD CONTROL PANEL		\$ 5,000	\$ 5,000										\$
107-840 SW2219		Citric Diaphram Pump # 2		\$ 4,000	\$ 4,000										\$ 4
107-840 SW2219		Citirc Diaphram Pump # 3		\$ 4,000	\$ 4,000										\$ .
407-840 SW2301		DO Controller & Probe		\$ 5,000	\$ 5,000										\$
407-840 SW2302		Facility Lighting		\$ 10,000											\$ 10
407-840 SW2303		MLSS DO CONTROL BOX		\$ 1,500	\$ 1,500										\$
407-840 SW2303		MLSS TSS CONTROL BOX		\$ 1,500	\$ 1,500						. 750,000				\$ 750
407-840 SW2223		Creemore WWTP Upgrades to 860 (Design)  RAS Piping Modifications (Design)	<b>√</b>	\$ 750,000 \$ 50,000							\$ 750,000 \$ 50,000				\$ 75
107-840 SW2223		RAS Piping Modifications (Construction & CA/CI)	•	\$ 200,000							\$ 200,000				\$ 20
407-840 SW2224		CR WWTP Screen Upgrades (Design & Permitting		\$ 150,000							\$ 150,000				\$ 15
407-840 SW2225		Eq. Tank PS/Controls (Design & Permitting)	<u> </u>	\$ 150,000	\$ 150,000						,				\$ 150
107-840 SW2226		Additional / Replacement Membrane Cassettes	•	\$ 385,000											\$ 38
															\$
107-820 SW2229				•	1					,					\$
															\$
	New Lowell Wastewater			•	\$ -										\$
		Waiting on developer contributions		\$ -	5 -										\$
	Nottawa Wastewater				- c										•
	Nottawa Wastewater	Waiting on developer contributions		s -	\$ -										Š
		Training on developer contributions		•	\$ .										Š
															Š
		Municipal Wastewaterworks Subtotal	ı	\$ 11,231,666	\$ 2,403,808	\$ -	\$ -	\$ -	\$ -	\$ 2,113,933	\$ 6,713,925	\$ -	\$ -	\$ -	\$ 11,23
	2024 \$	1		100 700	400 700						-				\$
	Major Maintenance (Items under \$ Total Capital Projects	511,000)		130,700 11,100,966	130,700 2,273,108	-	-	-	-	2 113 933	6 713 925	-	-	-	\$ 11,10
	Capital with a Growth Element as	per 2024 DC Study		9 913 938	1 086 080			-	-	2,113,933		-	-		\$ 11,10
	Capital Renewal			1,187,028	1,187,028					, 110,000	- 5,715,825	1		Ī 1	\$ 9,91
	Total All Expenditures (2019\$)			11,100,966	2,273,108	-		_	_	2,113,933	6,713,925		-	1 -	\$ 11,10
				11,231,666	2,403,808										,
	Inflated \$	0.00%	6	, . ,	,,										
l,		PE 000)		130,700	130,700	_									\$ 13
	Major Maintenance (Items under \$	55,000)													
	Total Capital Projects			11,100,966	2,273,108	-		-	-	2,113,933	6,713,925				\$ 11,10
	Major Maintenance (Items under § Total Capital Projects Capital with a Growth Element as Capital Renewal				2,273,108 1,086,080	-	-	-	-	2,113,933 2,113,933	6,713,925 6,713,925				



rowns	hip of Clearview Proposed CAPITA  Capital Expenditures Investment in Infrastructure	AL Projec	เร	Sources of Fir		ewater									2
Cost Code	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Te
Municinal W	/astewater Services														
	Admin, Building & Equipment														
	Admin, Danama d Equipment		\$ -												\$
			,												\$
	Stayner Wastewater														\$
	Perry St. Easement to Brock upsizing	Y	\$ 677,200	\$ 316,000							\$ 361,200				\$
	Alum Pumps (2)		\$ 14,449												\$
	Alum Pump # 2		\$ 2,734												\$
	Sludge P1 VFD		\$ 3,612												S
	Sludge P2 pump		\$ 3,612												\$
															\$
	Sludge flow meter		\$ 9,031												-
	Wasting flow meter		\$ 9,031												\$
	SCADA / PLC		\$ 108,367												\$
	SPS 1 Flow Meter		\$ 9,031												\$
	SPS 1 Gas Detection System		\$ 5,418												\$
	SPS 1 Level Sensor		\$ 5,418	\$ 5,418											\$
	SPS 1 Composite Sampler		\$ 18,061	\$ 18,061											\$
	SPS 1 Pump 1		\$ 36,122	\$ 36,122											\$
	SPS 2 Sump Pump		\$ 786												\$
	Creemore Wastewater														\$
	Alum Tank TK-62		\$ 1,093	\$ 1,093											S
	Sodium Hypo Tank TK-54		\$ 328												\$
			\$ 328												\$
	Citric Acid Tank TK-60														
	Hand Flanged B-Valve HV-8190-A		\$ 1,148												\$
	Hand Flanged B-Valve HV-8190-B		\$ 1,148												\$
	Hand Flanged B-Valve HCV-8183-A		\$ 1,093												\$
	Hand Flanged B-Valve HCV 8183-B		\$ 1,093	\$ 1,093											\$
	Tank #1 (Process Room) TK-88-1		\$ 2,187	\$ 2,187											\$
	Tank #2 (Process Room) TK-88-2		\$ 2,187	\$ 2,187											\$
	Process Pump #1 (Process Room) P-35-1		\$ 2,187	\$ 2,187											S
	Process Pump #2 (Process Room) P-35-2		\$ 2,187												S
	Process Pump #3 (Process Room) P-35-S		\$ 2,187												S
	Flow Meter #1 (Process Room) EFFLUENT		\$ 2,406												S
	Turbidity Meter #2 (Process Room) AIT-3537-2		\$ 2,734												S
			\$ 32,803		_										S
	Auger & Motor (Influent/Effluent Room)		\$ 32,003												
	New Lowell Wastewater			\$ -											\$
	Waiting on developer contributions		\$ -	\$ -											\$
				\$ -											\$
	Nottawa Wastewater			\$ -											\$
	Waiting on developer contributions		\$ -	\$ -											\$
				\$ -											\$
															\$
	Municipal Wastewaterworks Subto	otal	\$ 957,981	\$ 596,781	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 361,200	\$ -	\$ -	\$ -	\$
	2024 \$														\$
	Major Maintenance (Items under \$11,000)		70,979	70,979	-	_	_	_	_	_	(	)			\$
	Total Capital Projects		887,002	525,802	_	_	_	· .	_	_	\$ -				\$
	Capital with a Growth Element as per 2024 DC Study		677,200		-	-	-	-	-	-	361,200	-	-	-	\$
	Capital Renewal		209,802		_	_	_	_	_	_	001,200				\$
	Total All Expenditures (2019\$)		887,002			_		_	_	· [	361,200	1			\$
	Total / III Experialtales (20154)		001,002	J2J,0UZ	-	-		-	-		301,200		-		\$
	Infl 3.0	100/													
		70	70 100	70 100											\$
	Major Maintenance (Items under \$5,000)		73,108		-	-	-	-	-	-	-				\$
	Total Capital Projects		913,612		-	-	-	-	-	-	-				\$
	Growth Capital as per 2014 and 2019 DC Studies		697,516		-	-	-	-	-	-	372,036				\$
	Capital Renewal		216,096		-	-	-	-	-	-	-				\$
	Total Capital		913,612	541,576							372.036				\$



6		Township of Clearview I						Wastew	vater							202
		Capital Expenditures Investment in Infrastru	cture		Sources of Fir	ancing										
D	ept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures		Total
М		al Wastewater Services Imin, Building & Equipment														
	Sta	ayner Wastewater														
		Standby Generator	Υ	\$ 412,000							\$ 412,000				\$	412
		Stayner WWTP & PS # 2 Computer		\$ 10,000	\$ 10,000										\$	10
		TSS Probes		\$ 18,603											\$	18
		SPS 2 Composite Sampler		\$ 18,603											\$	18
		eemore Wastewater		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , , , , , , , , , , , , , , , , , , ,										\$	
		Various pumps etc.		\$ 60,000	\$ 60,000										\$	60
		WWTP Upgrades (860 m3/day)	Y	\$ 10,300,000							\$ 10,300,000				\$	10,300
		Forcemain related to SPS	Y	\$ 778,700							\$ 778,700				\$	778
		SPS South East Quadrant	Y	\$ 6,022,400							\$ 6,022,400				\$	6,02
		Trunk Sewer CR 9 to Edward	Y	\$ 1,905,500							\$ 1,905,500				\$	1.90
		Trunk Sewer Edward to SPS	Y	\$ 1,333,900							\$ 1,333,900				\$	1,333
	Ne	w Lowell Wastewater			\$ -						, ,,,,,,,				\$	,
	1.10	Waiting on developer contributions		\$ -	\$ -										\$	
		g		1	\$ -										\$	
	No	ttawa Wastewater			\$ -										\$	
		Waiting on developer contributions		s -	\$ -										\$	
		Vicinity of developer contributions			\$ -										\$	
					<b>.</b>										\$	
		Municipal Wastewaterworks Subtota	ı	\$ 20,859,706	\$ 107,206	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,752,500	\$ -	\$ -	\$ -	\$	20,859
		24 \$													\$	
		ajor Maintenance (Items under \$11,000)		10,000	10,000	-	-	-	-	-	-	-	-	-	\$	10
		tal Capital Projects		20,849,706	97,206	-	-	-	-	-	20,752,500				\$	20,84
		pital with a Growth Element as per 2024 DC Stud	У	20,752,500		-	-	-	-	-	20,752,500	-	-	-	\$	20,752
		pital Renewal		97,206		-	-	-	-	-	·	-	-	-		9
	Tot	tal All Expenditures (2019\$)		20,849,706	97,206	-		-	-	-	20,752,500		-	-	\$	20,84
				20,859,706	107,206	-	-	-	-		20,752,500	-	-	-		20,85
	Inf		6												-	
		ajor Maintenance (Items under \$5,000)		10,609	10,609	-	-	-	-	-	-				\$	1
		tal Capital Projects		22,119,453	103,126	-	-	-	-	-	22,016,327				\$	22,11
		owth Capital as per 2014 and 2019 DC Studies		22,016,327	-	-	-	-	-	-	22,016,327				\$	22,01
		pital Renewal		103,126	103,126	-	-	-	-	-	-				\$	103
	Tot	tal Capital		\$ 22,119,453	\$ 103,126	-	-	-	-	-	22,016,327				\$	22,119



								_					$\sim$		$\overline{}$			
<b>,</b>					Wastew	ater												
Municip	pal Wastewater Services																	
	nin, Building & Equipment																	
Stav	rner Wastewater																	
	NWTP Headworks Upgrades	\$ 250	0,000 \$	250,000													\$	250
Cree	emore Wastewater																<u>s</u>	
	WWTP Computers	\$ 10	0,000 \$	10,000														10
	Various Pumps etc.		5,000 \$														- 6	65
	anous i umps cto.	Ψ 00	\$	- 00,000													S	
New	Lowell Wastewater		\$	-													\$	
V	Naiting on developer contributions	\$	- \$	-													\$	
Notta	awa Wastewater		\$														\$	
V	Naiting on developer contributions	\$	- \$	-													\$	
			\$	-													\$ \$	
	Municipal Wastewaterworks Subtotal	\$ 325	5,000 \$	325,000	\$ -	\$ -	\$	- \$	- \$	- \$	-	\$	- \$	- \$	- \$	- \$	- \$	325
2024																s		
	or Maintenance (Items under \$11,000)	10	0,000	10,000							_ '				_ '	3	10,000	
Total	r Maintenance (items under \$11,000)	10	J,UUU		_	-	-	-		-	-	-		-		- \$	315,000	
	Capital Projects	315	. 000							•								
	I Capital Projects	315	5,000	315,000		-				- \$	-					\$		
Capit	tal with a Growth Element as per 2024 DC Study		-	315,000	- - -	-		-		- \$		_	1	ĺ		\$	-	
Capit Capit	tal with a Growth Element as per 2024 DC Study tal Renewal	325	5,000	315,000 325,000		-						-	1	- -	-	- \$	- 325,000	
Capit Capit	tal with a Growth Element as per 2024 DC Study	325	-	315,000	-	-	, .			- \$		- -	 	- - -	Ξ	- S - S	-	
Capit Capit Total	tal with a Growth Element as per 2024 DC Study tal Renewal	325	5,000	315,000 325,000	-	-	, .			- \$		- -	:	-	-	- \$	- 325,000	
Capit Capit Total	tal with a Growth Element as per 2024 DC Study tal Renewal I All Expenditures (2019\$) 9.27%	325 325	5,000	315,000 325,000	-	-	, .			- \$		-		-	-	- \$	- 325,000	
Capit Capit Total Infl Majo	tal with a Growth Element as per 2024 DC Study tal Renewal I All Expenditures (2019\$)	325 325	- 5,000 5,000	315,000 325,000 325,000	-	-	, .			- \$		:		-	: _	- \$ \$	325,000 325,000	
Capit Capit Total Infl Majo	tal with a Growth Element as per 2024 DC Study tal Renewal I All Expenditures (2019\$)  9.27% or Maintenance (Items under \$5,000) I Capital Projects	325 325	5,000 5,000 0,927	315,000 325,000 325,000 10,927	-	-	, .			- \$		:			:	- \$ \$	325,000 325,000 10,927	
Capit Capit Total Infl Majo Total Grow	tal with a Growth Element as per 2024 DC Study tal Renewal I All Expenditures (2019\$) 9.27% or Maintenance (Items under \$5,000)	325 325 10 344	5,000 5,000 0,927 4,209	315,000 325,000 325,000 10,927 344,209	-	-	, .		•	- \$		-	-	-	-	- \$ \$ \$ \$	325,000 325,000 10,927	



													$\sim$					
		<b>Township of Clearview Proposed</b>	CAPITAL	<b>Projects</b>	6	Wastew	ater											202
		Capital Expenditures Investment in Infrastructure		_	Sources of Fin	nancing												
28	Dept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Tot	tal
	Munic	icipal Wastewater Services															•	
		Idmin, Building & Equipment															è	
		dinni, bunding & Equipment															\$	
		w															\$	
	St	Stayner Wastewater Alum Heat Trace			\$ 5,000												\$	
		Alum Heat Trace		\$ 5,000	\$ 5,000												\$	5,00
	Cr	reemore Wastewater															Š	
		Various Pumps etc.		\$ 70,000	\$ 70,000												\$	70,00
		Train 2 Membranes		\$ 385,000	\$ 385,000												\$	385,00
		WWTP Upgrades (1400m3/day)	Y	\$ 11,330,000							\$ 11,330,000						\$ 11	,330,00
	Ne	lew Lowell Wastewater			\$ -												\$	
		Waiting on developer contributions		\$ -	\$ -												\$	
	No	lottawa Wastewater			\$ - \$ -												\$	
		Waiting on developer contributions		\$ -	\$ -												\$	
					\$ -												\$	
		Municipal Wastewaterworks Subtota	ıl	\$ 11,790,000	\$ 460,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,330,000	\$ -	\$	- \$ -	\$ -	\$ -	\$ \$ 11	,790,00
	20	024 \$														s -		
		Major Maintenance (Items under \$11,000)		5,000	5,000	_ '	-	-	-	-	0					\$ 5,000		
	To	otal Capital Projects		11,785,000	11,785,000	-	-	-	-	-	\$ -					\$ 11,785,000		
		Capital with a Growth Element as per 2024 DC Study		_ 11,330,000	-	-	-	-	-	-	11,330,000	-	-		-	\$ 11,330,000		
		Capital Renewal		455,000	455,000		-	-	-			\$ -				\$ 455,000		
	To	otal All Expenditures (2019\$)		11,785,000	455,000	-		-	-	-	11,330,000		-	- 1		\$ 11,785,000	\$ 11	,790,0
	In	nfi 12.55°	%															
	M	Major Maintenance (Items under \$5,000)		5,628	5,628	-	-	-	-	_	-	- '	-			\$ 5,628		
	To	otal Capital Projects		13,264,121	13,264,121	-	-	-	-	-	-	-	-			\$ 13,264,121		
	Gı	Growth Capital as per 2014 and 2019 DC Studies		12,752,015	-	-	-	-	-	-	12,752,015	-	-			\$ 12,752,015		
	Ca	Capital Renewal		512,107	512,107	-	-	-	-	-	-	-	-			\$ 512,107		
	To	otal Capital		13,264,121	512,107	-	-	-	-	-	12,752,015	-	-			\$ 13,264,121	\$ 13	,264,12



		_				_	_	_									
	Wastewater																
	Capital Expenditures Investment in Infrastructure			Sources of Fir	nancing												
029	Dept. Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	То	tal
	Municipal Wastewater Services															\$	
	Admin, Building & Equipment															\$	
																\$	
																\$	
	Stayner Wastewater															\$	
	DO Probes		\$ 16,000													\$	16,00
	Trunk Sewer Upgrade - Brock Easement	Y		\$ 1,997,900								\$ 2,208,200				\$ 4	,206,10
	North St. Sewer Improvements / Changes		\$ 250,000	\$ 250,000												\$	250,00
	Creemore Wastewater															\$	
	Various Pumps		\$ 75,000	\$ 75,000												\$	75,00
	New Lowell Wastewater			\$ -												\$	
	Waiting on developer contributions		\$ -	\$ -												\$	
	Nottawa Wastewater			\$ -												\$	
	Waiting on developer contributions		\$ -	\$ - \$ -												\$	
	Municipal Wastewaterworks Subtota	-1	£ 4.547.400	\$ 2.338.900	•	s -	· S -	s -	s -	s -	\$ -	\$ 2,208,200		\$ -	\$ -	\$	1.547.10
	Municipal Wastewaterworks Subtota	aı	\$ 4,547,100	\$ 2,338,900	\$ -	\$ -	3 -	<u> </u>	3 -	3 -	\$ <u>-</u>	\$ 2,208,200	, <u>-</u>	<u> </u>	3 -	\$ 4	,547,10
	2024 \$														s -		
	Major Maintenance (Items under \$11,000)		16,000	16,000	-	-		-	-	-	-	-		-	\$ 16,000		
	Total Capital Projects		4,531,100		-	-	-	-	-	-	-		-	-	\$ -		
	Capital with a Growth Element as per 2024 DC Study		_ 4,206,100	_ 1,997,900	-	-	-	-	-	-	-	2,208,200	-	-	\$ 4,206,100		
	Capital Renewal		325,000		-	-	-	-		-	-		-	-	\$ 325,000		
	Total All Expenditures (2019\$)		4,531,100	2,322,900	-		-	-		-	-	2,208,200	-		\$ 4,531,100		
	Infl 15.93	1%															
	Major Maintenance (Items under \$5,000)		18,548	18,548	-	_	_	_				· _			\$ 18,548		
	Total Capital Projects		5,252,787		-	_	_	_	_	_	_	_			\$ -		
	Growth Capital as per 2014 and 2019 DC Studies		4,876,023	2,316,114	-	_	_	_	-	-	-	2,559,909			\$ 4,876,023		
	Capital Renewal		376,764	376,764	-	-	-	-	-	-	-	-			\$ 376,764		
	Total Capital		5,252,787	2,692,878	-	_	_	_	_	_	_	2,559,909	-		\$ 5,252,787		



		Capital Expenditures Investment in Infrastructure			Sources of Fir	ancina							~~					
	$\vdash$	Capital Expenditures investment in intrastructure				ансіпд												
2030	De	ept. Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures		
	Mu	unicipal Wastewater Services			Wastew	ater											#VA	LUE!
		Admin, Building & Equipment															\$	
																	\$	-
																	\$	-
		Stayner Wastewater															\$	-
		Stayner WWTP & PS # 2 Computer		\$ 10,000													\$	10,000
		WWTP Blower 1		\$ 355,000	\$ 355,000												\$	355,000
		Lab Equipment		\$ 31,400	\$ 31,400												\$	31,400
		Lamont Creek Level Measurement		\$ 4,200													\$	4,200
		Bulk Alum Storage Tank		\$ 52,500	\$ 52,500												\$	52,500
		SPS1 Grinder		\$ 125,500	\$ 125,500												\$	125,500
		SPS 2 Hot Water Heater		\$ 2,500	\$ 2,500												\$	2,500
		SPS 2 SCADA / PLC		\$ 200,000	\$ 200,000												\$	200,000
		Creemore Wastewater															\$	-
		Various Pumps		\$ 75,000	\$ 75,000												\$	75,000
					\$ -												\$	-
		New Lowell Wastewater			\$ -												\$	-
		Waiting on developer contributions		\$ -	\$ - \$ -												\$	
		Nottawa Wastewater			\$ -												\$	
		Waiting on developer contributions		\$ -	\$ - \$ -												\$	-
					,												\$	
		Municipal Wastewaterworks Subto	otal	\$ 856,100	\$ 856,100	\$ -	\$	- \$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	\$ -	\$	856,100
		2024 \$														\$ -		
		Major Maintenance (Items under \$11,000)		16,700		-	-	-	-	-	-	-	-	-	-	\$ 16,700		
		Total Capital Projects		839,400	839,400	-	-	-	-	-	-	-	-	-	-	\$ 839,400		
		Capital with a Growth Element as per 2024 DC Study		-	-	-	-	-	-	-	-	-	-	-	-	\$ -		
		Capital Renewal		839,400		-	-	-	-		-	-	-	-	-	\$ 839,400		
		Total All Expenditures (2019\$)		839,400	839,400	-		-	-	-	-	-	-	-		\$ 839,400		
		Infl 0.0	0%															
		Major Maintenance (Items under \$5,000)		19,941	19,941				_				_			\$ 19,941		
		Total Capital Projects		1,002,287	1,002,287	_	_	_	_	_	_	-	_			\$ 1,002,287		
		Growth Capital as per 2014 and 2019 DC Studies		1,002,207	1,002,207	_	_	-	_	_	_		_			\$ -		
		Capital Renewal		1,002,287	1,002,287	_	_	-	_	_	_		_			\$ 1,002,287		
		Total Capital		1.002,287	1.002,287	_	_	_	_	_	_	_	_			\$ 1,002,287		839,400



	Capital Exper	nditures Investment in Infrastructure			Sources	Financing											
2031	Dept. Project Descr	iption	Included in 2024 DC Study	Budget	Taxatio User Fe		Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
	Municipal Wastewat	er Services				Wast	ewater										#VALUE!
	Admin, Building	& Equipment															\$
																	\$
	Stayner Wastewa	***															\$
	STP Wasting			\$ 2,2	n e 2	200											\$ 2,20
	SPS 1 Pump 2			\$ 43.0													\$ 43,000
	Creemore Waste			φ 45,0	λ0 ψ 43,	100											\$ 45,000
	Various Pumps			\$ 75.0	00 \$ 75.	100											\$ 75,000
	WWTP Compu			\$ 10,0													\$ 10,000
	TTTT Compe	NOTO .		<b>V</b> 10,0	\$	-											\$
	New Lowell Was	tewater			s	-											Š .
		eloper contributions		s	- S	-											\$
		•			S	-											\$
	Nottawa Wastew	ater			\$	-											\$
	Waiting on dev	eloper contributions		\$	- \$	-											\$
					\$	-											\$
		Municipal Wastewaterworks Subtotal	l	\$ 130,2	00 \$ 130,	200 \$	- \$	- \$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	\$ -	\$ 130,200
	2024 \$															\$ -	
		e (Items under \$11,000)		2,2	00 2	200	. '						1	_	_	\$ 2,200	
	Total Capital Proje			128,0				_				_	_	_	_	\$ 128,000	
		wth Element as per 2024 DC Study		-				_	_	_	_	_	_	_	_	\$ -	
	Capital Renewal	··· = ······		128,0	00 128,	000		_	_	_	_	_	_	_	_	\$ 128,000	
	Total All Expenditu	ires (2019\$)		128,0			-	_	_		_	_	_	_		\$ 128,000	
	Infl	22.99%	6														
	Major Maintenance	e (Items under \$5,000)		2,70	06 2,	'06		-	-	-	-	-	-			\$ 2,706	
	Total Capital Proje			157,42	24 157,	24		-	-	-	-	-	-			\$ 157,424	
		per 2014 and 2019 DC Studies		-				-	-	-	-	-	-			\$ -	
	Capital Renewal			157,4				-	-	-	-	-	-			\$ 157,424	
	Total Capital			157,4	24 157,	124		-	-	-	-	-	_			\$ 157,424	157,424



2032	Dept.	Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	Total
						Wastew	ater										203
	Muni	cipal Wastewater Services															\$ -
	A	dmin, Building & Equipment															\$ -
																	\$ -
																	\$ -
	St	tayner Wastewater															\$ -
		Communications Equipement		\$ 11,000	\$ 11,000												\$ 11,000
																	\$ -
	Cı	reemore Wastewater															\$ -
		Various Pumps			\$ 75,000												\$ 75,000
		Train 1 Membranes		\$ 450,000	\$ 450,000												\$ 450,000
		WWTP Upgrades (2100 m3/day) total incl post 2034 benefit		\$ 16,480,000							\$ 16,480,000						\$ 16,480,000
		WWTP Upgrades (2100 m3/day) in the 2024-2034 Period		\$ 6,555,723							\$ 6,555,723						
	N	ew Lowell Wastewater			\$ -												\$ -
	-	Waiting on developer contributions		\$ -	\$ - \$ -												\$ -
	N	ottawa Wastewater			\$ -												\$ -
		Waiting on developer contributions		\$ -	\$ - \$ -												\$ - \$ -
		Municipal Wastewaterworks Subtotal		\$ 7,091,723	\$ 536,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,555,723	\$ -	\$	- \$ -	\$ -	\$ -	\$ - \$ 17,016,000
	20	024 \$														s -	
		lajor Maintenance (Items under \$11,000)						1	_	_	_	_	_	_	_	s -	
		otal Capital Projects		7.091.723	7,091,723	_	_	_		_			_		_	\$ 7,091,723	
		apital with a Growth Element as per 2024 DC Study		6,555,723	-	_	_		_	_	6,555,723		_	_	_	\$ 6,555,723	
		apital Renewal		536,000	536,000	_	_	_	_	_	, 0,000,720	_	_	_	_	\$ 536,000	
		otal All Expenditures (2019\$)		7,091,723	536,000	-		-	-	<u> </u>	6,555,723	-	-	-		\$ 7,091,723	
	In	nfl 26.68%	5														
		lajor Maintenance (Items under \$5,000)		_		-	-	-	-	-	-	-	-			\$ -	
		otal Capital Projects		8,983,583	8,983,583	-	-	-	-	-	-	-	-			\$ 8,983,583	
		rowth Capital as per 2014 and 2019 DC Studies		8,304,594	-	-	-	-	-	-	8,304,594	-	-	-	-	\$ 8,304,594	
		apital Renewal		678,989	678,989	-	-	-	-	-	-	-	-			\$ 678,989	
	To	otal Capital		8,983,583	678,989	_	-	-	_	_	8.304.594	_	-			\$ 8,983,583	8,983,583



	Capital Expenditures Investment in Infrastructure			Sources of Fir	nancing											
2033	Dept. Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
	Municipal Wastewater Services			Wastew	ater											#VALUE!
	Admin, Building & Equipment															\$
																\$
																\$
	Stayner Wastewater															\$
	Sludge Pump 2 VFD		\$ 4,500	\$ 4,500												\$ 4,5
	Creemore Wastewater															\$
	Various Pumps		\$ 75,000	\$ 75,000												\$ 75,0
	Valious Fullips		φ 75,000	φ 75,000												\$ 75,0
				s -												Š
	New Lowell Wastewater			\$ -												\$
	Waiting on developer contributions		\$ -	\$ -												\$
				\$ -												\$
	Nottawa Wastewater			\$ -												\$
	Waiting on developer contributions		\$ -	\$ -												\$
				\$ -												\$
	Municipal Wastewaterworks Subtota	1	\$ 79,500	\$ 79,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$	- \$ -	\$ -	\$ -	\$ 79,5
	2024 \$														\$ -	
	Major Maintenance (Items under \$11,000)		4,500	4,500	_	_	_	_	_	_	_	_	_	_	\$ 4,500	ı
	Total Capital Projects		75,000		_	_	-	_	_	_	_	_	_	_	\$ 75,000	
	Capital with a Growth Element as per 2024 DC Study		-	-	-	-	-	-	-	-	-	-	-	-	\$ -	1
	Capital Renewal		75,000		-	-	-	-	-	-	-	-	-	-	\$ 75,000	ı
	Total All Expenditures (2019\$)		75,000	75,000	-		-	-	-	-	-	-	-		\$ 75,000	
	Infl 30.489	<b>%</b>														
	Major Maintenance (Items under \$5,000)		5,871	5,871	-	-	-	-	-	-	-	-			\$ 5,871	1
	Total Capital Projects		97,858	97,858	-	-	-	-	-	-	-	-			\$ 97,858	1
	Growth Capital as per 2014 and 2019 DC Studies		-	-	-	-	-	-	-	-	-	-			\$ -	1
	Capital Renewal		97,858		-	-	-	-	-	-	-	-			\$ 97,858	1
	Total Capital		97,858	97,858											\$ 97,858	97,



	Capital Expenditures Investment in Infrastructure			Sources of Fi	nancing											
34	Dept. Project Description	Included in 2024 DC Study	Budget	Taxation/ User Fees	Water	Sewer	Grants Subsidies	Other Gov. Contribs	Developer Contribs	Municipal Act	Other Revenues	DCs	Oth Res Fund Def Rev	Reserves	Debentures	
	Municipal Wastewater Services				Wastev	/ater										#VALUE!
	Admin, Building & Equipment															\$
	Sewer camera		\$ 35,000	\$ 35,000												\$ 35,
	Sewer rodding machine		\$ 12,000	\$ 12,000												\$ 12
	Stayner Wastewater															\$
	Stayner WWTP & PS # 2 Computer		\$ 10,000	\$ 10,000												\$ 10,
	Sludge Pump 1		\$ 4,700	\$ 4,700												\$ 4,
	DO Probes		\$ 19,000	\$ 19,000												\$ 19.
	Creemore Wastewater															\$
	Various Pumps		\$ 75,000	\$ 75,000												\$ 75,
																\$
				\$ -												\$
	New Lowell Wastewater			\$ -												\$
	Waiting on developer contributions		\$ -	\$ -												\$
	9 1			\$ -												\$
	Nottawa Wastewater			\$ -												\$
	Waiting on developer contributions		\$ -	\$ -												\$
				\$ -												\$
																\$
	Municipal Wastewaterworks Subtr	otal	\$ 155,700	\$ 155,700	\$ -	\$	- \$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 155,
	2024 \$														\$ -	
	Major Maintenance (Items under \$11,000)		14,700	14,700	-	_	_	_	_	_	_	-	-	-	\$ 14,700	
	Total Capital Projects		141,000	141,000	_	_	_	_	-	_	_	_	-	-	\$ 141,000	
	Capital with a Growth Element as per 2024 DC Study		-	-	_	_	_	_	-	_	_	_	-	-	<b>S</b> -	
	Capital Renewal		141,000	141,000	_	_	_	_	_	_	_	_	_	_	\$ 141,000	
	Total All Expenditures (2019\$)		141,000		_		_	_	F	_	_	_	_		\$ 141,000	
	1 (****)		,	,											, ,,,,,	
	Infl 34.3	39%														
	Major Maintenance (Items under \$5,000)		19,756	19,756	_	_	_	_	_		_	_			\$ 19,756	
	Total Capital Projects		189,492	189,492	_	_	_	_	_	_	-	_			\$ 189,492	
	Growth Capital as per 2014 and 2019 DC Studies		- 100,102	-	_	_	_	_	_	_	-	_			\$ -	
	Capital Renewal		189,492	189,492	_	_	_	_	_	_	-	_			\$ 189,492	
	Total Capital			189,492												189.

